

Application for a 1915(c) Home and Community-Based Services Waiver

PURPOSE OF THE HCBS WAIVER PROGRAM

The Medicaid Home and Community-Based Services (HCBS) waiver program is authorized in 1915(c) of the Social Security Act. The program permits a State to furnish an array of home and community-based services that assist Medicaid beneficiaries to live in the community and avoid institutionalization. The State has broad discretion to design its waiver program to address the needs of the waiver's target population. Waiver services complement and/or supplement the services that are available to participants through the Medicaid State plan and other federal, state and local public programs as well as the supports that families and communities provide.

The Centers for Medicare & Medicaid Services (CMS) recognizes that the design and operational features of a waiver program will vary depending on the specific needs of the target population, the resources available to the State, service delivery system structure, State goals and objectives, and other factors. A State has the latitude to design a waiver program that is cost-effective and employs a variety of service delivery approaches, including participant direction of services.

Application for a 1915(c) Home and Community-Based Services Waiver

1. Request Information (1 of 3)

A. The State of **Montana** requests approval for a Medicaid home and community-based services (HCBS) waiver under the authority of 1915(c) of the Social Security Act (the Act).

B. **Program Title** (optional - this title will be used to locate this waiver in the finder):

Supports for Community Working and Living

C. **Type of Request:** new

Requested Approval Period: (For new waivers requesting five year approval periods, the waiver must serve individuals who are dually eligible for Medicaid and Medicare.)

3 years 5 years

New to replace waiver

Replacing Waiver Number:

Migration Waiver - this is an existing approved waiver

Provide the information about the original waiver being migrated

Base Waiver Number:

Amendment Number

(if applicable):

Effective Date: (mm/dd/yy)

Waiver Number: MT.1037.R00.00

Draft ID: MT.22.00.00

D. **Type of Waiver** (select only one):

Regular Waiver

E. **Proposed Effective Date:** (mm/dd/yy)

10/01/13

Approved Effective Date: 10/01/13

1. Request Information (2 of 3)

F. Level(s) of Care. This waiver is requested in order to provide home and community-based waiver services to individuals who, but for the provision of such services, would require the following level(s) of care, the costs of which would be reimbursed under the approved Medicaid State plan (*check each that applies*):

Hospital

Select applicable level of care

Hospital as defined in 42 CFR §440.10

If applicable, specify whether the State additionally limits the waiver to subcategories of the hospital level of care:

Inpatient psychiatric facility for individuals age 21 and under as provided in 42 CFR §440.160

Nursing Facility

Select applicable level of care

Nursing Facility As defined in 42 CFR §440.40 and 42 CFR §440.155

If applicable, specify whether the State additionally limits the waiver to subcategories of the nursing facility level of care:

Institution for Mental Disease for persons with mental illnesses aged 65 and older as provided in 42 CFR §440.140

Intermediate Care Facility for the Mentally Retarded (ICF/MR) (as defined in 42 CFR §440.150)

If applicable, specify whether the State additionally limits the waiver to subcategories of the ICF/MR level of care:

1. Request Information (3 of 3)

G. Concurrent Operation with Other Programs. This waiver operates concurrently with another program (or programs) approved under the following authorities

Select one:

Not applicable

Applicable

Check the applicable authority or authorities:

Services furnished under the provisions of §1915(a)(1)(a) of the Act and described in Appendix I

Waiver(s) authorized under §1915(b) of the Act.

Specify the §1915(b) waiver program and indicate whether a §1915(b) waiver application has been submitted or previously approved:

Specify the §1915(b) authorities under which this program operates (*check each that applies*):

§1915(b)(1) (mandated enrollment to managed care)

§1915(b)(2) (central broker)

§1915(b)(3) (employ cost savings to furnish additional services)

§1915(b)(4) (selective contracting/limit number of providers)

A program operated under §1932(a) of the Act.

Specify the nature of the State Plan benefit and indicate whether the State Plan Amendment has been submitted or previously approved:

A program authorized under §1915(i) of the Act.

A program authorized under §1915(j) of the Act.

A program authorized under §1115 of the Act.

Specify the program:

H. Dual Eligibility for Medicaid and Medicare.

Check if applicable:

This waiver provides services for individuals who are eligible for both Medicare and Medicaid.

2. Brief Waiver Description

Brief Waiver Description. *In one page or less*, briefly describe the purpose of the waiver, including its goals, objectives, organizational structure (e.g., the roles of state, local and other entities), and service delivery methods.

The Supports for Community Working and Living waiver offers participant directed services and supports intended to allow individuals, ages 16 and older and diagnosed with a developmental disability to maximize their independence and choice as they work, live, socialize, and participate to the fullest extent possible in their communities.

The waiver serves a maximum of 30 individuals with waiver funded service needs that can be met for \$20,000 or less per year with entry into the waiver based on desired start date on the waiting list. The dollar cap may be exceeded if service needs include private duty nursing or if an individual has an emergency and requires additional short term services that have been pre-authorized by DDP.

Persons considered appropriate for this waiver are: those who live at home with their natural family and have care giving needs that are largely met by unpaid family members; or, individuals who have most of the skills to live alone or with an unpaid roommate and who require modest levels of support or supervision.

While foster care is not a service offered in this waiver, individuals could reside in a licensed foster home and receive other waiver services.

The agency responsible for administering the waiver is the Developmental Disabilities Program (DDP) of the Department of Public Health and Human Services. The DDP maintains nine offices in five regions, and a central office in Helena. DDP staff are responsible for establishing eligibility for DD services, completing annual Level of Care (LOC) activities, following processes for service openings, processing invoices, contracting, attending planning meetings as needed and generally ensuring service provider compliance with the rules, policies and laws governing DDP waiver funded services.

All persons aged 16 years and older receive State Plan Targeted Case Management (TCM). About 1/3 of these case managers are DDP employees. The rest are employees of corporations contracting with the DDP for the provision of case management services.

3. Components of the Waiver Request

The waiver application consists of the following components. *Note: Item 3-E must be completed.*

- A. Waiver Administration and Operation.** Appendix A specifies the administrative and operational structure of this waiver.
- B. Participant Access and Eligibility.** Appendix B specifies the target group(s) of individuals who are served in this waiver, the number of participants that the State expects to serve during each year that the waiver is in effect, applicable Medicaid eligibility and post-eligibility (if applicable) requirements, and procedures for the evaluation and reevaluation of level of care.
- C. Participant Services.** Appendix C specifies the home and community-based waiver services that are furnished through the waiver, including applicable limitations on such services.
- D. Participant-Centered Service Planning and Delivery.** Appendix D specifies the procedures and methods that the State uses to develop, implement and monitor the participant-centered service plan (of care).

E. Participant-Direction of Services. When the State provides for participant direction of services, **Appendix E** specifies the participant direction opportunities that are offered in the waiver and the supports that are available to participants who direct their services. (*Select one*):

Yes. This waiver provides participant direction opportunities. *Appendix E is required.*

No. This waiver does not provide participant direction opportunities. *Appendix E is not required.*

F. Participant Rights. **Appendix F** specifies how the State informs participants of their Medicaid Fair Hearing rights and other procedures to address participant grievances and complaints.

G. Participant Safeguards. **Appendix G** describes the safeguards that the State has established to assure the health and welfare of waiver participants in specified areas.

H. Quality Improvement Strategy. **Appendix H** contains the Quality Improvement Strategy for this waiver.

I. Financial Accountability. **Appendix I** describes the methods by which the State makes payments for waiver services, ensures the integrity of these payments, and complies with applicable federal requirements concerning payments and federal financial participation.

J. Cost-Neutrality Demonstration. **Appendix J** contains the State's demonstration that the waiver is cost-neutral.

4. Waiver(s) Requested

A. Comparability. The State requests a waiver of the requirements contained in 1902(a)(10)(B) of the Act in order to provide the services specified in **Appendix C** that are not otherwise available under the approved Medicaid State plan to individuals who: (a) require the level(s) of care specified in Item 1.F and (b) meet the target group criteria specified in **Appendix B**.

B. Income and Resources for the Medically Needy. Indicate whether the State requests a waiver of 1902(a)(10)(C)(i) (III) of the Act in order to use institutional income and resource rules for the medically needy (*select one*):

- Not Applicable
- No
- Yes

C. Statewide. Indicate whether the State requests a waiver of the statewide requirements in 1902(a)(1) of the Act (*select one*):

- No
- Yes

If yes, specify the waiver of statewide that is requested (*check each that applies*):

Geographic Limitation. A waiver of statewide is requested in order to furnish services under this waiver only to individuals who reside in the following geographic areas or political subdivisions of the State.

Specify the areas to which this waiver applies and, as applicable, the phase-in schedule of the waiver by geographic area:

Limited Implementation of Participant-Direction. A waiver of statewide is requested in order to make *participant-direction of services* as specified in **Appendix E** available only to individuals who reside in the following geographic areas or political subdivisions of the State. Participants who reside in these areas may elect to direct their services as provided by the State or receive comparable services through the service delivery methods that are in effect elsewhere in the State.

Specify the areas of the State affected by this waiver and, as applicable, the phase-in schedule of the waiver by geographic area:

5. Assurances

In accordance with 42 CFR §441.302, the State provides the following assurances to CMS:

- A. Health & Welfare:** The State assures that necessary safeguards have been taken to protect the health and welfare of persons receiving services under this waiver. These safeguards include:
1. As specified in **Appendix C**, adequate standards for all types of providers that provide services under this waiver;
 2. Assurance that the standards of any State licensure or certification requirements specified in **Appendix C** are met for services or for individuals furnishing services that are provided under the waiver. The State assures that these requirements are met on the date that the services are furnished; and,
 3. Assurance that all facilities subject to §1616(e) of the Act where home and community-based waiver services are provided comply with the applicable State standards for board and care facilities as specified in **Appendix C**.
- B. Financial Accountability.** The State assures financial accountability for funds expended for home and community-based services and maintains and makes available to the Department of Health and Human Services (including the Office of the Inspector General), the Comptroller General, or other designees, appropriate financial records documenting the cost of services provided under the waiver. Methods of financial accountability are specified in **Appendix I**.
- C. Evaluation of Need:** The State assures that it provides for an initial evaluation (and periodic reevaluations, at least annually) of the need for a level of care specified for this waiver, when there is a reasonable indication that an individual might need such services in the near future (one month or less) but for the receipt of home and community based services under this waiver. The procedures for evaluation and reevaluation of level of care are specified in **Appendix B**.
- D. Choice of Alternatives:** The State assures that when an individual is determined to be likely to require the level of care specified for this waiver and is in a target group specified in **Appendix B**, the individual (or, legal representative, if applicable) is:
1. Informed of any feasible alternatives under the waiver; and,
 2. Given the choice of either institutional or home and community based waiver services. **Appendix B** specifies the procedures that the State employs to ensure that individuals are informed of feasible alternatives under the waiver and given the choice of institutional or home and community-based waiver services.
- E. Average Per Capita Expenditures:** The State assures that, for any year that the waiver is in effect, the average per capita expenditures under the waiver will not exceed 100 percent of the average per capita expenditures that would have been made under the Medicaid State plan for the level(s) of care specified for this waiver had the waiver not been granted. Cost-neutrality is demonstrated in **Appendix J**.
- F. Actual Total Expenditures:** The State assures that the actual total expenditures for home and community-based waiver and other Medicaid services and its claim for FFP in expenditures for the services provided to individuals under the waiver will not, in any year of the waiver period, exceed 100 percent of the amount that would be incurred in the absence of the waiver by the State's Medicaid program for these individuals in the institutional setting(s) specified for this waiver.
- G. Institutionalization Absent Waiver:** The State assures that, absent the waiver, individuals served in the waiver would receive the appropriate type of Medicaid-funded institutional care for the level of care specified for this waiver.
- H. Reporting:** The State assures that annually it will provide CMS with information concerning the impact of the waiver on the type, amount and cost of services provided under the Medicaid State plan and on the health and welfare of waiver participants. This information will be consistent with a data collection plan designed by CMS.
- I. Habilitation Services.** The State assures that prevocational, educational, or supported employment services, or a combination of these services, if provided as habilitation services under the waiver are: (1) not otherwise available to the individual through a local educational agency under the Individuals with Disabilities Education Act (IDEA) or the Rehabilitation Act of 1973; and, (2) furnished as part of expanded habilitation services.

J. Services for Individuals with Chronic Mental Illness. The State assures that federal financial participation (FFP) will not be claimed in expenditures for waiver services including, but not limited to, day treatment or partial hospitalization, psychosocial rehabilitation services, and clinic services provided as home and community-based services to individuals with chronic mental illnesses if these individuals, in the absence of a waiver, would be placed in an IMD and are: (1) age 22 to 64; (2) age 65 and older and the State has not included the optional Medicaid benefit cited in 42 CFR □440.140; or (3) age 21 and under and the State has not included the optional Medicaid benefit cited in 42 CFR □ 440.160.

6. Additional Requirements

Note: Item 6-I must be completed.

- A. Service Plan.** In accordance with 42 CFR □441.301(b)(1)(i), a participant-centered service plan (of care) is developed for each participant employing the procedures specified in **Appendix D**. All waiver services are furnished pursuant to the service plan. The service plan describes: (a) the waiver services that are furnished to the participant, their projected frequency and the type of provider that furnishes each service and (b) the other services (regardless of funding source, including State plan services) and informal supports that complement waiver services in meeting the needs of the participant. The service plan is subject to the approval of the Medicaid agency. Federal financial participation (FFP) is not claimed for waiver services furnished prior to the development of the service plan or for services that are not included in the service plan.
- B. Inpatients.** In accordance with 42 CFR □441.301(b)(1) (ii), waiver services are not furnished to individuals who are in-patients of a hospital, nursing facility or ICF/MR.
- C. Room and Board.** In accordance with 42 CFR □441.310(a)(2), FFP is not claimed for the cost of room and board except when: (a) provided as part of respite services in a facility approved by the State that is not a private residence or (b) claimed as a portion of the rent and food that may be reasonably attributed to an unrelated caregiver who resides in the same household as the participant, as provided in **Appendix I**.
- D. Access to Services.** The State does not limit or restrict participant access to waiver services except as provided in **Appendix C**.
- E. Free Choice of Provider.** In accordance with 42 CFR □431.151, a participant may select any willing and qualified provider to furnish waiver services included in the service plan unless the State has received approval to limit the number of providers under the provisions of □1915(b) or another provision of the Act.
- F. FFP Limitation.** In accordance with 42 CFR □433 Subpart D, FFP is not claimed for services when another third-party (e.g., another third party health insurer or other federal or state program) is legally liable and responsible for the provision and payment of the service. FFP also may not be claimed for services that are available without charge, or as free care to the community. Services will not be considered to be without charge, or free care, when (1) the provider establishes a fee schedule for each service available and (2) collects insurance information from all those served (Medicaid, and non-Medicaid), and bills other legally liable third party insurers. Alternatively, if a provider certifies that a particular legally liable third party insurer does not pay for the service(s), the provider may not generate further bills for that insurer for that annual period.
- G. Fair Hearing:** The State provides the opportunity to request a Fair Hearing under 42 CFR □431 Subpart E, to individuals: (a) who are not given the choice of home and community- based waiver services as an alternative to institutional level of care specified for this waiver; (b) who are denied the service(s) of their choice or the provider(s) of their choice; or (c) whose services are denied, suspended, reduced or terminated. **Appendix F** specifies the State's procedures to provide individuals the opportunity to request a Fair Hearing, including providing notice of action as required in 42 CFR □431.210.
- H. Quality Improvement.** The State operates a formal, comprehensive system to ensure that the waiver meets the assurances and other requirements contained in this application. Through an ongoing process of discovery, remediation and improvement, the State assures the health and welfare of participants by monitoring: (a) level of care determinations; (b) individual plans and services delivery; (c) provider qualifications; (d) participant health and welfare; (e) financial oversight and (f) administrative oversight of the waiver. The State further assures that all problems identified through its discovery processes are addressed in an appropriate and timely manner, consistent with the severity and nature of the problem. During the period that the waiver is in effect, the State will implement the Quality Improvement Strategy specified in **Appendix H**.

I. Public Input. Describe how the State secures public input into the development of the waiver:

The DDP is responsible for chairing numerous workgroups involved in many aspects of the service delivery system. The purpose of these workgroups is to gain input from stakeholders prior to making changes in the DD service system. Workgroups are typically comprised of members involved in all facets of the DD service system. Copies of the various workgroups membership lists and meeting minutes (e.g., pertaining to quality assurance, incident management, case management, sex offender treatment, child and family services, personal supports planning (PSP), rates setting advisory committee, Agency Wide Accounting and Client System (AWACS) rewrite, training systems for direct care staff, et. al.) are available upon request.

An example of a DDP workgroup is the State Employment Leadership Network (SELN) workgroup, which meets monthly and consists of providers, community stakeholders, individuals and parents of individuals in services, where discussions regarding work service definitions and rates associated with those services were discussed. Another workgroup is the Autism Workgroup, which meets monthly and consists of providers, community stakeholders, individuals in services and parents of individuals in services, where discussions about the service needs of individuals, of all ages, with Autism occur.

A tribal consultation was sent on November 9, 2012 and on November 29, 2012 the public was noticed through the 6 largest newspapers in Montana. A letter was sent to the Medicaid Advisory Council, Montana Health Coalition on November 16, 2013. Public input is also solicited through the rule making process.

DDP management staff remain open to persons supported, families, provider and State staff input and ideas for improving services.

J. Notice to Tribal Governments. The State assures that it has notified in writing all federally-recognized Tribal Governments that maintain a primary office and/or majority population within the State of the State's intent to submit a Medicaid waiver request or renewal request to CMS at least 60 days before the anticipated submission date is provided by Presidential Executive Order 13175 of November 6, 2000. Evidence of the applicable notice is available through the Medicaid Agency.

K. Limited English Proficient Persons. The State assures that it provides meaningful access to waiver services by Limited English Proficient persons in accordance with: (a) Presidential Executive Order 13166 of August 11, 2000 (65 FR 50121) and (b) Department of Health and Human Services "Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons" (68 FR 47311 - August 8, 2003). **Appendix B** describes how the State assures meaningful access to waiver services by Limited English Proficient persons.

7. Contact Person(s)

A. The Medicaid agency representative with whom CMS should communicate regarding the waiver is:

Last Name:

Schroader

First Name:

Joli

Title:

Developmental Disabilities Program DD Waiver Specialist

Agency:

Department of Public Health and Human Services

Address:

P.O. Box 4210

Address 2:

111 Sanders

City:

Helena

State:

Montana

Zip:

59604

Phone:

(406) 444-9647

Ext:

TTY

Fax:

(406) 444-0230

E-mail:

jschroader@mt.gov

B. If applicable, the State operating agency representative with whom CMS should communicate regarding the waiver is:

Last Name:

First Name:

Title:

Agency:

Address:

Address 2:

City:

State:

Montana

Zip:

Phone:

Ext:

TTY

Fax:

E-mail:

8. Authorizing Signature

This document, together with Appendices A through J, constitutes the State's request for a waiver under §1915(c) of the Social Security Act. The State assures that all materials referenced in this waiver application (including standards, licensure and certification requirements) are *readily* available in print or electronic form upon request to CMS through the Medicaid agency or, if applicable, from the operating agency specified in Appendix A. Any proposed changes to the waiver will be submitted by the Medicaid agency to CMS in the form of waiver amendments.

Upon approval by CMS, the waiver application serves as the State's authority to provide home and community-based waiver services to the specified target groups. The State attests that it will abide by all provisions of the approved waiver and will continuously operate the waiver in accordance with the assurances specified in Section 5 and the additional requirements specified in Section 6 of the request.

Signature:

State Medicaid Director or Designee

Submission Date:

Note: The Signature and Submission Date fields will be automatically completed when the State Medicaid Director submits the application.

Last Name:

First Name:

Title:

Agency:

Address:

Address 2:

City:

State:

Montana

Zip:

Phone:

(406) 444-4084 Ext: TTY

Fax:

(406) 444-1970

E-mail:

mdalton@mt.gov

Attachment #1: Transition Plan

Specify the transition plan for the waiver:

Additional Needed Information (Optional)

Provide additional needed information for the waiver (optional):

Appendix A: Waiver Administration and Operation

1. State Line of Authority for Waiver Operation. Specify the state line of authority for the operation of the waiver (*select one*):

- The waiver is operated by the State Medicaid agency.**

Specify the Medicaid agency division/unit that has line authority for the operation of the waiver program (*select one*):

- The Medical Assistance Unit.**

Specify the unit name:

(Do not complete item A-2)

- Another division/unit within the State Medicaid agency that is separate from the Medical Assistance Unit.**

Specify the division/unit name. This includes administrations/divisions under the umbrella agency that has been identified as the Single State Medicaid Agency.

Developmental Disabilities Program of the Developmental Services Division of the Department of Public Health and Human Services

(Complete item A-2-a).

- The waiver is operated by a separate agency of the State that is not a division/unit of the Medicaid agency.**

Specify the division/unit name:

In accordance with 42 CFR §431.10, the Medicaid agency exercises administrative discretion in the administration and supervision of the waiver and issues policies, rules and regulations related to the waiver. The interagency agreement or memorandum of understanding that sets forth the authority and arrangements for this policy is available through the Medicaid agency to CMS upon request. *(Complete item A-2-b).*

Appendix A: Waiver Administration and Operation

2. Oversight of Performance.

- a. Medicaid Director Oversight of Performance When the Waiver is Operated by another Division/Unit within the State Medicaid Agency.** When the waiver is operated by another division/administration within the umbrella agency designated as the Single State Medicaid Agency. Specify (a) the functions performed by that division/administration (i.e., the Developmental Disabilities Administration within the Single State Medicaid Agency), (b) the document utilized to outline the roles and responsibilities related to waiver operation, and (c) the methods that are employed by the designated State Medicaid Director (in some instances, the head of umbrella agency) in the oversight of these activities:

Appendix A.2. Oversight of Performance

(a) The Developmental Disabilities Program (DDP) is responsible for the design, implementation and monitoring of all activities associated with this waiver.

(b) There is no single document serving to outline the roles and responsibilities of all staff related to waiver operation. There are many documents serving to outline the responsibilities of assigned staff regarding specific aspects of the waiver, including DDP rules and policies relating directly to the operation of the waiver. DDP maintains organizational charts, individual position descriptions, and web based information serving to assist persons who need assistance in accessing information about the waiver, and who within the DDP is responsible for decision making based on the issue at hand. The waiver application is probably the most comprehensive single document in outlining the persons/positions responsible for ensuring all the requirements of the waiver are being met.

(c). The Medicaid Director or designee are ultimately responsible for ensuring that problems in the administration of the waiver are resolved. Typically, the Medicaid Director or designee are not directly involved in the day to day operational decisions of DDP staff.

- b. Medicaid Agency Oversight of Operating Agency Performance.** When the waiver is not operated by the Medicaid agency, specify the functions that are expressly delegated through a memorandum of understanding (MOU) or other written document, and indicate the frequency of review and update for that document. Specify the methods that the Medicaid agency uses to ensure that the operating agency performs its assigned waiver operational and administrative functions in accordance with waiver requirements. Also specify the frequency of Medicaid agency assessment of operating agency performance:

As indicated in section 1 of this appendix, the waiver is not operated by a separate agency of the State. Thus this section does not need to be completed.

Appendix A: Waiver Administration and Operation

- 3. Use of Contracted Entities.** Specify whether contracted entities perform waiver operational and administrative functions on behalf of the Medicaid agency and/or the operating agency (if applicable) *(select one)*:

- Yes. Contracted entities perform waiver operational and administrative functions on behalf of the Medicaid agency and/or operating agency (if applicable).**

Specify the types of contracted entities and briefly describe the functions that they perform. *Complete Items A-5 and A-6.:*

Case Management services for individuals 16 years and older:

Individuals 16 and older receive Adult Targeted Case Management (TCM) services provided as a state plan service. Approximately 2/3 of the Adult Targeted Case Managers (TCMs) are employees of non-profit agencies under contract with the DDP and remaining TCMs are Developmental Disabilities Program (DDP) State employees.

Contracted TCM agencies are selected through a Request for Proposal process, managed by the Department of Administration Procurement Division. TCM service areas include six geographic areas covering Montana with one TCM contract awarded per each geographic area. Each contract is issued for one year with three additional

one year extensions possible.

In geographic areas where there are state DDP TCM employees as well as a contracted TCM agency, eligible individuals entitled to TCM services are assigned a state DDP TCM. Once state DDP TCM caseloads reach capacity, individuals are assigned the contracted TCM agency. Each TCM contract is for an established number of FTE's with additional FTE's added as caseload size increases.

Contracted TCM and State TCM employees are required to comply with state plan, Federal TCM rule, DDP policy, the current versions of the case management hand book and the current version of the PSP Procedural Manual published by DDP.

Contracted and state TCM complete the same function in the gathering of eligibility and referral information, assessment and reassessment of needs identification (e.g., medical, educational and social), the development and monitoring of plans of care and coordinating the delivery of supports to persons as outlined in the plan of care.

Contract for RN Level of Care Reviews:

The DDP contracts for a Registered Nurse to accompany the DDP Quality Improvement Specialist (QIS) when meeting with the primary care giver to complete the medical portion at the initial LOC evaluation meeting, for the purpose of assessing medical need. Specifically, the nurse is responsible for completing a Waiver 1 form documenting medical issues, and a Long Term Care Patient Evaluation Abstract, which serves as a summary of medical information typically collected prior to placement in a nursing home.

Financial Management Services (FMS):

The DDP contracts with a financial management service to perform fiscal agent duties for self direct services with common law employer authority. They educate employers on their responsibilities, process employee and employer paperwork, process employee timesheets according to individual cost plan. They provide workers' compensation for all employees and pay employee and employer related taxes. The FMS also generates expense reports for the employer, and the state.

- No. Contracted entities do not perform waiver operational and administrative functions on behalf of the Medicaid agency and/or the operating agency (if applicable).**

Appendix A: Waiver Administration and Operation

4. Role of Local/Regional Non-State Entities. Indicate whether local or regional non-state entities perform waiver operational and administrative functions and, if so, specify the type of entity (*Select One*):

- Not applicable**
- Applicable** - Local/regional non-state agencies perform waiver operational and administrative functions. Check each that applies:

- Local/Regional non-state public agencies** perform waiver operational and administrative functions at the local or regional level. There is an **interagency agreement or memorandum of understanding** between the State and these agencies that sets forth responsibilities and performance requirements for these agencies that is available through the Medicaid agency.

Specify the nature of these agencies and complete items A-5 and A-6:

- Local/Regional non-governmental non-state entities** conduct waiver operational and administrative functions at the local or regional level. There is a contract between the Medicaid agency and/or the operating agency (when authorized by the Medicaid agency) and each local/regional non-state entity that sets forth the responsibilities and performance requirements of the local/regional entity. The **contract(s)** under which private entities conduct waiver operational functions are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Specify the nature of these entities and complete items A-5 and A-6:

Appendix A: Waiver Administration and Operation

- 5. Responsibility for Assessment of Performance of Contracted and/or Local/Regional Non-State Entities.** Specify the state agency or agencies responsible for assessing the performance of contracted and/or local/regional non-state entities in conducting waiver operational and administrative functions:
 Contracted entities providing state plan adult targeted case management, RN medical needs assessments, and the FMS are reviewed against the performance requirements outlined in the Developmental Disabilities Program (DDP) quality assurance review tools specific to these services. The DDP Quality Improvement Specialist (QIS) and the DDP Waiver Specialist are responsible for monitoring, summarizing and reporting these activities as outlined in the Assessment of Methods and Frequency.

Appendix A: Waiver Administration and Operation

- 6. Assessment Methods and Frequency.** Describe the methods that are used to assess the performance of contracted and/or local/regional non-state entities to ensure that they perform assigned waiver operational and administrative functions in accordance with waiver requirements. Also specify how frequently the performance of contracted and/or local/regional non-state entities is assessed:
 Quality Improvement Specialists (QIS) conduct on-site reviews of their assigned qualified providers on a quarterly rotation. They also review incident reports and attend incident management committee meetings. It is also the role of the QIS to follow up on any concerns brought to their attention by individuals in services, families, case managers, providers, etc. All contracted services are monitored through the performance measure review process. TCM services are also reviewed, as all other state plan services, through SURs reviews.

The QIS role is primarily that of quality assurance and quality improvement. The phrase, “on-going” refers to a continual improvement and monitoring process through observation and conversations with individuals in service, their family members, case managers, and providers. Through performance measure reviews and on-site reviews and when a compliance issue is identified the Quality Assurance Observation Sheet (QAOS) process is implemented.

The QAOS serves to identify deficiencies, recognize exemplary performance and provides a written record of DDP and provider efforts to ameliorate deficiencies when compliance is less than 100%. A QAOS finding is considered closed when the remediation activity is completed. QAOS remediation often involves the correction of a deficiency and the implementation of protocols either by the provider or the DDP (or both) to reduce or eliminate the potential for recurring problems. The effectiveness of all QAOS remediation activities is verified by the QIS staff during the annual review of the provider. QAOS remediation activities may be reviewed at more frequent intervals, depending on the severity or prevalence of identified problems.

Appendix A: Waiver Administration and Operation

- 7. Distribution of Waiver Operational and Administrative Functions.** In the following table, specify the entity or entities that have responsibility for conducting each of the waiver operational and administrative functions listed (*check each that applies*):
 In accordance with 42 CFR §431.10, when the Medicaid agency does not directly conduct a function, it supervises the performance of the function and establishes and/or approves policies that affect the function. All functions not performed directly by the Medicaid agency must be delegated in writing and monitored by the Medicaid Agency.
Note: More than one box may be checked per item. Ensure that Medicaid is checked when the Single State Medicaid Agency (1) conducts the function directly; (2) supervises the delegated function; and/or (3) establishes and/or approves policies related to the function.

Function	Medicaid Agency	Contracted Entity
Participant waiver enrollment	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Waiver enrollment managed against approved limits	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Waiver expenditures managed against approved levels	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Function	Medicaid Agency	Contracted Entity
Level of care evaluation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Review of Participant service plans	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Prior authorization of waiver services	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Utilization management	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Qualified provider enrollment	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Execution of Medicaid provider agreements	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Establishment of a statewide rate methodology	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Rules, policies, procedures and information development governing the waiver program	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Quality assurance and quality improvement activities	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Appendix A: Waiver Administration and Operation

Quality Improvement: Administrative Authority of the Single State Medicaid Agency

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Administrative Authority

The Medicaid Agency retains ultimate administrative authority and responsibility for the operation of the waiver program by exercising oversight of the performance of waiver functions by other state and local/regional non-state agencies (if appropriate) and contracted entities.

i. Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of medical assessments for newly waiver enrolled individuals by the Contractor that were completed within 30 days of notification by the QIS. N: Number of medical assessments completed for newly waiver enrolled individuals within 30 days of notification; D: Number of newly waiver enrolled individuals reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	

		<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of individuals self directing with common law employer authority whose files maintained by the FMS were in compliance with the contract for a random month; N: Number of individuals who were in compliance with the contract for a random month. D: Number of individuals reviewed.

Data Source (Select one):

Other

If 'Other' is selected, specify:

FMS electronic files

	Sampling Approach (check each that applies):
--	---

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify:
	<input type="checkbox"/> Other Specify:	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify:

Performance Measure:

Number and percent of individuals self directing with common law employer authority for whom the FMS charged the administrative rate established in the contract for a

random month. N: Number of individuals whose records reflect that the correct administrative rate was charged by the FMS for a random month; D: Number of individuals reviewed.

Data Source (Select one):

Financial records (including expenditures)

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify:
	<input type="checkbox"/> Other Specify:	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
	Specify: <input type="text"/>

Performance Measure:

Number and percent of contracted case management providers whose case managers were in compliance with DDP requirements. N: Number of case management providers whose case managers were in compliance with DDP requirements; D: Number of case management providers reviewed.

Data Source (Select one):

Record reviews, off-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The DDP Waiver Specialist, or designee, is responsible for aggregating the data generated by the DDP QIS in the monitoring of the performance measures, above. Data will be maintained as a percentage of annual compliance with these measures. Performance data will be forwarded electronically by the DDP QIS to the DDP Waiver Specialist at least annually, and the data will be entered onto a spreadsheet. Annual percent compliance with the performance measures will enable reviewers to determine compliance trends.

The identification of problems in the delivery of contracted services is generally the result of the application of the DDP QA review process. The annual QA Review Process is applied by the DDP QIS to case management agencies, FMS, and contracted nurse services. The QA review process is updated as needed to include measures designed to monitor compliance with new waiver requirements, policies, rules, or contracting requirements.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State's method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

The delivery of direct services by DDP-funded agencies with a DDP contract is subject to annual quality assurance reviews by DDP staff. Identified problems are resolved via the application of the Quality Assurance Observation Sheet (QAOS). This form generally requires short term turn around times, and negotiated timeframes for resolution of identified problems. At such time the problem is resolved, the QAOS has been signed and dated by both parties, and the finding is considered closed. This document becomes part of the permanent QA record, and is maintained by the provider and in the DDP regional and central offices.

The annual DDP QA reviews are given to the executive directors of the provider agencies, the agency board chairpersons, the assigned DDP regional managers, the DDP bureau chiefs, and a DDP Waiver Specialist for review. The QA report results are also posted on the DDP website. Given the level of scrutiny and followup by assigned provider agency and DDP staff, significant issues in the service delivery system are identified and resolved in a timely manner. The Quality Assurance Observation Sheet (QAOS) is the primary document used to verify closure of significant findings resulting from the QA review process. These documents are maintained as part of the permanent QA record.

- ii. Remediation Data Aggregation

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party(check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly

Responsible Party (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Administrative Authority that are currently non-operational.

- No**
- Yes**

Please provide a detailed strategy for assuring Administrative Authority, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix B: Participant Access and Eligibility

B-1: Specification of the Waiver Target Group(s)

a. Target Group(s). Under the waiver of Section 1902(a)(10)(B) of the Act, the State limits waiver services to a group or subgroups of individuals. Please see the instruction manual for specifics regarding age limits. *In accordance with 42 CFR § 441.301(b)(6), select one waiver target group, check each of the subgroups in the selected target group that may receive services under the waiver, and specify the minimum and maximum (if any) age of individuals served in each subgroup:*

Target Group	Included	Target SubGroup	Minimum Age	Maximum Age	
				Maximum Age Limit	No Maximum Age Limit
<input checked="" type="radio"/> Aged or Disabled, or Both - General					
	<input type="checkbox"/>	Aged			<input type="checkbox"/>
	<input type="checkbox"/>	Disabled (Physical)			
	<input type="checkbox"/>	Disabled (Other)			
<input checked="" type="radio"/> Aged or Disabled, or Both - Specific Recognized Subgroups					
	<input type="checkbox"/>	Brain Injury			<input type="checkbox"/>
	<input type="checkbox"/>	HIV/AIDS			<input type="checkbox"/>
	<input type="checkbox"/>	Medically Fragile			<input type="checkbox"/>
	<input type="checkbox"/>	Technology Dependent			<input type="checkbox"/>
<input checked="" type="radio"/> Mental Retardation or Developmental Disability, or Both					
	<input type="checkbox"/>	Autism			<input type="checkbox"/>
	<input checked="" type="checkbox"/>	Developmental Disability	16		<input checked="" type="checkbox"/>
	<input checked="" type="checkbox"/>	Mental Retardation	16		<input checked="" type="checkbox"/>

Target Group	Included	Target SubGroup	Minimum Age	Maximum Age	
				Maximum Age Limit	No Maximum Age Limit
<input checked="" type="radio"/> Mental Illness					
	<input type="checkbox"/>	Mental Illness			
	<input type="checkbox"/>	Serious Emotional Disturbance			

b. Additional Criteria. The State further specifies its target group(s) as follows:

The following language is taken from “Determining Eligibility for Services to Persons with Developmental Disabilities in Montana: A Staff Reference Manual, by William Cook, PhD.”

Guidelines for assessment procedures necessary to determine eligibility for services

1. A current or recent assessment of intelligence using a standardized individual test designed to measure intellectual functioning.
2. A current or recent assessment of adaptive behavior. At this time, adaptive behavior will typically be measured using the Vineland Adaptive Behavior Scales (2nd Edition) – Vineland II.
3. A comprehensive history is compiled by gathering relevant records and by interviewing parents and the prospective adult client. If parents are not available, other records (including social history) are utilized. The historical information will be used to document the following: A. Developmental history B. Medical history C. Educational history D. Social history E. Mental health history F. Other relevant historical records (e.g., past employment, past placement in services for persons with developmental disabilities, etc.)
4. Review of current status and needs. Information gathered in this step would include: A. Current residential placement and needs B. Current employment placement and needs C. Other current needs or problems (social, emotional, medical, psychological, legal, case-management, etc.)

The intention of this waiver is to assist individuals interested in achieving integrated employment and gaining independence by self-directing their services. Therefore, if the person cannot self-direct or expresses they no longer want to self-direct and/or after a maximum of three years in the 1037 waiver, if it is determined a person cannot achieve 10 hours of integrated employment per week (or the maximum hours of work allowed to maintain Medicaid eligibility if less than 10 hours), or states they no longer want integrated employment, they will have the option to transition to the 0208 waiver or terminate from DD waiver services.

c. Transition of Individuals Affected by Maximum Age Limitation. When there is a maximum age limit that applies to individuals who may be served in the waiver, describe the transition planning procedures that are undertaken on behalf of participants affected by the age limit (*select one*):

- Not applicable. There is no maximum age limit**
- The following transition planning procedures are employed for participants who will reach the waiver's maximum age limit.**

Specify:

Appendix B: Participant Access and Eligibility

B-2: Individual Cost Limit (1 of 2)

a. Individual Cost Limit. The following individual cost limit applies when determining whether to deny home and community-based services or entrance to the waiver to an otherwise eligible individual (*select one*) Please note that a State may have only ONE individual cost limit for the purposes of determining eligibility for the waiver:

- No Cost Limit.** The State does not apply an individual cost limit. *Do not complete Item B-2-b or item B-2-c.*
- Cost Limit in Excess of Institutional Costs.** The State refuses entrance to the waiver to any otherwise eligible individual when the State reasonably expects that the cost of the home and community-based services furnished

to that individual would exceed the cost of a level of care specified for the waiver up to an amount specified by the State. *Complete Items B-2-b and B-2-c.*

The limit specified by the State is (select one)

- A level higher than 100% of the institutional average.**

Specify the percentage:

- Other**

Specify:

- Institutional Cost Limit.** Pursuant to 42 CFR 441.301(a)(3), the State refuses entrance to the waiver to any otherwise eligible individual when the State reasonably expects that the cost of the home and community-based services furnished to that individual would exceed 100% of the cost of the level of care specified for the waiver. *Complete Items B-2-b and B-2-c.*
- Cost Limit Lower Than Institutional Costs.** The State refuses entrance to the waiver to any otherwise qualified individual when the State reasonably expects that the cost of home and community-based services furnished to that individual would exceed the following amount specified by the State that is less than the cost of a level of care specified for the waiver.

Specify the basis of the limit, including evidence that the limit is sufficient to assure the health and welfare of waiver participants. Complete Items B-2-b and B-2-c.

This waiver is based on the premise that many individuals can be maintained safely with cost effective supports; the form of these supports will vary from person to person. A small amount of support can make a huge difference in the capacity of a family or other caregiver to keep going. Everyone's needs will change over the course of a lifetime. The Supports for Community Working and Living Waiver is designed to bolster existing natural supports and enable people to be served in desired settings for as long as the option meets the needs of the individual and others who share in the care giving.

The cost limit specified by the State is (select one):

- The following dollar amount:**

Specify dollar amount:

The dollar amount (select one)

- Is adjusted each year that the waiver is in effect by applying the following formula:**

Specify the formula:

- May be adjusted during the period the waiver is in effect. The State will submit a waiver amendment to CMS to adjust the dollar amount.**
- The following percentage that is less than 100% of the institutional average:**

Specify percent:

- Other:**

Specify:

The waiver was designed to serve individuals with waiver funded service needs that can be met for \$20,000 or less per year. The dollar cap may be exceeded if an individual has an emergency that requires the use of additional temporary service units that are pre-authorized by DDP to meet a need. Additional service needs over the \$20,000 limit are reviewed by the Regional Manager regularly for up to a year. Depending on the permanency of the additional needs this may continue for an additional year.

DDP modeled the costs of the 1037 Waiver after the state of Oregon’s Waiver as well as looking at the costs of basic levels of supported employment supports, residential supports and ancillary supports in Montana.

Appendix B: Participant Access and Eligibility

B-2: Individual Cost Limit (2 of 2)

- b. Method of Implementation of the Individual Cost Limit.** When an individual cost limit is specified in Item B-2-a, specify the procedures that are followed to determine in advance of waiver entrance that the individual's health and welfare can be assured within the cost limit:

After an individual is found eligible for DD services the case manager begins working on the referral process with the individual and/or their family. The Montana Resource Allocation Protocol tool (MONA) is completed to assess their approximate resource needs. A referral packet is completed to include but not limited to an annual healthcare check list, social history, psychological report, skills assessment form, and supports estimate grid. Completing the referral packet will tell the case manager whether the person's needs could be met in the Supports for Community Working and Living Waiver. This referral packet is updated on an annual basis or when the person's needs significantly change. If at any point in time prior to being offered an opening the person's health and safety needs could no longer be met in the Supports for Community Working and Living Waiver as indicated by updated referral information the person would then be referred to the 0208 Waiver and taken off of the SCWL Waiver waiting list.

On the Eligibility Determination Outcome letter the applicant is informed of their right to fair hearing. Also at the point of entry in the waiver and annually thereafter individuals are informed of their right to fair hearing via the Waiver 5 Freedom of Choice form. The dollar value of the MONA can also be appealed by the applicant.

The role of the QIS is to monitor the status of individuals waiting for DD services. Referrals are updated at least annually or when needs change. In the event a person can no longer be served within a \$20,000 resource allocation limit they would be notified by the case manager and notified of their right to appeal that decision.

- c. Participant Safeguards.** When the State specifies an individual cost limit in Item B-2-a and there is a change in the participant's condition or circumstances post-entrance to the waiver that requires the provision of services in an amount that exceeds the cost limit in order to assure the participant's health and welfare, the State has established the following safeguards to avoid an adverse impact on the participant (*check each that applies*):

- The participant is referred to another waiver that can accommodate the individual's needs.**
- Additional services in excess of the individual cost limit may be authorized.**

Specify the procedures for authorizing additional services, including the amount that may be authorized:

Additional service needs over the \$20,000 limit are reviewed by the Regional Manager regularly for up to a year. Depending on the permanency of the additional needs this may continue for an additional year. The waiver participant’s planning team makes the decision and recommendation to the regional office that the person’s needs have increased and are permanent based on completed assessments. DDP has a process that has been provided to all staff detailing the conditions and circumstances that necessitate a request for additional funding for supports. This process assures that all waiver participants are treated uniformly. If the additional need is then considered to be permanent the person would have an opportunity to transition to the comprehensive 0208 waiver or exit from waiver services. All individuals are advised of their right to Fair Hearing when they enter services and annually thereafter as a part of the Waiver 5 Freedom of Choice Form.

- Other safeguard(s)**

Specify:

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (1 of 4)

a. Unduplicated Number of Participants. The following table specifies the maximum number of unduplicated participants who are served in each year that the waiver is in effect. The State will submit a waiver amendment to CMS to modify the number of participants specified for any year(s), including when a modification is necessary due to legislative appropriation or another reason. The number of unduplicated participants specified in this table is basis for the cost-neutrality calculations in Appendix J:

Table: B-3-a

Waiver Year	Unduplicated Number of Participants
Year 1	30
Year 2	30
Year 3	30
Year 4	30
Year 5	30

b. Limitation on the Number of Participants Served at Any Point in Time. Consistent with the unduplicated number of participants specified in Item B-3-a, the State may limit to a lesser number the number of participants who will be served at any point in time during a waiver year. Indicate whether the State limits the number of participants in this way: *(select one)*:

- The State does not limit the number of participants that it serves at any point in time during a waiver year.**
- The State limits the number of participants that it serves at any point in time during a waiver year.**

The limit that applies to each year of the waiver period is specified in the following table:

Table: B-3-b

Waiver Year	Maximum Number of Participants Served At Any Point During the Year
Year 1	[]
Year 2	[]
Year 3	[]
Year 4	[]
Year 5	[]

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (2 of 4)

c. Reserved Waiver Capacity. The State may reserve a portion of the participant capacity of the waiver for specified purposes (e.g., provide for the community transition of institutionalized persons or furnish waiver services to individuals experiencing a crisis) subject to CMS review and approval. The State *(select one)*:

- Not applicable. The state does not reserve capacity.**
- The State reserves capacity for the following purpose(s).**

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (3 of 4)

d. Scheduled Phase-In or Phase-Out. Within a waiver year, the State may make the number of participants who are served subject to a phase-in or phase-out schedule (*select one*):

- The waiver is not subject to a phase-in or a phase-out schedule.**
- The waiver is subject to a phase-in or phase-out schedule that is included in Attachment #1 to Appendix B-3. This schedule constitutes an intra-year limitation on the number of participants who are served in the waiver.**

e. Allocation of Waiver Capacity.

Select one:

- Waiver capacity is allocated/managed on a statewide basis.**
- Waiver capacity is allocated to local/regional non-state entities.**

Specify: (a) the entities to which waiver capacity is allocated; (b) the methodology that is used to allocate capacity and how often the methodology is reevaluated; and, (c) policies for the reallocation of unused capacity among local/regional non-state entities:

f. Selection of Entrants to the Waiver. Specify the policies that apply to the selection of individuals for entrance to the waiver:

Individuals are selected for waiver services through a screening process that requires first a Developmental Disabilities eligibility determination. Once eligibility is determined a referral packet is prepared by the individual's case manager and submitted for entry on the wait-list. Initiation of services funded through the 1037 Home and Community-Based Services Waiver occurs in chronological order based on length of time on the wait list determined upon by the date of DDP receipt of a completed request for services, and as a result of the informed choice of the person requesting services or his or her legal guardian. Along with time on the waiting list, priority will be given to: 1 = Individuals transitioning out of high school with a desire to work in the community and priority.

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served - Attachment #1 (4 of 4)

Answers provided in Appendix B-3-d indicate that you do not need to complete this section.

Appendix B: Participant Access and Eligibility

B-4: Eligibility Groups Served in the Waiver

a.

1. State Classification. The State is a (*select one*):

- §1634 State**
- SSI Criteria State**
- 209(b) State**

2. Miller Trust State.

Indicate whether the State is a Miller Trust State (*select one*):

- No
 Yes

b. Medicaid Eligibility Groups Served in the Waiver. Individuals who receive services under this waiver are eligible under the following eligibility groups contained in the State plan. The State applies all applicable federal financial participation limits under the plan. *Check all that apply:*

Eligibility Groups Served in the Waiver (excluding the special home and community-based waiver group under 42 CFR §435.217)

- Low income families with children as provided in §1931 of the Act
 SSI recipients
 Aged, blind or disabled in 209(b) states who are eligible under 42 CFR §435.121
 Optional State supplement recipients
 Optional categorically needy aged and/or disabled individuals who have income at:

Select one:

- 100% of the Federal poverty level (FPL)
 % of FPL, which is lower than 100% of FPL.

Specify percentage:

- Working individuals with disabilities who buy into Medicaid (BBA working disabled group as provided in §1902(a)(10)(A)(ii)(XIII) of the Act)
 Working individuals with disabilities who buy into Medicaid (TWWIA Basic Coverage Group as provided in §1902(a)(10)(A)(ii)(XV) of the Act)
 Working individuals with disabilities who buy into Medicaid (TWWIA Medical Improvement Coverage Group as provided in §1902(a)(10)(A)(ii)(XVI) of the Act)
 Disabled individuals age 18 or younger who would require an institutional level of care (TEFRA 134 eligibility group as provided in §1902(e)(3) of the Act)
 Medically needy in 209(b) States (42 CFR §435.330)
 Medically needy in 1634 States and SSI Criteria States (42 CFR §435.320, §435.322 and §435.324)
 Other specified groups (include only statutory/regulatory reference to reflect the additional groups in the State plan that may receive services under this waiver)

Specify:

Persons in the Disabled Adult Child category 42.U.S.C.1383 (c)

All other mandatory and optional groups under the State Plan.

Special home and community-based waiver group under 42 CFR §435.217 Note: When the special home and community-based waiver group under 42 CFR §435.217 is included, Appendix B-5 must be completed

- No.**The State does not furnish waiver services to individuals in the special home and community-based waiver group under 42 CFR §435.217. *Appendix B-5 is not submitted.*
 Yes.The State furnishes waiver services to individuals in the special home and community-based waiver group under 42 CFR §435.217.

Select one and complete Appendix B-5.

- All individuals in the special home and community-based waiver group under 42 CFR §435.217
 Only the following groups of individuals in the special home and community-based waiver group under 42 CFR §435.217

Check each that applies:

A special income level equal to:

Select one:

- 300% of the SSI Federal Benefit Rate (FBR)
- A percentage of FBR, which is lower than 300% (42 CFR §435.236)

Specify percentage:

- A dollar amount which is lower than 300%.

Specify dollar amount:

- Aged, blind and disabled individuals who meet requirements that are more restrictive than the SSI program (42 CFR §435.121)
- Medically needy without spenddown in States which also provide Medicaid to recipients of SSI (42 CFR §435.320, §435.322 and §435.324)
- Medically needy without spend down in 209(b) States (42 CFR §435.330)
- Aged and disabled individuals who have income at:

Select one:

- 100% of FPL
- % of FPL, which is lower than 100%.

Specify percentage amount:

- Other specified groups (include only statutory/regulatory reference to reflect the additional groups in the State plan that may receive services under this waiver)

Specify:

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (1 of 4)

In accordance with 42 CFR §441.303(e), Appendix B-5 must be completed when the State furnishes waiver services to individuals in the special home and community-based waiver group under 42 CFR §435.217, as indicated in Appendix B-4. Post-eligibility applies only to the 42 CFR §435.217 group. A State that uses spousal impoverishment rules under §1924 of the Act to determine the eligibility of individuals with a community spouse may elect to use spousal post-eligibility rules under §1924 of the Act to protect a personal needs allowance for a participant with a community spouse.

- a. **Use of Spousal Impoverishment Rules.** Indicate whether spousal impoverishment rules are used to determine eligibility for the special home and community-based waiver group under 42 CFR §435.217 (select one):

Answers provided in Appendix B-4 indicate that you do not need to submit Appendix B-5 and therefore this section is not visible.

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (2 of 4)

- b. **Regular Post-Eligibility Treatment of Income: SSI State.**

Answers provided in Appendix B-4 indicate that you do not need to submit Appendix B-5 and therefore this section is not visible.

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (3 of 4)

c. Regular Post-Eligibility Treatment of Income: 209(B) State.

Answers provided in Appendix B-4 indicate that you do not need to submit Appendix B-5 and therefore this section is not visible.

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (4 of 4)

d. Post-Eligibility Treatment of Income Using Spousal Impoverishment Rules

The State uses the post-eligibility rules of §1924(d) of the Act (spousal impoverishment protection) to determine the contribution of a participant with a community spouse toward the cost of home and community-based care if it determines the individual's eligibility under §1924 of the Act. There is deducted from the participant's monthly income a personal needs allowance (as specified below), a community spouse's allowance and a family allowance as specified in the State Medicaid Plan. The State must also protect amounts for incurred expenses for medical or remedial care (as specified below).

Answers provided in Appendix B-4 indicate that you do not need to submit Appendix B-5 and therefore this section is not visible.

Appendix B: Participant Access and Eligibility

B-6: Evaluation/Reevaluation of Level of Care

As specified in 42 CFR §441.302(c), the State provides for an evaluation (and periodic reevaluations) of the need for the level(s) of care specified for this waiver, when there is a reasonable indication that an individual may need such services in the near future (one month or less), but for the availability of home and community-based waiver services.

a. Reasonable Indication of Need for Services. In order for an individual to be determined to need waiver services, an individual must require: (a) the provision of at least one waiver service, as documented in the service plan, and (b) the provision of waiver services at least monthly or, if the need for services is less than monthly, the participant requires regular monthly monitoring which must be documented in the service plan. Specify the State's policies concerning the reasonable indication of the need for services:

i. Minimum number of services.

The minimum number of waiver services (one or more) that an individual must require in order to be determined to need waiver services is: 1

ii. Frequency of services. The State requires (select one):

- The provision of waiver services at least monthly**
- Monthly monitoring of the individual when services are furnished on a less than monthly basis**

If the State also requires a minimum frequency for the provision of waiver services other than monthly (e.g., quarterly), specify the frequency:

b. Responsibility for Performing Evaluations and Reevaluations. Level of care evaluations and reevaluations are performed (select one):

- Directly by the Medicaid agency**
- By the operating agency specified in Appendix A**
- By an entity under contract with the Medicaid agency.**

Specify the entity:

Other
Specify:

The Medicaid Agency is responsible for ensuring the level of care (LOC) evaluations and re-evaluations are completed. The medicaid agency (the DDP) contracts to assist with the medical assessment portion in the Department's evaluation of service needs. Registered nurses under contract complete required medical assessment forms.

- c. Qualifications of Individuals Performing Initial Evaluation:** Per 42 CFR §441.303(c)(1), specify the educational/professional qualifications of individuals who perform the initial evaluation of level of care for waiver applicants:

DDP Eligibility Specialist: The primary position responsible for establishing if a waiver services applicant meets the state definition of developmental disability. Persons employed in this position have a BA degree from an accredited college in human resources, business administration, public administration or other related field and a minimum of three years of job related experience. The DDP QIS will continue to establish eligibility in a support role to the Eligibility Specialist, as needed.

Quality Improvement Specialist (QIS): The DDP QIS is responsible for completing the LOC evaluations, and for scheduling a contracted nurse to participate in the initial LOC evaluation. The QIS must possess the following qualifications:
Bachelors degree and three years of job related experience, and preference for two years experience in the field of services for individuals with developmental disabilities.

Contracted Registered Nurse (RN): The RN is responsible for completing the medical portion at the initial LOC evaluation meeting, for the purpose of assessment of medical need. The contracted RN is currently licensed to practice nursing in the State of Montana.

- d. Level of Care Criteria.** Fully specify the level of care criteria that are used to evaluate and reevaluate whether an individual needs services through the waiver and that serve as the basis of the State's level of care instrument/tool. Specify the level of care instrument/tool that is employed. State laws, regulations, and policies concerning level of care criteria and the level of care instrument/tool are available to CMS upon request through the Medicaid agency or the operating agency (if applicable), including the instrument/tool utilized.

*Person has a developmental disability, in accordance with 53-202 (3) MCA, as documented on the appropriate Waiver-3 form. Standardized IQ test scores and adaptive behavior scores are required for individuals age 8 and older.

State of Montana definition of developmental disability: "Developmental Disability means a disability that is attributable to mental retardation, cerebral palsy, epilepsy, autism, or any other neurologically handicapping condition closely related to mental retardation and that requires treatment similar to the required by mentally retarded individuals. A developmental disability is a disability that originated before the individual attained age 18, that has continued or can be expected to continue indefinitely and that constitutes a substantial handicap of the individual."

*Person has specialized services needs, documented on the Medicaid Home and Community Based Services Specialized Services Summary Sheet. Broadly, need is based on significant deficits in adaptive behaviors, significant behavior problems, or significant medical/health related issues. Medical status is reviewed by an RN and the QIS, and findings are documented on the Waiver 1 Medical Needs Summary form and the Long Term Care Patient Evaluation Abstract (LTCPEA) form. The Waiver 1 is a medical needs summary which documents the medical needs of the waiver participant and is signed by the registered nurse completing the assessment and Quality Improvement Specialist.

*Person, in the absence of the waiver, is at risk of placement in a more restrictive setting such as ICF-ID.

Various assessments are used to assist the QIS in completing a Specialized Services Summary Sheet that serves as

the basis of the Waiver 3 document. Standardized adaptive behavior assessment results, a standardized psychological exam and the Montana Resource Allocation Protocol tool (MONA) may be used to assist the QIS in completing the required LOC forms. The contracted nurse and the QIS conduct a face-to-face visit with the individual and primary care giver in the initial LOC/medical needs assesment. The Waiver 3 documents if the waiver participant meets ICF/IID level of care for waiver services and is signed by the Quality Improvement Specialist.

All adults, inclusive of 16 years of age and older, will be determined DD by the Eligibility Specialist or a DDP QIS in accordance with the requirements specified in the Adult Eligibility Determination Form, found in Appendix J of the Determining Eligibility for Services to Persons With Developmental Disabilities in Montana: A Staff Reference Manual, found on the DDP website. More detail regarding the State eligibility determination process for waiver applicants is available in the Developmental Disabilities Eligibility Policy, available on the DDP website.

The DDP Eligibility Specialist determines eligibility based on the following language taken from “Determining Eligibility for Services to Persons with Developmental Disabilities in Montana: A Staff Reference Manual, by William Cook, PhD.”

Guidelines for assessment procedures necessary to determine eligibility for services

1. A current or recent assessment of intelligence using a standardized individual test designed to measure intellectual functioning.
2. A current or recent assessment of adaptive behavior. At this time, adaptive behavior will typically be measured using the Vineland Adaptive Behavior Scales (2nd Edition) – Vineland II.
3. A comprehensive history is compiled by gathering relevant records and by interviewing parents and the prospective adult client. If parents are not available, other records (including social history) are utilized. The historical information will be used to document the following: A. Developmental history B. Medical history C. Educational history D. Social history E. Mental health history F. Other relevant historical records (e.g., past employment, past placement in services for persons with developmental disabilities, etc.)
4. Review of current status and needs. Information gathered in this step would include: A. Current residential placement and needs B. Current employment placement and needs C. Other current needs or problems (social, emotional, medical, psychological, legal, case-management, etc.)

The Eligibility Specialist and QIS staff receive training on the DD eligibility determination tool to ensure consistency in use of the tool.

- e. **Level of Care Instrument(s).** Per 42 CFR §441.303(c)(2), indicate whether the instrument/tool used to evaluate level of care for the waiver differs from the instrument/tool used to evaluate institutional level of care (*select one*):
- The same instrument is used in determining the level of care for the waiver and for institutional care under the State Plan.**
 - A different instrument is used to determine the level of care for the waiver than for institutional care under the State plan.**

Describe how and why this instrument differs from the form used to evaluate institutional level of care and explain how the outcome of the determination is reliable, valid, and fully comparable.

The statutory criteria for commitment to the ICF-ID is at Part 1 of Title 53, Chapter 20, MCA. The tool used by the Residential Facility Screening Team in the ICF-ID commitment process is the Determination Regarding Commitment to Residential Facility form. The governing policy for this form is the Manual for the Screening of Persons Being Considered for Civil Commitment to the Montana Development Center or to a Community Treatment Plan found on the DDP website. ICF-MR commitment is based on a person having:

- *A diagnosis of developmental disability and;
- *Impairment in cognitive functioning and;
- *Behaviors that pose an imminent risk of serious harm to self or others, and because of those behaviors cannot safely or effectively be habilitated in community-based services and;
- *Placement and habilitation in the ICF-ID are appropriate for the person.

The ICF-ID commitment criteria are different than the criteria used to determine eligibility for DD waiver services. The significant difference is the imminent risk of serious harm applicable to persons committed to the ICF-ID. The state statute defining developmental disability is the same for the ICF-ID and the DD waiver.

- f. Process for Level of Care Evaluation/Reevaluation:** Per 42 CFR §441.303(c)(1), describe the process for evaluating waiver applicants for their need for the level of care under the waiver. If the reevaluation process differs from the evaluation process, describe the differences:

DD eligibility and the need for specialized services is completed prior to enrollment in the waiver. The person has already been found DD eligible and in need of services, in accordance with applicable rules and policies found on the DDP website. Upon enrollment in the waiver the LOC is verified by the QIS and medical issues are identified by the RN after visiting with the person or a primary care giver.

The DDP Quality Improvement Specialists perform the evaluations and the re-evaluations with the medical assessment portion contracted out to registered nurses.

Annual re-evaluations- The process is the same except that the participation of a contracted RN for the medical review section (W-1 form and the LTCPEA) may be waived at the discretion of the QIS, based on the medical status and needs of the enrolled individual.

- g. Reevaluation Schedule.** Per 42 CFR §441.303(c)(4), reevaluations of the level of care required by a participant are conducted no less frequently than annually according to the following schedule (*select one*):

- Every three months
- Every six months
- Every twelve months
- Other schedule

Specify the other schedule:

- h. Qualifications of Individuals Who Perform Reevaluations.** Specify the qualifications of individuals who perform reevaluations (*select one*):

- The qualifications of individuals who perform reevaluations are the same as individuals who perform initial evaluations.
- The qualifications are different.

Specify the qualifications:

- i. Procedures to Ensure Timely Reevaluations.** Per 42 CFR §441.303(c)(4), specify the procedures that the State employs to ensure timely reevaluations of level of care (*specify*):

The DDP QIS may employ various methods to ensure that evaluations occur annually. One practice is to complete the first re-evaluation in less than 12 months for the purpose of grouping the entire QIS caseload in the same month for all re-evaluations. Another practice is to complete the initial re-evaluation in less than 12 months, eventually enabling the grouping of re-evaluation dates into the same month for all the individuals served by a specific provider. Regional offices are also implementing electronic reminder systems and involving administrative staff to assist in tracking. These practices reduce the potential for staff error in completing annual re-determinations in a timely manner.

- j. Maintenance of Evaluation/Reevaluation Records.** Per 42 CFR §441.303(c)(3), the State assures that written and/or electronically retrievable documentation of all evaluations and reevaluations are maintained for a minimum period of 3 years as required in 45 CFR §92.42. Specify the location(s) where records of evaluations and reevaluations of level of care are maintained:

All LOC documentation is maintained in the QIS regional or satellite office. In addition, the eligibility documentation for individuals age 8 and over (consisting of the DDP eligibility outcome notification letter and the Eligibility Determination Form) is maintained in the DDP central office.

Appendix B: Evaluation/Reevaluation of Level of Care

Quality Improvement: Level of Care

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Level of Care Assurance/Sub-assurances
i. Sub-Assurances:

- a. **Sub-assurance: An evaluation for LOC is provided to all applicants for whom there is reasonable indication that services may be needed in the future.**

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of initial level of care determinations (eligibility determination worksheet date as compared to completed application date) that were completed within 90 days of the applicant's request for services. N: Number of eligibility determinations completed for new applicants within 90 days of request; D: number of complete applications reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify:

	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>
--	--

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>

- b. *Sub-assurance: The levels of care of enrolled participants are reevaluated at least annually or as specified in the approved waiver.*

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of annual level of care re-determinations (Waiver 3 forms) that were completed within 12 months of the previous level of care. N: Number of individuals with level of care re-determinations that were completed within 12 months of the previous level of care; D: Number of level of care re-determinations reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data		Sampling Approach (check each that applies):
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collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- c. **Sub-assurance: The processes and instruments described in the approved waiver are applied appropriately and according to the approved description to determine participant level of care.**

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of level of care determinations and re-determinations that were completed according to the level of care process described in the waiver. N: Number of level of care determinations and re-determinations where the level of care process was completed as required; D: Number of individual level of care determinations and re-determinations reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample
		Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The completion of timely and accurate eligibility determinations, as described in waiver performance measures and Determining Eligibility for Services to Persons With Developmental Disabilities in Montana: A Staff Reference Manual found on the DDP website, prior to placement on the waiting list is monitored ongoing by the DDP. The completion of initial level of care reviews, and the review of the qualifications of persons completing these activities is monitored by the Regional Manager. Performance measure reviews are completed annually and all noncompliance is discussed with the DDP management team.

All approved Waivers are posted on the DDP website. This ensures that families and other persons acting on behalf of the individual have the opportunity to review the waiver language pertaining to eligibility requirements, freedom of choice, the right to fair hearing in the event of adverse outcomes, denial of services and denials of eligibility. DDP staff contact information is also posted on the website, facilitating access to more information, if desired. No-cost copies of Waiver documents will also be available upon request from the DDP central office.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State's method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

DDP Staff QA Performance Issues:

The LOC QA review spreadsheets specific to DDP QIS performance measures are maintained in an electronic file by the Waiver Specialist. Problems noted in the performance of activities related to the level of care process would result in the Regional Manager follow up with their assigned QIS staff in addressing specific problems as they arise. Problems with case managers and/or contracted nurses not completing LOC activities in accordance with the performance measures would be noted in the QA reviews specific to these services. Follow up occurs at the DDP regional or central office level, as needed. The Quality Assurance Observation Sheet (QAOS) is used to address problems in a timely manner.

- ii. Remediation Data Aggregation

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party(check each that applies):	Frequency of data aggregation and analysis (check each that applies):

Responsible Party(<i>check each that applies</i>):	Frequency of data aggregation and analysis (<i>check each that applies</i>):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Level of Care that are currently non-operational.

- No
- Yes

Please provide a detailed strategy for assuring Level of Care, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix B: Participant Access and Eligibility

B-7: Freedom of Choice

Freedom of Choice. As provided in 42 CFR §441.302(d), when an individual is determined to be likely to require a level of care for this waiver, the individual or his or her legal representative is:

- i. informed of any feasible alternatives under the waiver; and
- ii. given the choice of either institutional or home and community-based services.

a. Procedures. Specify the State's procedures for informing eligible individuals (or their legal representatives) of the feasible alternatives available under the waiver and allowing these individuals to choose either institutional or waiver services. Identify the form(s) that are employed to document freedom of choice. The form or forms are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

The Waiver-5 Freedom of Choice form is completed either prior to, or at, the annual planning meeting. The case manager is responsible for ensuring a copy of the W-5 form is forwarded to the DDP QIS for inclusion in the individual waiver files.

The QIS remains responsible for completing the W-5 during the initial face-to-face LOC evaluation, upon entry into the waiver. Adult Targeted Case Managers complete the W-5 annually thereafter for individuals in adult services.

The Explanation of ICF-ID Services and Fair Hearing Rights form provides the person and others with more detail and resource links for more information, in support of the W-5 form. The fair hearing rules (ARM 37.5.301 through 37.5.313) are available to persons upon request, or can be accessed via the Department website.

The Waiver – 5 Freedom of choice form covers the topics of:

1. Choice of waiver services, including self-direction
2. Choice of providers of DDP funded services
3. Choice of filing a fair hearing request
4. Choice between waiver services and Intermediate Care Facilities for the Intellectually Disabled (ICF/IID)

After each option is explained the individual or their legal representative select their choices and sign and date the form.

- b. Maintenance of Forms.** Per 45 CFR §92.42, written copies or electronically retrievable facsimiles of Freedom of Choice forms are maintained for a minimum of three years. Specify the locations where copies of these forms are maintained.

Written copies of these forms are available upon request from the DDP QIS regional or satellite offices. These documents are stored in the individual waiver files, maintained by the QIS. They are also in the person's individual file maintained by the case manager.

Appendix B: Participant Access and Eligibility

B-8: Access to Services by Limited English Proficiency Persons

Access to Services by Limited English Proficient Persons. Specify the methods that the State uses to provide meaningful access to the waiver by Limited English Proficient persons in accordance with the Department of Health and Human Services "Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons" (68 FR 47311 - August 8, 2003):
The Department operates under the Interpreter Services Medicaid Services Bureau policy. The interpreter is reimbursed by submitting the Interpreter Services Invoice Verification form to:

DPHHS
Medicaid Services Bureau Interpreter Services
PO Box 202951
Helena, MT 59620

The case manager would notify the QIS that interpreter services will be necessary during the waiver entrance process or ongoing as needed. The QIS would contact an interpreter affiliated with The Department to be present during the waiver entrance process or ongoing as needed. Sign language interpretation is a state plan reimbursed service and is currently provided when requested as needed by an applicant or waiver participant.

Appendix C: Participant Services

C-1: Summary of Services Covered (1 of 2)

- a. Waiver Services Summary.** List the services that are furnished under the waiver in the following table. If case management is not a service under the waiver, complete items C-1-b and C-1-c:

Service Type	Service		
Statutory Service	Job Discovery/Job Preparation		
Statutory Service	Respite		
Statutory Service	Supported Employment - Follow Along Support		
Supports for Participant Direction	Supports Brokerage		
Other Service	Behavioral Support Services		
Other Service	Environmental Modifications/Adaptive Equipment		
Other Service	Individual Goods and Services		
Other Service	Meals		
Other Service	Personal Emergency Response System (PERS)		
Other Service	Personal Supports		
Other Service	Supported Employment - Co-Worker Support		
Other Service	Supported Employment - Individual Employment Support		

Service Type	Service		
Other Service	Supported Employment - Small Group Employment Support		
Other Service	Transportation		

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Service:

Alternate Service Title (if any):

Job Discovery/Job Preparation

Service Definition (Scope):

Job Discovery

Job discovery is support and individual assistance in the development of a career profile and employment goal or career plan of which Job Preparation or Supported Employment may be an identified need.

Job discovery services include but are not limited to the following activities with the person supported.

1. Person centered employment planning (assisting an individual in identifying wants and needs for supports and in developing a plan for achieving integrated employment),
2. Job exploration,
3. Job shadowing,
4. Informational interviewing,
5. Job and task analysis activities,
6. Employment preparation (i.e. resume development, work procedures),
7. Business plan development for self-employment,
8. Volunteerism to assist the person in identifying job or career interests.

Job Preparation

Job preparation services provide formalized training and work experiences intended to teach a person the skills necessary to succeed in a paid competitive, customized, or self-employment setting. Job preparation activities are based on goals identified during job discovery. Supports and skill training may include:

1. Following directions,
2. Focusing on tasks,
3. Completing tasks,
4. Achieving productivity standards and quality results,
5. Responding appropriately to supervisors/co-workers,
6. Attendance and punctuality,
7. Problem solving,
8. Safety,
9. Mobility,
10. Skills such as accessing transportation and connecting to community resources as it relates to obtaining employment,
11. Short term work trials,
12. Volunteerism to assist the person in learning aspects of job or career interest.

Training may also address workplace social skills necessary for successful competitive, customized, or self-employment such as:

1. Appropriate work place attire,

- 2. Hygiene,
- 3. Appropriate interactions with supervisors/co-workers,
- 4. Acceptable work behaviors.

The need for services must be documented in the plan of care and must be primarily habilitation in nature. This service should be a pathway towards individualized employment and is dependent on individuals demonstrating progress towards employment over time.

If, after one year of receiving Job Preparation with no employment, the Job Discovery process is repeated and a community work experience completed. Refusal by the person to participate in the Job Discovery process must be clearly documented in the plan of care.

For self-directed common law employer authority and self-directed agency with choice employer authority - Services may only be provided in a community setting with 1:1 staff.

People may utilize Individual and Small Group Employment Support, Follow Along Support, and Co Worker Support in conjunction with Job Discovery/Job Preparation.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Job Discovery is limited to 40 hours of service per year, except with DDP prior approval.

Total hours for a person's attendance at Job Preparation services shall not include time spent during transporting to/from the person's residence.

Job Discovery and Job Preparation cannot be billed for during the same time but could be billed for during the same day. There is a limit to the number of hours allowed for Job Discovery but they do not have to occur before Job Preparation begins. There is not a limit to the number of hours of Job Preparation per year.

After 3 unsuccessful attempts of job discovery and work experiences or if it becomes clear that competitive, customized, or self-employment is not a reasonable goal and the individual does not plan to move forward toward employment, then other supports and services which are designed to continue on a long term basis should be considered.

The waiver will not cover vocational rehabilitation services, which are otherwise available under section 110 of the Rehabilitation Act of 1973. Therefore Documentation is maintained for the person that the service is not available (denial letter from Voc Rehab) or is no longer available (closure from Voc Rehab services) under a program funded under section 110 of the Rehabilitation Act of 1973 or the IDEA (20 U.S.C. 1401 et seq.).

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (*check each that applies*):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (*check each that applies*):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Category	Provider Type Title
Individual	A person or a representative self-directing the service with common law employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Job Discovery/Job Preparation

Provider Category:

Agency ▼

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

Job Discovery:

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

*Be at least 18 years of age.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *service documentation requirements,
- *completion of a first aid course,
- *training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care, and
- *other competencies as required by DDP.

Completion of first aid, CPR, and College of Direct Support Training in accordance with DDP requirements.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

In addition, Employer will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Job Preparation:

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

*Be at least 18 years of age.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *service documentation requirements,
- *completion of a first aid course,
- *training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care, and
- *other competencies as required by DDP.

Completion of first aid, CPR, and College of Direct Support Training in accordance with DDP requirements.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

In addition, Employer will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Applicable standards are verified by the DD service provider agency.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Job Discovery/Job Preparation

Provider Category:

Individual ▾

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

Job Discovery:

Prior to hire:

*Be at least 18 years of age.

*Screening and a background check of a person prior to an offer of employment as a direct care staff.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *service documentation requirements,
- *completion of a first aid course, and
- *other competencies as required by DDP.
- *training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

*any other training requirements as outlined by the Department.

Upon hiring of a direct care staff person the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

In addition, the fiscal agent will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Job Preparation:

Prior to hire:

- *Be at least 18 years of age.
- *Screening and a background check of a person prior to an offer of employment as a direct care staff.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *service documentation requirements,
- *completion of a first aid course, and
- *other competencies as required by DDP.
- *training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

Upon hiring of a direct care staff person, the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

In addition, the fiscal agent will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is initially responsible for ensuring that a worker meets the qualified provider standards and the FMS maintains records serving to document the compliance with these standards.

Frequency of Verification:

Annually, the DDP QIS reviews compliance of workers during the annual quality assurance review process, based on the requirements of the performance measure sampling process specified.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Statutory Service ▼

Service:

Respite ▼

Alternate Service Title (if any):

Service Definition (Scope):

Respite care includes any services (e.g., traditional respite hours, recreation or leisure activities for the individual to enable the caregiver to remain at home for a break; summer camp) designed to meet the safety and daily care needs of the individual and the needs of the individual's care giver in relation to reducing stress generated by the provision of constant care to the individual receiving waiver services. These services are selected in collaboration with the parents and are provided by persons chosen and trained by the family. Persons providing respite services will be in compliance with all state and federal respite standards. Respite services are delivered in conformity with an individualized plan of care.

The amount and frequency of respite care (with the exception of emergencies) is included in each individual's plan of care.

FFP (Federal Financial Participation) will not be claimed for the cost of room and board except when provided as part of respite care furnished in a facility approved by the State that is not a private residence.

Age appropriate licensed day care is a respite care option for persons of all ages. Licensed day care is a subcomponent of respite and is treated as a discrete service in the plan of care, the individual cost plan and in the Department's billing and payment system. Day care is reported as respite in federal reports.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Service Limitations-

Respite (including day care) is only available as relief for the primary caregivers in family settings, including adult foster homes. Respite is available when a primary caregiver is not compensated for providing some or all of the supervision and support needed by the individual. Reimbursement for respite in any setting may not exceed the Department's currently approved hourly respite reimbursement rate.

Individuals aged 16 and older may receive support and supervision services in licensed adult day centers. Under no circumstances will adults be served in settings licensed to serve children.

Only employees ages 18 and over are permitted to provide respite services when the person requires the provision of services that are medical in nature.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E**
 Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	A person or a representative self-directing the service with common law employer authority
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Respite

Provider Category:

Individual ▼

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

Prior to hire:

*Be at least 16 years of age.

Only employees ages 18 and over are permitted to provide respite services when the person requires the provision of services that are medical in nature.

Within 30 days of hire receive training in:

*must complete a first aid course, and

*have training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care.

* the person is subject to a criminal background check (at the request of the individual or legal representative).

In addition, if a background check is requested, the fiscal agent will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Upon hiring of a direct care staff person, the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is initially responsible for ensuring that a respite worker meets the qualified provider standards and the FMS maintains records serving to document the compliance with these standards.

Frequency of Verification:

Annually, the DDP QIS reviews compliance of workers during the annual quality assurance review process, based on the requirements of the performance measure sampling process specified.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Respite

Provider Category:

Agency

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

*Be at least 18 years of age.

Within 30 days of hire receive training in:

*must complete a first aid course, and

*have training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Statutory Service

Service:

Supported Employment

Alternate Service Title (if any):

Supported Employment - Follow Along Support

Service Definition (Scope):

Supported Employment - Follow Along Support consists of services and supports that enable a person who is paid at or above the state's minimum wage, with a goal of not less than the customary wage and level of benefits paid by the employer for the same or similar work performed by individuals without disabilities to maintain employment in a competitive, customized, or self-employment setting.

Supported Employment – Follow Along Support includes habilitation services needed to stabilize and maintain an individual in a competitive, customized, or self-employment setting. Examples of stabilization and support may include, but are not limited to, the following situations described below.

1. Job in jeopardy – the person will lose his/her job without additional intervention.
2. Job promotion within same employment setting - it is determined that the new job requires more complex, comprehensive, intensive supports that can be offered under the waiver.

Extended ongoing or intermittent services needed to maintain and support an individual in a competitive, customized, or self-employment setting. Outcomes and Actions needed for the person to maintain employment must be identified in the plan of care.

REIMBURSABLE ACTIVITIES: Follow Along Support:

1. Person-centered employment planning with or on behalf of the person supported,
2. Development of skills that will make the person employable for more hours or for additional duties,
3. Job promotion activities,
4. Extended supports allow for time spent at the person's work site: Observation and job support to assist the person to enhance job tasks skills, and monitoring at the work site to ascertain the success of the job placement,
5. The provision of job coaches who accompany the person for short-term job skill training at the work site to help maintain employment,
6. Regular contact and/or follow-up with the employers, co-workers, person, parents, family members, guardians, advocates or authorized representatives of the person, and other appropriate professionals, in order to reinforce and stabilize the job placement,
7. Facilitation of natural supports at the work site,
8. Individual program development, writing task analyses, monthly reviews, and *behavioral intervention programs,
9. Advocating for the person at the employment site (i.e., employers, co-workers, customers) and only for purposes directly related to employment; OR with persons not directly affiliated with the employment site (i.e., parents, bus drivers, case managers, school personnel, landlords, etc.) if the person is hired and currently working,
10. Assistance with financial paperwork and management related to the person's employment and/or maintaining Medicaid eligibility (which includes activities such as assisting the waiver participant in submitting pay stubs to the Office of Public Assistance),

Behavioral intervention programs, when developed and approved according to the Positive Behavioral Support rule, may be applied as a component of Follow Along Support Services when the plan is specifically designed to be implemented in the employment setting by the follow along staff. The person who developed the plan would train the follow along staff to utilize the interventions to reduce the challenging behaviors in the employment setting.

People may utilize Job Discovery/Job Preparation, Individual and Small Group Employment Support, and Co Worker Support in conjunction with Follow Along Support.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

A person who is unable to sustain competitive, customized, or self-employment may be considered inappropriately placed and movement to a better-fit employment setting should be considered or the person may need to be referred to, or back to, Vocational Rehabilitation for services and reimbursement, in which case, reimbursement for Supported Employment - Follow Along Support and Vocational Rehabilitation Services will

not be allowed concurrently for the same job placement.

ACTIVITIES NOT REIMBURSABLE: Follow Along Support:

1. Transportation of a person to and from the job site.
2. Any service that is otherwise available under the Rehabilitation Act of 1973.
3. Activities taking place in a group, (i.e., work crews or enclaves).
4. Public relations activities.
5. Staff continuing education - In-service meetings, department meetings, individual staff development.
6. Incentive payments made to an employer to subsidize the employer's participation in a supported employment program.
7. Payments that are passed through to users of supported employment programs.
8. Payments for vocational training that is not directly related to a person's supported employment program.
9. The job coach is working the job instead of the person (i.e. Person is not present, or training is not occurring).
10. Any activities which are not directly related to the person's career plan.
11. Services furnished to a minor by a parent(s), step-parent(s) or legal guardian.
12. Services furnished to a person by the person's spouse.

The waiver will not cover vocational rehabilitation services, which are otherwise available under section 110 of the Rehabilitation Act of 1973. Therefore Documentation is required to ensure that the service is not available or is no longer available under a program funded under section 110 of the Rehabilitation Act of 1973 or the IDEA (20 U.S.C. 1401 et seq.).

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (*check each that applies*):

- Participant-directed as specified in Appendix E**
- Provider managed**

Specify whether the service may be provided by (*check each that applies*):

- Legally Responsible Person**
- Relative**
- Legal Guardian**

Provider Specifications:

Provider Category	Provider Type Title
Individual	A person or a representative self-directing the service with common law employer authority
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Supported Employment - Follow Along Support

Provider Category:

Individual ▼

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

Prior to hire:

*Be at least 18 years of age.

*Screening and a background check of a person prior to an offer of employment as a direct care staff.

Within 30 days of hire receive training in:

*abuse reporting,

*incident reporting,

*client confidentiality,

*service documentation requirements,

*completion of a first aid course,

*training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care, and

*other competencies as required by the department.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

Upon hiring of a direct care staff person, the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

In addition, the fiscal agent will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is initially responsible for ensuring that a worker meets the qualified provider standards and the FMS maintains records serving to document the compliance with these standards.

Frequency of Verification:

Annually, the DDP QIS reviews compliance of workers during the annual quality assurance review process, based on the requirements of the performance measure sampling process specified.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Supported Employment - Follow Along Support

Provider Category:

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (*specify*):

Other Standard (*specify*):

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

*Be at least 18 years of age.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *service documentation requirements,
- *completion of a first aid course,
- *training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care, and
- *other competencies as required by the department.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

In addition, Employer will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.
Ongoing - The QIS as part of the QA review process.

Applicable standards are verified by the DD service provider agency.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

The waiver provides for participant direction of services as specified in Appendix E. Indicate whether the waiver includes the following supports or other supports for participant direction.

Support for Participant Direction:

Alternate Service Title (if any):

Supports Brokerage

Service Definition (*Scope*):

Support Brokerage Service assists the individual (or the individual's family, or representative, as appropriate) in arranging for, directing and managing self directed services. Serving as the agent of the person or family, the service is available to assist in identifying immediate and long-term needs, developing options to meet those needs and accessing identified supports and services. Practical skills training is offered to enable families and individuals to independently direct and manage waiver services. Examples of skills training include providing information on recruiting and hiring workers, managing workers and providing information on effective communication and problem-solving. The service includes providing information to ensure that individuals understand the responsibilities involved with directing their services. The extent of the assistance furnished to the individual or family is specified in the plan of care.

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As discussed in the instructions for Appendix E (Participant Direction of Services), the scope and nature of this service hinges on the type and nature of the opportunities for participant direct afforded by the waiver. Through this service, information may be provided to the individual about:

- * person centered planning and how it is applied;
- * the range and scope of individual choices and options;
- * the process for changing the plan of care and individual budget;
- * the grievance process;
- * risks and responsibilities of self-direction;
- * freedom of choice of providers;
- * individual rights;
- * the reassessment and review schedules; and,
- * such other subjects pertinent to the individual and/or family in managing and directing services.

Assistance may be provided to the individual with:

- * defining goals, needs and preferences, identifying and accessing services, supports and resources;
- * practical skills training (e.g., hiring, managing and terminating workers, problem solving, conflict resolution)
- * development of risk management agreements;
- * development of an emergency back up plan;
- * recognizing and reporting critical events;
- * independent advocacy, to assist in filing grievances and complaints when necessary; and,
- * other areas related to managing services and supports.

This service may include the performance of activities that nominally overlap the provision of case management services. Where the possibility of duplicate provision of services exists, the person's plan of care should clearly delineate responsibilities for the performance activities. An example of potential overlap is that the support broker can help the person manage their self-direct budget but the case manager would monitor the overall budget. To assist with these deliniations DDP has developed a self-direct with employer authority plan of care that accompanies the person's annual plan of care when they are self-directing their waiver services. It includes content such as a support broker worksheet that specifies the functions of the support broker that will occur with the person and/or the employer. It also includes a table with examples of case manager duties versus support broker duties.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

This service is capped annually at \$4,000.00. This value can be exceeded for a limited time period in extraordinary circumstances, with the prior approval of the DDP program director.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E**
- Provider managed**

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	A person or a representative self-directing the service with common law employer authority
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Supports for Participant Direction

Service Name: Supports Brokerage

Provider Category:

Individual

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Persons serving as support brokers must achieve initial support broker certification which includes the demonstration of competence in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *fiscal management service forms and billing procedures,
- *scheduling of direct support workers,
- *on call and emergency back up support models,
- *person centered planning,
- *individualized budgeting,
- *recruitment, hiring and firing of direct support workers,
- *the grievance/fair hearing process,
- *negotiating service rates,
- *DDP funded service options, and
- *other skills and competencies as required by the Department.

Ongoing maintenance of certification in accordance with Department requirements.

Other Standard (specify):

Prior to hire:

- *Be at least 18 years of age.
- *Screening and a background check of a person prior to an offer of employment as a direct care staff.

Upon hiring of a direct care staff person the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

In addition, the fiscal agent will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Persons excluded from serving as a supports broker include:

- *parents,
- *spouses, or
- *legal guardians of the individual,
- *persons who work for agencies providing other DDP-funded supports to the individual, and
- *persons who function as the conservator, payee, or who have any other fiduciary responsibilities for the individual.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is initially responsible for ensuring that a worker meets the qualified provider standards and the FMS maintains records serving to document the compliance with these standards.

Frequency of Verification:

Annually, the DDP QIS reviews compliance of workers during the annual quality assurance review process, based on the requirements of the performance measure sampling process specified.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Supports for Participant Direction

Service Name: Supports Brokerage

Provider Category:

Agency ▼

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Persons serving as support brokers must achieve initial support broker certification which includes the demonstration of competence in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *fiscal management service forms and billing procedures,
- *scheduling of direct support workers,
- *on call and emergency back up support models,
- *person centered planning,
- *individualized budgeting,
- *recruitment, hiring and firing of direct support workers,
- *the grievance/fair hearing process,
- *negotiating service rates,
- *DDP funded service options, and
- *other skills and competencies as required by the Department.

Ongoing maintenance of certification in accordance with Department requirements.

Other Standard (specify):

The staffing rule as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

- *Be at least 18 years of age.

In addition, Employer will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Persons excluded from serving as a supports broker include:

- *parents,
- *spouses, or
- *legal guardians of the individual,
- *persons who work for agencies providing other DDP-funded supports to the individual, and
- *persons who function as the conservator, payee, or who have any other fiduciary responsibilities for the individual.

Verification of Provider Qualifications

Entity Responsible for Verification:

The agency with a DDP contract employing the support broker is responsible for maintaining records verifying compliance with the initial and ongoing support broker certification requirements.

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Behavioral Support Services

Service Definition (Scope):

The Behavioral Support Services include the following:

1. Designing behavioral assessments and functional analyses of behavior and interpreting assessment and evaluation results for staff and unpaid caregivers providing services to enrolled individuals.
 2. Designing, monitoring and modifying written behavior intervention procedures and skill acquisition procedures. Written plans of intervention developed generally require the collection of data by staff or unpaid caregivers providing direct support. Decisions made in designing, monitoring and modifying behavior intervention and skill acquisition procedures are generally based on the review and analysis of collected data.
 3. Training staff and unpaid caregivers in the implementation of formal and informal procedures designed to reduce problem behaviors and/or to increase appropriate behaviors.
 4. Attending planning meetings for purpose of providing guidance and information to planning team members in the setting of appropriate goals and objectives for individuals who need Behavioral Support Services.
- In general Behavioral Support Services offer appropriate assessment and intervention methods for use in unfamiliar situations and for a range of cases of all ages. Behavioral Support Services teaches others to carry out ethical and effective behavior interventions based on positive behavior supports. Behavioral Support Services staff may supervise the work of others who implement behavior interventions. All behavior intervention procedures developed by the Behavioral Support Services staff are in compliance with the Administrative Rules of Montana governing the use of Positive Behavioral Supports.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Behavioral Support Services will not supplement or supplant services available to children under IDEA, or otherwise available to a school age child.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E**
- Provider managed**

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person**
- Relative**
- Legal Guardian**

Provider Specifications:

Provider Category	Provider Type Title
Agency	DD provider agency under contract with with the DDP offering agency with choice employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Behavioral Support Services

Provider Category:

Agency

Provider Type:

DD provider agency under contract with with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

A person who meets the requirements of ARM 37.34.1422 (2)

Other Standard (specify):

A Montana Department of Justice background check is required.

Verification of Provider Qualifications

Entity Responsible for Verification:

Applicable standards are verified by the DD service provider agency.

Initially- The DDP as part of the Qualified Provider Application Process

Ongoing - The QIS as part of the QA review process.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Environmental Modifications/Adaptive Equipment

Service Definition (Scope):

Environmental Modifications/Adaptive Equipment

Environmental Modifications:

Those physical adaptations to the home, required by the individual's plan of care, which are necessary to ensure the health, welfare and safety of the individual, or which enable the individual to function with greater independence in the home, and without which, the individual would require institutionalization. Such adaptations may include the installation of ramps and grab-bars, widening of doorways, modification of bathroom facilities, or installation of specialized electric and plumbing systems which are necessary to accommodate the medical equipment and supplies which are necessary for the welfare of the individual.

In addition to the above, environmental modifications services are measures that provide the individual with accessibility and safety in the environment so as to maintain or improve the ability of the individual to remain in community settings and employment. Environmental modifications may be made to an individual's home or vehicle (wheelchair lift, wheelchair lock down devices, adapted driving controls, etc) for the purpose of increasing independent functioning and safety or to enable family members or other care givers to provide the care required by the individual. An environmental modification provided to an individual must:

- (a) relate specifically to and be primarily for the individual's disability;
- (b) have utility primarily for a person who has a disability;
- (c) not be an item or modification that a family would normally be expected to provide for a non-disabled family member;
- (d) not be in the form of room and board or general maintenance;
- (e) meet the specifications, if applicable, for the modification set by the American National Standards Institute (ANSI);
- (f) be prior authorized by the DDP if the cost of the project may exceed \$4,000.

Excluded are those adaptations or improvements to the home which are of general utility, and are not of direct medical or remedial benefit to the individual, such as carpeting, roof repair, central air conditioning, etc. Adaptations which add to the total square footage of the home are excluded from this benefit. All services shall be provided in accordance with applicable State or local building codes.

Adaptive Equipment:

Adaptive equipment necessary to obtain and retain employment or to increase independent functioning in completing activities of daily living when such equipment is not available through other sources may be provided. Adaptive equipment as needed to enable family members or other care givers to provide the care needed by the individual.

A comprehensive list is not possible because items may be created (invented) to meet the unique adaptive needs of the individual, for example, an adult-sized "changing table" to enable a care giver to diaper and dress a person who has severe physical limitations; or specially designed switches that an individual with physical limitations can use to accomplish other tasks. Adaptive equipment will conform to the following criteria:

- (a) relate specifically to and be primarily for the individual's disability;
- (b) have utility primarily for a person who has a disability;
- (c) not be an item or modification that a family would normally be expected to provide for a non-disabled family member;
- (d) not be in the form of room and board or general maintenance;
- (e) meet the specifications, if applicable, for the modification set by the American National Standards Institute (ANSI);
- (f) be prior authorized by the DDP if the cost of the project may exceed \$4,000.

Persons choosing to self-direct their services with employer authority may purchase adaptive equipment or environmental modifications in accordance with the service definition, when the specific adaptive equipment or environmental modifications have been prior approved in the plan of care and the annual cost is specified in the individual cost plan. Reimbursement from the FMS is contingent upon all documentation requirements being met.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

All requests over \$4000 require DDP prior approval.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority for Adaptive Equipment: Independent Contractor, qualified to provide equipment
Individual	A person or a representative self-directing the service with common law employer authority
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority for Environmental modifications: Independent Contractor qualified to perform required work

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Environmental Modifications/Adaptive Equipment

Provider Category:

Agency ▼

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority for Adaptive Equipment: Independent Contractor, qualified to provide equipment

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

A qualified provider designated to either reimburse the individual for the procurement of individual goods and services, or for providing the requested goods and services is responsible for meeting all

the requirements outlined in the DDP contract.

The staffing rule as outlined in ARM 37.34.2101-37.34.2111.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.
Ongoing - The QIS as part of the QA review process.

Applicable standards are verified by the DD service provider agency subcontracting for the service.

Frequency of Verification:

As needed by the DD service provider agency, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Environmental Modifications/Adaptive Equipment

Provider Category:

Individual ▼

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

A person or representative choosing to self-direct with employer authority may elect to purchase environmental modifications and adaptive equipment from an approved vendor, in accordance with the requirements outlined in the service definition, and receive reimbursement from the FMS.

Upon hiring of a person the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is responsible for ensuring that services and supports purchased on behalf of the service recipient do not exceed individual cost plan allocation for this service, and all documentation requirements have been met prior to issuing reimbursement.

Frequency of Verification:

The DDP QIS annually reviews a sample of the service standards with one or more performance measures to ensure that services are in compliance with the QP standards and documentation requirements.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Environmental Modifications/Adaptive Equipment

Provider Category:

Agency

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority for Environmental modifications: Independent Contractor qualified to perform required work

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

A qualified provider designated to either reimburse the individual for the procurement of individual goods and services, or for providing the requested goods and services is responsible for meeting all the requirements outlined in the DDP contract.

The staffing rule as outlined in ARM 37.34.2101-37.34.2111.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.
Ongoing - The QIS as part of the QA review process.

Applicable standards are verified by the DD service provider agency subcontracting for the service.

Frequency of Verification:

As needed by the DD service provider agency, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Individual Goods and Services

Service Definition (Scope):

Individual Goods and Services are services, equipment or supplies that enhance opportunities for the person to achieve outcomes for full membership in the community as clearly identified in the plan of care. Individual goods and services fall into the following categories:

*Memberships and Fees including but not limited to:

- Fees associated with classes for the person supported
- Social club memberships

- Fees associated with Special Olympics
- Health memberships as prescribed by a licensed health care provider
- Recreational activities specific to a Personal Supports Services goal identified in the plan of care

Recreational activities provided under Individual Goods and Services may be covered only when they are included in a planning outcome related to a specific residential habilitation goal.

*Equipment and Supplies including but not limited to:

- Assistive technology devices, controls, appliances or other items that enable persons to increase their abilities to perform activities of daily living, or to recognize, control or communicate with the environment, thus decreasing the need for assistance from others.
- Accessories essential to prolong life of assistive technology devices such as batteries, protective cases, screen protectors.
- nutritional supplements,
- nonreusable medical supplies related to the person's disability and
- instructional supplies.

Individual Goods and Services can pay for repair of equipment when the equipment meets the authorization criteria and the repair is a cost-effective alternative (e.g., is expected to last and without repair the equipment would have to be purchased new at a great cost). A maintenance or insurance agreement may be purchased for items that meet authorization criteria when the maintenance agreement is expected to be cost-effective.

Shipping and handling costs may be paid if the shipping cost is included in the price of the item, and the waiver is purchasing the item.

Reconditioned equipment may be purchased if all authorization criteria are met and the item is considered of adequate quality, expected to be durable, and the cost is commensurate with the age and condition of the item (e.g., if a new item could be purchased at the similar cost, it may be worthwhile to purchase the new item).

Nutritional supplements, vitamins, and the like may be reimbursed when there is no other source for reimbursement, and the specific items have been reviewed and approved, in writing, by the person's licensed health care provider.

Individual goods and services must be directed exclusively toward the benefit of the individual and are the least costly alternative that reasonably meets the individual's assessed need and meets the following requirements A-D:

A. One or more of the following criteria are met:

1. The service, equipment or supply promotes inclusion in the community; and/or
2. The service, equipment or supply increases the person's safety in the home environment; and/or
3. The service, equipment or supply decreases the need for other Medicaid services.

B. The service, equipment or supply is designed to meet the person's functional (remedially necessary: appropriate to assist a person in increased independence and integration in their environment/community), medical (Medically necessary: appropriate and effective for the medical needs and health and safety of the person) by advancing the outcomes in the plan of care;

C. The service, equipment or supply is not available through another source; and can be accommodated within the person's individual cost plan without compromising the health and safety.

D. The service, equipment or supply is not experimental or prohibited.

Individual goods and services must be approved prior to purchase and reimbursement. In addition, individual goods and services purchased on behalf of the person by legal guardians, legally responsible persons, or other non-employees acting on behalf of the recipient are reimbursable only if receipts for such purchases are submitted to the agency with a DDP contract. The receipts are reimbursable only if all the requirements listed above have been met.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Individual goods and services projected to exceed \$2,000 (annual aggregate) require prior approval by the DDP Regional Manager.

Equipment purchases are expected to be a one-time only purchase. Replacements, upgrades or enhancements made to existing equipment will be paid if documented as a necessity and approved by DDP Regional Manager.

The following represents a non-inclusive list of non-permissible Goods and Services:

1. Individual goods and services provided under this definition are not covered under the Individuals with Disabilities Education Act (IDEA), home-based schooling, or Section 110 of the Rehabilitation Act or available through any other public funding mechanism.
2. Goods, services or supports benefiting persons other than the individual.
3. Room and board.
4. Personal items and services not related to the disability.
5. Gifts, gift certificates, or gift cards for any purpose.
6. Items used solely for entertainment or recreational purposes.
7. Personal hygiene items.
8. Discretionary cash.
9. General clothing, food, or beverages (not specialized diet or clothing).
10. Household furnishings.
11. Household cleaning supplies.
12. Home maintenance.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (*check each that applies*):

- Participant-directed as specified in Appendix E**
- Provider managed**

Specify whether the service may be provided by (*check each that applies*):

- Legally Responsible Person**
- Relative**
- Legal Guardian**

Provider Specifications:

Provider Category	Provider Type Title
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority
Individual	A person or a representative self-directing the service with common law employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Individual Goods and Services

Provider Category:

Agency

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

A qualified provider designated to either reimburse the individual for the procurement of individual goods and services, or for providing the requested goods and services is responsible for meeting all the requirements outlined in the DDP contract.

The staffing rule as outlined in ARM 37.34.2101-37.34.2111.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Applicable standards are verified by the DD service provider agency.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Individual Goods and Services

Provider Category:

Individual

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

A person, or the representative choosing to self-direct with employer authority may elect to purchase goods and services, in accordance with the requirements outlined in the service definition, and receive reimbursement from the FMS.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is responsible for ensuring that goods and services purchased on behalf of the individual do not exceed individual cost plan allocation for this service, and all documentation requirements have been met prior to issuing reimbursement.

Upon hiring of a person the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services

Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

Frequency of Verification:

The DDP QIS annually reviews a sample of the service standards with one or more performance measures to ensure that services are in compliance with the QP standards and documentation requirements.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Meals

Service Definition (Scope):

MEALS SERVICES

This service provides hot or other appropriate meals once a day, up to seven days a week to a person in their own private residence. A full nutritional regimen (three meals per day) will not be provided, in keeping with the exclusion of room and board as covered services.

Some individuals need special assistance with their diets and the special meals service can help ensure that these individuals would receive adequate nourishment. This service will only be provided to individuals who are not eligible for these services under any other source, or need different or more extensive services than are otherwise available. This service must be cost effective and necessary to prevent institutionalization.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority
Individual	A person or a representative self-directing the service with common law employer authority

Provider Category	Provider Type Title
Agency	Enrolled Montana Medicaid Provider agency licensed to deliver meals

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Meals

Provider Category:

Agency

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

Program authorized as outlined in 42 USC 3030e Subpart b2, Sections 336 and 337

The staffing rule as outlined in ARM 37.34.2101-37.34.2111.

Verification of Provider Qualifications

Entity Responsible for Verification:

Applicable standards are verified by the DD service provider agency.

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Meals

Provider Category:

Individual

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

A person or representative choosing to self-direct with employer authority may elect to purchase meals from an approved vendor for the person, in accordance with the requirements outlined in the service definition, and receive reimbursement from the FMS.

Upon hiring of a person the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is responsible for ensuring that services and supports purchased on behalf of the person do not exceed individual cost plan allocation for this service, and all documentation requirements have been met prior to issuing reimbursement.

Frequency of Verification:

The DDP QIS annually reviews a sample of the service standards with one or more performance measures to ensure that services are in compliance with the QP standards and documentation requirements.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Meals

Provider Category:

Agency

Provider Type:

Enrolled Montana Medicaid Provider agency licensed to deliver meals

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

Program authorized as outlined in 42 USC 3030e Subpart b2, Sections 336 and 337

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Frequency of Verification:

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Personal Emergency Response System (PERS)

Service Definition (Scope):

PERS is an electronic device that enables individuals to secure help in an emergency. The individual may also wear a portable "help" button to allow for mobility. The system is connected to the individual's phone and programmed to signal a response center once a "help" button is activated. The response center is staffed by trained professionals.

PERS services may be appropriate for individuals who live alone, or who are alone for parts of the day, and have no regular caregiver for periods of time.

Because of the limitations of the PERS service, a cell phone may be a more flexible, cost effective solution in ensuring health and safety for some individuals. Cell phones are not for convenience or general purpose use.

Guidelines for the use of cell phones include:

1. The individual requires access to assistance or supports and is frequently beyond the range of coverage of a PERS system.
2. Cell phone plans will be basic plans and will not include features unrelated to health and safety issues, such as web access or music services.
3. Individuals may elect to add a usage control feature to their basic plan to eliminate the potential for fee overage.
4. Individuals who do not elect to add a usage control feature and who exceed the fees associated with their plan may require the implementation of a usage control feature to prevent future overages. In all cases of an overage the case manager will be notified. If an individual goes over their usage limit they are responsible for those charges and the team will evaluate the needs of the person and look at the most cost effective options.
5. Individuals may elect to add an insurance feature to prevent health and safety concerns should the phone need to be replaced. If the person elected to decline this feature the waiver will not pay for a replacement phone.
6. These cell phone guidelines will be reviewed with the individual prior to or at the annual planning meeting.

Installation, maintenance and monthly fees associated with PERS services and cell phone services may be reimbursed with waiver funds as outlined in the plan of care.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title

Provider Category	Provider Type Title
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority
Individual	A person or a representative self-directing the service with common law employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Personal Emergency Response System (PERS)

Provider Category:

Agency ▼

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

A qualified provider designated to either reimburse the individual for the procurement of individual goods and services, or for providing the requested goods and services is responsible for meeting all the requirements outlined in the DDP contract.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Applicable standards are verified by the DD service provider agency.

Frequency of Verification:

Prior to initiating a DDP contract and annually thereafter.

As needed by the provider, prior to authorization of payment.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Personal Emergency Response System (PERS)

Provider Category:

Individual ▼

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

A person or representative choosing to self-direct with employer authority may elect to purchase personal emergency response goods and services, in accordance with the requirements outlined in the service definition, and receive reimbursement from the FMS.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is responsible for ensuring that services and supports purchased on behalf of the person do not exceed individual cost plan allocation for this service, and all documentation requirements have been met prior to issuing reimbursement.

Frequency of Verification:

The DDP QIS annually reviews a sample of the service standards with one or more performance measures to ensure that services are in compliance with the QP standards and documentation requirements.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Personal Supports

Service Definition (Scope):

The personal supports worker assists the individual in carrying out daily living tasks and other activities essential for living in the community. Services may include assistance with homemaking, personal care, general supervision and community integration. Personal Supports may also provide the necessary assistance and supports to maintain employment in a competitive, customized, or self-employment setting and/or day service needs of the person in integrated, community settings. Personal supports activities are generally defined in the plan of care and are flexible in meeting the changing needs of the person. Workers may be assigned activities that involve mentorship, and activities designed to develop or maintain skills. Personal supports workers may be required to provide non medical transportation to a person for activities as outlined in the plan of care, including community integration activities, work or school and other community activities. A person receiving personal supports is self-directing this service with employer authority (either common law or agency with choice). Other waiver services that may overlap with the activities of the personal supports worker are prohibited.

REIMBURSABLE ACTIVITIES:

1. Providing supervision and monitoring for the purpose of ensuring the individual's health and safety.
2. Assisting the individual with hygiene, bathing, eating, dressing, grooming, toileting, transferring, or basic first aid.
3. Assisting the individual to access the community. This may include someone hired to accompany and support the individual in all types of community settings. Personal supports is available to a person only when the planning team has approved a back-up plan, serving to ensure the health and safety of the person in the event of a service disruption.
4. Assisting the individual to develop self-advocacy skills, exercise rights as a citizen, and acquire skills needed to exercise control and responsibility over other support services, including managing generic community resources and informal supports.
5. Assisting the individual in identifying and sustaining a personal support network of family, friends, and

associates.

6. Assisting the individual with household activities necessary to maintain a home living environment on a day-to-day basis, such as meal preparation, shopping, cleaning, and laundry.

7. Assisting the individual with home maintenance activities needed to maintain the home in a clean, sanitary, and safe environment.

8. Assisting the individual to maintain employment. This may include someone to accompany and support the individual in a competitive, customized, or self-employment setting. The employment supports are delivered informally.

9. Assisting the individual to access services and opportunities available in community settings. This may include accompanying the individual to and facilitating participation in general community activities and community volunteer work.

A person receiving Personal Supports may also receive Respite, but not during overlapping times.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	A person or a representative self-directing the service with common law employer authority
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Personal Supports

Provider Category:

Individual ▼

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

Prior to hire:

- *Be at least 18 years of age.
- *Screening and a background check of a person prior to an offer of employment as a direct care staff.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *service documentation requirements,
- *completion of a first aid course,
- *training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care, and
- *other competencies as required by DDP.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

Upon hiring of a direct care staff person the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

In addition, the fiscal agent will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is initially responsible for ensuring that a worker meets the qualified provider standards and the FMS maintains records serving to document the compliance with these standards.

Frequency of Verification:

Annually, the DDP QIS reviews compliance of workers during the annual quality assurance review process, based on the requirements of the performance measure sampling process specified.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Personal Supports

Provider Category:

Agency

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

- *Be at least 18 years of age.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *service documentation requirements,
- *completion of a first aid course,
- *training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care, and
- *other competencies as required by DDP.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

In addition, Employer will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Applicable standards are verified by the DD service provider agency.

Frequency of Verification:

Prior to initiating a DDP contract and annually thereafter.

As needed by the provider, prior to authorization of payment.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Supported Employment - Co-Worker Support

Service Definition (Scope):

Co-Worker Support allows the DD Program and DD provider agencies to contract with a business to provide co-worker provided job supports as a part of the natural workplace. The supports will be provided directly to the person and may include:

1. the development of positive work-related habits, attitudes, skills,
2. work etiquette directly related to their specific employment,
3. health and safety aspects/requirements of their particular job,
4. assisting the individual to become a part of the informal culture of the workplace,
5. job skill maintenance or assistance with incorporating new tasks,
6. facilitation of other supports at the work site.
7. employer sponsored employee activities beyond job tasks.
8. assistance during breaks and/or lunch.

Individuals participating in this service are employed by a business and are paid at or above the state's minimum wage, with a goal of not less than the customary wage and level of benefits paid by the employer for the same or similar work performed by individuals without disabilities. This service differs from Supported

Employment – Follow Along Support in that it creates opportunity for services/supports to be provided by the local business’ employee where the person is employed. Receiving mentoring from a fellow employee increases opportunities for acceptance into and thus success in the workplace community. This service is intended to provide ongoing Co-Worker Support allowing Follow Along Support to be decreased.

People may utilize Job Discovery/Job Preparation, Individual Employment Support, Small Group Employment Support and Follow Along Support in conjunction with Co-Worker Support.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The activities of this service are over and above the obligations an employer has for an employee without a disability, and does not duplicate nor supplant those provided under the provisions of the Individuals with Disabilities Education Improvement Act, or Section 110 of the Rehabilitation Act of 1973, or the Americans with Disabilities Act.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (*check each that applies*):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (*check each that applies*):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	A person or a representative self-directing the service with common law employer authority
Agency	DD service provider under contract with the DDP and offering agency with choice employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Supported Employment - Co-Worker Support

Provider Category:

Individual ▼

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (*specify*):

Certificate (*specify*):

Other Standard (*specify*):

Prior to hire:

*Be at least 18 years of age.

*Screening and a background check of a person prior to an offer of employment as a direct care staff.

Any specialty training relating to the needs of the individual served, as outlined in the plan of care.

In addition, the fiscal agent will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is initially responsible for ensuring that a worker meets the qualified provider standards and the FMS maintains records serving to document the compliance with these standards.

Frequency of Verification:

Annually, the DDP QIS reviews compliance of workers during the annual quality assurance review process, based on the requirements of the performance measure sampling process specified.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Supported Employment - Co-Worker Support

Provider Category:

Agency

Provider Type:

DD service provider under contract with the DDP and offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

*Be at least 18 years of age.

In addition, Employer will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

*any specialty training relating to the needs of the individual served, as outlined in the plan of care.

Verification of Provider Qualifications

Entity Responsible for Verification:

Applicable standards are verified by the DD service provider agency subcontracting for the service.

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service 

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Supported Employment - Individual Employment Support

Service Definition (Scope):

Individual Employment Support consists of habilitation services and staff supports needed by a person to acquire a job/position or career advancement in the general workforce at or above the state's minimum wage, with a goal of not less than the customary wage and level of benefits paid by the employer for the same or similar work performed by individuals without disabilities.

Supported Employment - Individual Employment Support is delivered in a competitive, customized, or self-employment setting.

The outcome of this service is paid employment in a competitive, customized, or self-employment setting within the general workforce that meets personal and career goals, as documented in the plan of care. Supported Employment – Individual Employment Support services are person-centered to address the person's employment needs and interests.

REIMBURSABLE ACTIVITIES: Individual Employment Support:

1. Person-centered employment planning (assisting an individual in identifying wants and needs for supports and in developing a plan for achieving integrated employment),
2. Job development,
3. Negotiation with prospective employers,
4. Job carving,
5. Job placement,
6. Career advancement activities,
7. Job analysis,
8. Training, support, coordination and communication in related skills needed to obtain and retain employment such as using community resources and public transportation,
9. Job coaching,
10. Job loss - the person may need to be referred to, or back to, Vocational Rehabilitation for services and reimbursement, in which case, concurrent reimbursement for Supported Employment – Individual Employment Support and Vocational Rehabilitation Services will not be allowed, and
11. Benefits planning support.

People may utilize Job Discovery/Job Preparation, Small Group Employment Support, Follow Along Support, and Co Worker Support in conjunction with Individual Employment Support.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

ACTIVITIES NOT REIMBURSABLE: Individual Employment Support:

1. Ongoing transportation of a person to and from the job site once the person has been hired.
2. Any service that is otherwise available under the Rehabilitation Act of 1973.
3. Employment activities taking place in a group, i.e., work crews or enclaves.
4. Public relations activities.
5. Staff continuing education - In-service meetings, department meetings, individual staff development.

6. Incentive payments made to an employer to subsidize the employer's participation in a supported employment program.
7. Payments that are passed through to users of supported employment programs.
8. Payments for vocational training that is not directly related to a person's supported employment program.
9. Any other activities that are non-participant specific, i.e., the person has the job and can't work their scheduled hours so the job coach is working the job instead of the person.
10. Any activities which are not directly related to the person's career plan.
11. Services furnished to a minor by a parent(s), step-parent(s) or legal guardian.
12. Services furnished to a person by the person's spouse.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

The waiver will not cover vocational rehabilitation services, which are otherwise available under section 110 of the Rehabilitation Act of 1973. Therefore Documentation is required to ensure that the service is not available or is no longer available under a program funded under section 110 of the Rehabilitation Act of 1973 or the IDEA (20 U.S.C. 1401 et seq.).

Income from customized home-based businesses may not be commensurate with minimum wage requirements with other employment.

Federal financial participation is not claimed for incentive payments, subsidies, or unrelated vocational training expenses such as the following:

1. Incentive payments made to an employer to encourage or subsidize the employer's participation in supported employment; or
2. Payments that are passed through to users of supported employment services.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E**
- Provider managed**

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person**
- Relative**
- Legal Guardian**

Provider Specifications:

Provider Category	Provider Type Title
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority
Individual	A person or a representative self-directing the service with common law employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Supported Employment - Individual Employment Support

Provider Category:

Agency

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

*Be at least 18 years of age.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality,
- *service documentation requirements,
- *completion of a first aid course, and
- *other competencies as required by DDP.
- *training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care.
- *other competencies as required by the department.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

In addition, Employer will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Applicable standards are verified by the DD service provider agency.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Supported Employment - Individual Employment Support

Provider Category:

Individual

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (*specify*):

Certificate (*specify*):

Other Standard (*specify*):

Prior to hire:

*Be at least 18 years of age.

*Screening and a background check of a person prior to an offer of employment as a direct care staff.

Within 30 days of hire receive training in:

*abuse reporting,

*incident reporting,

*client confidentiality,

*service documentation requirements,

*completion of a first aid course, and

*other competencies as required by DDP.

*training in areas specific to the needs of the individual, as outlined in the training plan included in the Self-Direct with Employer Authority Plan of Care.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Any other training requirements as outlined by the Department.

Upon hiring of a direct care staff person the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

In addition, the fiscal agent will maintain documentation verifying the person providing direct services has an acceptable criminal background check.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is initially responsible for ensuring that a worker meets the qualified provider standards and the FMS maintains records serving to document the compliance with these standards.

Frequency of Verification:

Annually, the DDP QIS reviews compliance of workers during the annual quality assurance review process, based on the requirements of the performance measure sampling process specified.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Supported Employment - Small Group Employment Support

Service Definition (Scope):

Supported Employment - Small Group Employment Support consists of habilitation services and staff supports needed for groups of two (2) to eight (8) workers with disabilities to maintain a job/position in the general workforce at or above the state's minimum wage, with a goal of not less than the customary wage and level of benefits paid by the employer for the same or similar work performed by individuals without disabilities. Small Group Employment examples include enclaves, mobile crews and other business-based workgroups employing small groups of workers with disabilities in employment in the community. Small Group Employment Support must be provided in a manner that promotes integration into the workplace and interaction between people with and without disabilities in those workplaces. Work occurs in business settings and hours typical for the industry.

REIMBURSABLE ACTIVITIES: Small Group Employment Support:

1. Person-centered employment planning with or on behalf of the person supported,
2. Job development,
3. Negotiation with prospective employers,
4. Job carving,
5. Job placement,
6. Job analysis,
7. Training and support in related skills needed to obtain and retain employment such as using community resources and public transportation,
8. Job coaching,
9. Benefits planning support,
10. Assistance with financial paperwork and management related to the person's employment and/or maintaining Medicaid eligibility,
11. Job promotion support, and
12. Career advancement support.

People may utilize Job Discovery/Job Preparation, Individual Employment Support, Co Worker Support and Day Supports & Activities in conjunction with Small Group Employment Support.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

ACTIVITIES NOT REIMBURSABLE: Small Group Employment Support

1. Transportation of a person to and from the job site.
2. Any service that is otherwise available under the Rehabilitation Act of 1973.
3. Public relations activities.
4. Staff continuing education - In-service meetings, department meetings, individual staff development.
5. Incentive payments made to an employer to subsidize the employer's participation in a supported employment program.
6. Payments that are passed through to users of supported employment programs.
7. Payments for vocational training that is not directly related to a person's supported employment program.
8. Any activities which are not directly related to the person's career plan.
9. Services furnished to a minor by a parent(s), step-parent(s) or legal guardian.
10. Services furnished to a person by the person's spouse.

Total hours for a person's attendance shall not include time spent during transporting to/from the person's residence.

The waiver will not cover vocational rehabilitation services, which are otherwise available under section 110 of the Rehabilitation Act of 1973. Therefore Documentation is required to ensure that the service is not available or is no longer available under a program funded under section 110 of the Rehabilitation Act of 1973 or the IDEA (20 U.S.C. 1401 et seq.).

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Supported Employment - Small Group Employment Support

Provider Category:

Agency

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

*Be at least 18 years of age.

Within 30 days of hire receive training in:

- *abuse reporting,
- *incident reporting,
- *client confidentiality, and
- *any specialty training relating to the need of the individual served, as outlined in the plan of care.

Persons assisting with meds will be certified in accordance with ARM 37.34.114.

Completion of first aid, CPR, and College of Direct Support Training in accordance with DDP requirements.

In addition, Employer will maintain documentation verifying the person providing direct services has an acceptable criminal background check..

Verification of Provider Qualifications

Entity Responsible for Verification:

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR 440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Transportation

Service Definition (Scope):

Service offered in order to enable individuals served on the waiver to gain access to waiver and other community services, activities and resources, specified by the plan of care. This service is offered in addition to medical transportation required under 42 CFR 431.53 and transportation services under the State plan, defined at 42 CFR 440.170(a) (if applicable), and shall not replace them. Transportation services under the waiver shall be offered in accordance with the plan of care. Whenever possible, family, neighbors, friends, or community agencies that can provide this service without charge will be utilized.

Legally responsible persons, relatives, legal guardians and other persons who are not employees of agencies with a DDP contract may be reimbursed for the provision of rides. In these cases, reimbursement will be less than or equal to the mileage rate set by the Department for a State employee operating a personal vehicle. The mileage rate is based on the operational expense of a motor vehicle and does not include reimbursement for work performed, or the driver's time. Reimbursement for rides provided by legally responsible persons or others must be related to the specific disability needs of a person, as outlined in the plan of care. Persons providing transportation must be licensed, insured and drive a registered vehicle, in accordance with the motor vehicle laws of the State of Montana.

Transportation as a self-directed services with employer authority (either common law or agency with choice): Mileage reimbursement at the lowest current state plan rate is available when the person is transported to approved community functions, in accordance with the plan of care and the individual cost plan. Mileage reimbursement paid by the FMS is contingent upon the FMS receiving documentation that transportation was provided in accordance with Montana state requirements for operating a motor vehicle. Reimbursement is contingent upon vehicles being registered and insured, and the operator of the vehicle must have a valid driver's license. Mileage reimbursement does not pay for a person's time, rather, the mileage reimbursement partially offsets the cost of operating a motor vehicle. Mileage reimbursement may also available to the owner of the vehicle when friends and non-employees provide transportation services to the person for approved community functions, when all the requirements for operating a motor vehicle have been met, and the mileage reimbursement provision is approved in the plan of care. Mileage reimbursement is not available for medically necessary transportation reimbursable under the state plan.

Transportation Other - Reimbursable transportation expenses may also include assistance with reasonable (as determined by the department) costs related to one or more of the following areas: operator training and licensure, insurance, registration or other costs associated with a individual's dependence on the use of a personal vehicle owned by the person in accessing work or other community integration activities as outlined in

the plan of care.

Rates for services in work/day settings in which paid, on-site primary care givers provide routine, non-medically necessary transportation (community outings, picnics, etc) may include cost of these integrated transportation services.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The following are excluded:

- 1) Adaptations or improvements to the vehicle that are of general utility, and are not of direct medical or remedial benefit to the individual;
- 2) Purchase or lease of a vehicle; and
- 3) Regularly scheduled upkeep and maintenance of a vehicle except upkeep and maintenance of any modifications.

Transportation services are not reimbursable in residential and work/day settings, if the transportation service is folded into the rates for these residential and/or work/day settings. Under no circumstances will medically necessary transportation (transportation to medical services reimbursed under the State Plan) be reimbursed under the waiver if the service is reimbursable under State Plan transportation.

The waiver will not cover activities which are otherwise available under section 110 of the Rehabilitation Act of 1973, the IDEA (20 U.S.C. 1401 et seq.), or EPSDT.

This service will not overlap with, supplant, or duplicate other services provided through the waiver or Medicaid State plan services.

Service Delivery Method (*check each that applies*):

- Participant-directed as specified in Appendix E**
- Provider managed**

Specify whether the service may be provided by (*check each that applies*):

- Legally Responsible Person**
- Relative**
- Legal Guardian**

Provider Specifications:

Provider Category	Provider Type Title
Individual	A person or a representative self-directing the service with common law employer authority
Agency	DD service provider agency under contract with the DDP offering agency with choice employer authority

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Transportation

Provider Category:

Individual

Provider Type:

A person or a representative self-directing the service with common law employer authority

Provider Qualifications

License (*specify*):

Operator will have a valid motor vehicle license, liability insurance and proof of vehicle registration, in accordance with state laws

Certificate (specify):

Other Standard (specify):

Prior to hire:

*Be at least 18 years of age.

Upon hiring of a direct care staff person the FMS must review the list of excluded individuals and entities maintained at the System for Award Management maintained by the federal General Services Administration (GSA) to determine whether the person appears on the list and if the person appears on the list, must report the listing to the department and the employer immediately.

Payment for escort services may not be made under the transportation category.

Verification of Provider Qualifications

Entity Responsible for Verification:

The FMS is responsible for ensuring that services and supports purchased on behalf of the individual do not exceed individual cost plan allocation for this service, and all documentation requirements have been met prior to issuing reimbursement.

Frequency of Verification:

Annually, the DDP QIS reviews compliance of workers during the annual quality assurance review process, based on the requirements of the performance measure sampling process specified.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Transportation

Provider Category:

Provider Type:

DD service provider agency under contract with the DDP offering agency with choice employer authority

Provider Qualifications

License (specify):

Operator will have a valid motor vehicle license, liability insurance and proof of vehicle registration, in accordance with state laws.

Certificate (specify):

Other Standard (specify):

The staffing rules as outlined in ARM 37.34.2101-37.34.2111.

Prior to hire:

*Be at least 18 years of age.

Payment for escort services may not be made under the transportation category.

Verification of Provider Qualifications

Entity Responsible for Verification:

Applicable standards are verified by the DD service provider agency.

Initially - The DDP as part of the Qualified Provider Application Process.

Ongoing - The QIS as part of the QA review process.

Frequency of Verification:

As needed by the provider, prior to authorization of payment.

Prior to initiating a DDP contract and annually thereafter.

Appendix C: Participant Services

C-1: Summary of Services Covered (2 of 2)

b. Provision of Case Management Services to Waiver Participants. Indicate how case management is furnished to waiver participants (*select one*):

Not applicable - Case management is not furnished as a distinct activity to waiver participants.

Applicable - Case management is furnished as a distinct activity to waiver participants.

Check each that applies:

As a waiver service defined in Appendix C-3. *Do not complete item C-1-c.*

As a Medicaid State plan service under §1915(i) of the Act (HCBS as a State Plan Option). *Complete item C-1-c.*

As a Medicaid State plan service under §1915(g)(1) of the Act (Targeted Case Management). *Complete item C-1-c.*

As an administrative activity. *Complete item C-1-c.*

c. Delivery of Case Management Services. Specify the entity or entities that conduct case management functions on behalf of waiver participants:

The DDP contracts with providers for the provision of State Plan Targeted Case Management services for persons aged 16 and older.

Appendix C: Participant Services

C-2: General Service Specifications (1 of 3)

a. Criminal History and/or Background Investigations. Specify the State's policies concerning the conduct of criminal history and/or background investigations of individuals who provide waiver services (*select one*):

No. Criminal history and/or background investigations are not required.

Yes. Criminal history and/or background investigations are required.

Specify: (a) the types of positions (e.g., personal assistants, attendants) for which such investigations must be conducted; (b) the scope of such investigations (e.g., state, national); and, (c) the process for ensuring that mandatory investigations have been conducted. State laws, regulations and policies referenced in this description are available to CMS upon request through the Medicaid or the operating agency (if applicable):

a. Name-based criminal background checks from the Montana Department of Justice are required for all persons who work with individuals funded by the DDP. The only exception to this requirement is that background checks are optional for providers of self directed respite with employer authority using an FMS. In this case, the person or their representative may choose to request a no-cost, to the person, criminal background check for workers providing this service.

b. Name based criminal background checks are based on criminal records maintained by the Montana Department of Justice. This is a State level repository of criminal records.

c. The DDP's performance measure review process requires the DDP QIS to annually sample the corporation employee files for staff working directly with persons to ensure background checks are being completed.

Note- DDP's statewide policy defines acceptable hiring practices related to background check outcomes

resulting from QA activities. The policy outlines the steps taken by the DDP and the provider if problems are found during the on-going monitoring of background check outcomes. The policy will preclude the hiring of certain categories of workers who pose a health, safety or financial risk to individuals and others and can be found on the DDP website.

b. Abuse Registry Screening. Specify whether the State requires the screening of individuals who provide waiver services through a State-maintained abuse registry (select one):

- No. The State does not conduct abuse registry screening.**
- Yes. The State maintains an abuse registry and requires the screening of individuals through this registry.**

Specify: (a) the entity (entities) responsible for maintaining the abuse registry; (b) the types of positions for which abuse registry screenings must be conducted; and, (c) the process for ensuring that mandatory screenings have been conducted. State laws, regulations and policies referenced in this description are available to CMS upon request through the Medicaid agency or the operating agency (if applicable):

Appendix C: Participant Services

C-2: General Service Specifications (2 of 3)

c. Services in Facilities Subject to §1616(e) of the Social Security Act. *Select one:*

- No. Home and community-based services under this waiver are not provided in facilities subject to §1616(e) of the Act.**
- Yes. Home and community-based services are provided in facilities subject to §1616(e) of the Act. The standards that apply to each type of facility where waiver services are provided are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).**

i. Types of Facilities Subject to §1616(e). Complete the following table for each type of facility subject to §1616(e) of the Act:

Facility Type	
Licensed Adult Foster Home	

ii. Larger Facilities: In the case of residential facilities subject to §1616(e) that serve four or more individuals unrelated to the proprietor, describe how a home and community character is maintained in these settings.

The qualified provider application documents and DPHHS Quality Assurance Division licensing standards ensure that a homelike character is maintained as a prerequisite for licensure.

Adult Foster Homes: (No more than 4 waiver participants allowed per adult foster home)

- The home shall be located close to community resources.
- The home shall be accessible to transportation – bus and car.
- The home shall be in reasonable proximity to shopping areas, churches, senior centers, medical and dental clinics and hospitals.
- A foster home shall provide distinct living and sleeping areas. All areas shall be well lighted, heated and ventilated.
- The home shall have a living or day room area for use by a resident and his visitors.
- A living room, dining room or other room not ordinarily used for sleeping shall not be used for sleeping by residents or foster family members.
- At least one toilet and sink shall be available on each floor where residents' bedrooms are located.

Appendix C: Participant Services

C-2: Facility Specifications

Facility Type:

Licensed Adult Foster Home

Waiver Service(s) Provided in Facility:

Waiver Service	Provided in Facility
Personal Emergency Response System (PERS)	<input checked="" type="checkbox"/>
Behavioral Support Services	<input type="checkbox"/>
Transportation	<input checked="" type="checkbox"/>
Meals	<input type="checkbox"/>
Environmental Modifications/Adaptive Equipment	<input checked="" type="checkbox"/>
Individual Goods and Services	<input checked="" type="checkbox"/>
Supported Employment - Individual Employment Support	<input type="checkbox"/>
Respite	<input checked="" type="checkbox"/>
Personal Supports	<input type="checkbox"/>
Supported Employment - Follow Along Support	<input type="checkbox"/>
Supported Employment - Small Group Employment Support	<input type="checkbox"/>
Supported Employment - Co-Worker Support	<input type="checkbox"/>
Supports Brokerage	<input type="checkbox"/>
Job Discovery/Job Preparation	<input type="checkbox"/>

Facility Capacity Limit:

No more than four persons with DD may reside in an adult foster home.

Scope of Facility Standards. For this facility type, please specify whether the State's standards address the following topics (*check each that applies*):

Scope of State Facility Standards	
Standard	Topic Addressed
Admission policies	<input checked="" type="checkbox"/>
Physical environment	<input checked="" type="checkbox"/>
Sanitation	<input checked="" type="checkbox"/>
Safety	<input checked="" type="checkbox"/>
Staff : resident ratios	<input type="checkbox"/>
Staff training and qualifications	<input checked="" type="checkbox"/>
Staff supervision	<input checked="" type="checkbox"/>
Resident rights	<input checked="" type="checkbox"/>
Medication administration	<input checked="" type="checkbox"/>
Use of restrictive interventions	<input checked="" type="checkbox"/>
Incident reporting	<input checked="" type="checkbox"/>

Standard	Topic Addressed
Provision of or arrangement for necessary health services	<input checked="" type="checkbox"/>

When facility standards do not address one or more of the topics listed, explain why the standard is not included or is not relevant to the facility type or population. Explain how the health and welfare of participants is assured in the standard area(s) not addressed:

Staffing Ratios- DDP will not impose a staffing ratio requirement on adult foster care. The person's planning team and case manager would be involved in matching their needs to an appropriate facility. Case managers visit individuals in these residences, these facilities are licensed by the Quality Assurance Division, service capacity for these facilities is outlined in the licensing standards and in ARM, and these service sites are reviewed during the annual DDP QA review process.

Appendix C: Participant Services

C-2: General Service Specifications (3 of 3)

d. Provision of Personal Care or Similar Services by Legally Responsible Individuals. A legally responsible individual is any person who has a duty under State law to care for another person and typically includes: (a) the parent (biological or adoptive) of a minor child or the guardian of a minor child who must provide care to the child or (b) a spouse of a waiver participant. Except at the option of the State and under extraordinary circumstances specified by the State, payment may not be made to a legally responsible individual for the provision of personal care or similar services that the legally responsible individual would ordinarily perform or be responsible to perform on behalf of a waiver participant. *Select one:*

- No. The State does not make payment to legally responsible individuals for furnishing personal care or similar services.**
- Yes. The State makes payment to legally responsible individuals for furnishing personal care or similar services when they are qualified to provide the services.**

Specify: (a) the legally responsible individuals who may be paid to furnish such services and the services they may provide; (b) State policies that specify the circumstances when payment may be authorized for the provision of *extraordinary care* by a legally responsible individual and how the State ensures that the provision of services by a legally responsible individual is in the best interest of the participant; and, (c) the controls that are employed to ensure that payments are made only for services rendered. *Also, specify in Appendix C-1/C-3 the personal care or similar services for which payment may be made to legally responsible individuals under the State policies specified here.*

e. Other State Policies Concerning Payment for Waiver Services Furnished by Relatives/Legal Guardians.

Specify State policies concerning making payment to relatives/legal guardians for the provision of waiver services over and above the policies addressed in Item C-2-d. *Select one:*

- The State does not make payment to relatives/legal guardians for furnishing waiver services.**
- The State makes payment to relatives/legal guardians under specific circumstances and only when the relative/guardian is qualified to furnish services.**

Specify the specific circumstances under which payment is made, the types of relatives/legal guardians to whom payment may be made, and the services for which payment may be made. Specify the controls that are employed to ensure that payments are made only for services rendered. *Also, specify in Appendix C-1/C-3 each waiver service for which payment may be made to relatives/legal guardians.*

A legal guardian or family member may be reimbursed for the provision of direct services when the guardian is not fiscally responsible for the care of the individual as outlined by waiver service category in Appendix C-3. The legal guardian must have financial guardianship granted by the court to be legally fiscally responsible for the individual, or the individual is under the age of 18. Full legal guardians of DDP-funded individuals

cannot be licensed as foster care providers and unlicensed foster care providers may not receive reimbursement for DDP-funded services.

The controls to ensure that payments are made for services delivered are the same for all providers of waiver services. Private audits, State audits, State SURS reviews, the case management involvement in planning and individual contacts, the DDP QIS QA fiscal sampling process and the family and consumer satisfaction surveys regarding the delivery of services are methods by which the delivery of services will be reviewed in support of provider invoices.

- Relatives/legal guardians may be paid for providing waiver services whenever the relative/legal guardian is qualified to provide services as specified in Appendix C-1/C-3.**

Specify the controls that are employed to ensure that payments are made only for services rendered.

- Other policy.**

Specify:

- f. Open Enrollment of Providers.** Specify the processes that are employed to assure that all willing and qualified providers have the opportunity to enroll as waiver service providers as provided in 42 CFR §431.51:

The Department has an open enrollment policy for all waiver services. The qualified provider enrollment documents, contracting documents and various other application forms are available on the DDP website.

To become a new DDP Provider, you must determine which services you are able to provide under a particular funding source.

Note: If the provider desires to contract directly with DDP and the service standard (links found on the website) require an individual to have a professional license/certification to provide the service, a DDP contract for licensed professionals is sufficient to become a qualified provider. If the service standard is agency-based and must be delivered by an Organized Health Care Delivery System (OHCDS), a full application to become a new DDP provider must be completed. A licensed/certified individual may also subcontract with an OHCDS-designated DDP qualified provider to provide the service.

Once you have identified services under one or more of the Waivers that you believe you are able to offer, you should review the Department rules describing what must be provided under each of those services, to determine whether you believe you can meet the requirements for that service.

Once you determine which services you can offer while meeting Department rules, you must:

- For services that require an OHCDS agency-based provider: Fill out an application to become a new DDP provider
- Or

For services that can be delivered by an individual who is a licensed/certified professional: Complete the contracting process through your local Developmental Disabilities Program Regional Office.

- Complete required criminal background checks as directed in the DDP Background Check Policy.
- Make arrangements to meet liability insurance and bonding requirements.

Appendix C: Participant Services

Quality Improvement: Qualified Providers

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

- a. Methods for Discovery: Qualified Providers**
 - i. Sub-Assurances:**

- a. **Sub-Assurance:** *The State verifies that providers initially and continually meet required licensure and/or certification standards and adhere to other standards prior to their furnishing waiver services.*

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of provider applicants requiring licensure/certification that met initial qualified provider standards. N: Number of providers requiring licensure/certification that met initial qualified provider standards; D: Number of provider applicants requiring licensure/certification reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of current providers requiring licensure/certification that met ongoing qualified provider standards. N: Number of providers requiring licensure/certification that meet qualified provider standards; D: Number of existing providers requiring licensure/certification (excluding new providers) reviewed.

Data Source (Select one):

Record reviews, off-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
		<input type="checkbox"/> Other

	<input type="checkbox"/> Continuously and Ongoing	Specify: <input type="text"/>
	<input type="checkbox"/> Other	Specify: <input type="text"/>

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

b. Sub-Assurance: The State monitors non-licensed/non-certified providers to assure adherence to waiver requirements.

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of provider applicants (non-certified/non-licensed) that met DDP initial qualified provider standards. N: Number of provider applicants (non-certified/non-licensed) that met initial standards; D: Number of provider applicants (non-certified/non-licensed) reviewed

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

--	--	--

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of providers (non-certified/non-licensed) that met DDP ongoing qualified provider standards. N: Number of providers (non-certified/non-licensed) that met ongoing qualified provider standards; D: Number of providers (non-certified/non-licensed) (excluding new providers) reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input type="text"/>	
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of individuals with providers hired under common law employer authority that met DDP qualified provider standards. N: Number of individuals with providers that met ongoing qualified provider standards; D: Number of individuals reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- c. **Sub-Assurance: The State implements its policies and procedures for verifying that provider training is conducted in accordance with state requirements and the approved waiver.**

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of providers in compliance with DDP training requirements.

N: Number of providers in compliance with DDP training requirements; D:

Number of providers reviewed.

Data Source (Select one):

Training verification records

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample

		Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of contracted case managers who meet initial and ongoing training requirements. N: Number of contracted case managers in compliance with DDP training requirements; D: Number of contracted case managers reviewed.

Data Source (Select one):

Training verification records

If 'Other' is selected, specify:

Responsible Party for data	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):

collection/generation (check each that applies):		
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The review of the qualifications of persons providing waiver-funded services occurs annually in the completion of the DDP QA review process. Newly qualified service providers must submit documentation verifying compliance with the qualified provider standards to the DDP as part of the qualified provider application process.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State's method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

The delivery of direct services by DDP-funded agencies with a DDP contract is subject to annual quality assurance reviews by DDP staff. In general, these problems are resolved via the application of the Quality Assurance Observation Sheet (QAOS). This form generally requires short term turn around times, and includes negotiated timeframes between DDP staff and provider staff in resolution of identified problems. At such time the problem is resolved, the QAOS has been signed and dated by both parties, and the finding is considered closed. This document becomes part of the permanent QA record, and is maintained by the provider and in the DDP regional and central offices. The specific protocol used to correct problems resulting from the application of the QA process is outlined in the Quality Assurance and Compliance Policy. The Quality Assurance and Compliance Policy details the purpose, scope, authority and the processes used to manage the DDP quality assurance process. This policy details what DDP monitors and the system processes that DDP uses to notify a provider of a deficiency and the actions DDP may use when a provider is found to be noncompliant with state and federal policy.

- ii. **Remediation Data Aggregation**

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Qualified Providers that are currently non-operational.

- No
- Yes

Please provide a detailed strategy for assuring Qualified Providers, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix C: Participant Services

C-3: Waiver Services Specifications

Section C-3 'Service Specifications' is incorporated into Section C-1 'Waiver Services.'

Appendix C: Participant Services

C-4: Additional Limits on Amount of Waiver Services

a. Additional Limits on Amount of Waiver Services. Indicate whether the waiver employs any of the following additional limits on the amount of waiver services (*select one*).

- Not applicable-** The State does not impose a limit on the amount of waiver services except as provided in Appendix C-3.
- Applicable -** The State imposes additional limits on the amount of waiver services.

When a limit is employed, specify: (a) the waiver services to which the limit applies; (b) the basis of the limit, including its basis in historical expenditure/utilization patterns and, as applicable, the processes and methodologies that are used to determine the amount of the limit to which a participant's services are subject; (c) how the limit will be adjusted over the course of the waiver period; (d) provisions for adjusting or making exceptions to the limit based on participant health and welfare needs or other factors specified by the state; (e) the safeguards that are in effect when the amount of the limit is insufficient to meet a participant's needs; (f) how participants are notified of the amount of the limit. (*check each that applies*)

- Limit(s) on Set(s) of Services.** There is a limit on the maximum dollar amount of waiver services that is authorized for one or more sets of services offered under the waiver.
Furnish the information specified above.

- Prospective Individual Budget Amount.** There is a limit on the maximum dollar amount of waiver services authorized for each specific participant.
Furnish the information specified above.

- Budget Limits by Level of Support.** Based on an assessment process and/or other factors, participants are assigned to funding levels that are limits on the maximum dollar amount of waiver services.
Furnish the information specified above.

Persons served in the waiver have individual cost plans based on assessed needs as determined by the Montana Resource Allocation Protocol tool(MONA). Persons can choose from the menu of waiver service options, subject to the approval of the case manager. The value of the cost plan is largely based on the historical amount awarded to the person with adjustments made based on changing needs as reflected in the MONA. Individuals and or their families have broad flexibility and choice of services within the limit of the cost plan.

Additional short term (one year or less) funds are generally available via one time only crisis or discretionary funds (non-Medicaid funds) from the DDP regional offices. The dollar value of cost plans is shared with individuals and family members.

- Other Type of Limit.** The State employs another type of limit.
Describe the limit and furnish the information specified above.

Short term (not exceeding one year) and annualized resources may be made available for persons from under utilized cost plans. Conditions for the moving of funds requires approval from all necessary planning teams and the DDP.

A budget adjustment would occur as a result of a team meeting reflecting that the person's needs have changed. The Case Manager documents the changes in the plan of care and the team would need to sign that they agree with the changes.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (1 of 8)

State Participant-Centered Service Plan Title:

Personal Support Plan

a. Responsibility for Service Plan Development. Per 42 CFR §441.301(b)(2), specify who is responsible for the development of the service plan and the qualifications of these individuals (*select each that applies*):

- Registered nurse, licensed to practice in the State**
- Licensed practical or vocational nurse, acting within the scope of practice under State law**
- Licensed physician (M.D. or D.O)**
- Case Manager** (qualifications specified in Appendix C-1/C-3)
- Case Manager** (qualifications not specified in Appendix C-1/C-3).

Specify qualifications:

Adult Targeted Case Managers for persons aged 16 and over:

- Must possess a bachelor's degree in social work or related field from an accredited college and have one year of experience in human services, or have provided case management services, comparable in scope and responsibility to that provided by targeted case managers, to persons with developmental disabilities for at least five years; and

- Have at least one year of experience in the field of developmental disabilities, or, if lacking such experience, complete at least 40 hours of training in the delivery of services to persons with developmental disabilities under a training plan reviewed by the DDP within three months of hire or designation as a case manager; and

- All case managers shall participate in a minimum of 20 hours of advanced training in services to persons with developmental disabilities each year under a training plan reviewed by the DDP.

- Social Worker.**

Specify qualifications:

- Other**

Specify the individuals and their qualifications:

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (2 of 8)

b. Service Plan Development Safeguards.*Select one:*

- Entities and/or individuals that have responsibility for service plan development may not provide other direct waiver services to the participant.**
- Entities and/or individuals that have responsibility for service plan development may provide other direct waiver services to the participant.**

The State has established the following safeguards to ensure that service plan development is conducted in the best interests of the participant. *Specify:*

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (3 of 8)

- c. Supporting the Participant in Service Plan Development.** Specify: (a) the supports and information that are made available to the participant (and/or family or legal representative, as appropriate) to direct and be actively engaged in the service plan development process and (b) the participant's authority to determine who is included in the process.

Notification of the planning meeting is sent by the case manager to the family, guardian (if applicable) and representatives of other agencies involved in providing services to the person and family. The Case Manager schedules the annual planning meeting based on the input of waiver participants and/or legal guardians. Things that might be considered are the waiver participants schedule, the families schedule (for example, if the family has a ranch and is unavailable to leave their responsibilities during a certain timeframe). Also considered is whether team members have to travel to attend the meeting and where the person would like to have their meeting.

The planning meetings are based on provider assessments and pre-meeting consumer satisfaction surveys conducted by the case manager. In addition, consumer satisfaction surveys generated by service providers are made available to case managers and may be used by the case manager to address service delivery issues in the plan of care. The planning document must be approved by the person and/or legal guardian. The person and /or legal guardian reserve the right to decide who will be attending the planning meeting, except the person does not have the authority to limit attendance by his/her full legal guardian. Plan input and guidance from the person and interested others is actively encouraged by the case manager.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (4 of 8)

- d. Service Plan Development Process.** In four pages or less, describe the process that is used to develop the participant-centered service plan, including: (a) who develops the plan, who participates in the process, and the timing of the plan; (b) the types of assessments that are conducted to support the service plan development process, including securing information about participant needs, preferences and goals, and health status; (c) how the participant is informed of the services that are available under the waiver; (d) how the plan development process ensures that the service plan addresses participant goals, needs (including health care needs), and preferences; (e) how waiver and other services are coordinated; (f) how the plan development process provides for the assignment of responsibilities to implement and monitor the plan; and, (g) how and when the plan is updated, including when the participant's needs change. State laws, regulations, and policies cited that affect the service plan development process are available to CMS upon request through the Medicaid agency or the operating agency (if applicable):

The DDP implemented the Personal Supports Planning (PSP) process statewide which is outlined in the Plan of Care rule, Title 37, chapter 34, subchapter 11 and the Personal Support Planning Policy, found on the DDP website.

The Adult Targeted Case Manager (TCM) schedules an annual planning meeting with those who play a role in the life of the person. If the person has a legal guardian, the guardian would be considered an essential member of the team. Meetings may be scheduled more frequently than annually, at the request of any team member, for any purpose.

The Case Manager schedules the annual planning meeting based on the input of waiver participants and/or legal guardians. Things that might be considered are the waiver participants schedule, the families schedule (for example, if the family has a ranch and is unavailable to leave their responsibilities during a certain timeframe). Also considered is whether team members have to travel to attend the meeting and where the person would like to have their meeting.

In preparation for the annual meeting, the case manager will meet with the person (and often, a primary care giver) for the purpose of completing the Consumer Satisfaction Survey. Service providers complete assessments based on the needs of the person and the services for which the providers are contracted to provide. These include residential assessments and work/supported employment/vocational assessments.

At the planning meeting the status of the outcomes and actions set at previous meetings is reviewed. Medical appointments and current medications are listed and reviewed, and the need for medical appointments and other assessments is reviewed for any required follow up. Waiting list information and long range goals are reviewed and follow up objectives are assigned, if needed. Training and service coordination goals may be set to address residential or vocational needs, including behavior support needs. The planning team reviews health/safety related information specific to the person across four broad risk areas:

1. Health considerations.
2. Safety considerations (applicable to persons living in apartments or at home).
3. Safety considerations for persons in any residential or vocational setting.
4. Financial/legal considerations.

Planning meeting outcomes are based on the agreement of all participants.

All individuals and family members (if applicable) are informed of the services available under the waiver as part of the Waiver 5 form.

All individuals will have an annual planning meeting, and all DDP providers are required to complete quarterly status reports describing progress on actions assigned in the plan of care. These reports go to the case managers, and the case manager is responsible for follow up, if necessary.

Case management supervisors use various strategies for internally reviewing and monitoring the performance of case managers. Samples of individual plans of care and case notes are reviewed by the case manager supervisor. In addition, a supervisor may schedule a home visit with a family to review how things are working out with the case manager. The consumer satisfaction surveys completed by case managers are reviewed by the case manager supervisors as another form of quality control. Contracted case management agencies send out a consumer feedback form to all individuals receiving services and these are reviewed and summarized by management staff. All of these steps help ensure a high level of customer satisfaction. The DDP QIS also reviews a sample of the plans of care as part of the annual QA review process.

Requirements related to the delivery of the case management service are detailed in the State Plan, DDP and provider policies, codes, and rules. The relevant codes and rules may be viewed via the State of Montana home page via internet web links to legal resources. Policies are maintained by service provider agencies, and the DDP policies are maintained on the DDP website. Some of the codes, rules and policies governing this section include:

1. Personal Support Planning Policy.
2. DD Case Manager's Handbook.
3. ARMs 37.86.3301 through 37.86.3306 and 37.86.3601 through 37.86.3607 relate to the provision of services under the State Plan. Other planning meeting references include 37.34.917 and 37.34.918.
4. MCA 53-20-201 through 53-20-205 and 53-20-209.

Freedom of choice documentation is shared with individuals on an annual basis as part of the planning process. Two DDP documents are used for this purpose:

1. The Freedom of Choice sign off form.
2. The freedom of Choice addendum form, containing standardized language regarding ICF-ID commitment language, fair hearing rights and information opportunities for self direction. These documents are available on the DDP website.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (5 of 8)

- e. Risk Assessment and Mitigation.** Specify how potential risks to the participant are assessed during the service plan development process and how strategies to mitigate risk are incorporated into the service plan, subject to participant needs and preferences. In addition, describe how the service plan development process addresses backup plans and the arrangements that are used for backup.

Assessments of risk are related to two broad areas:

1. Identification of risk factors linked to the increased potential for the abuse, neglect or exploitation of the adult.
2. Identification of risk factors, which, if not addressed, could interfere with the individuals cognitive, social and physical development, or reduce the potential for independence and/or reduce life choices and options based on behavioral issues or adaptive behavior deficits.

Entering services:

The Adult Targeted Case Manager or assigned agency staff person develops a referral packet for a person found eligible to receive DDP waiver funded services. The referral packet includes diagnostic information, evaluation results, behavior and adaptive behavior assessments, social history information, expressed needs and desires of the family and person and other related information. The Case Management Handbook serves to outline the required information needed for referrals. These documents are available upon request.

Ongoing Services:

Risk assessment and mitigation are based on planning meeting assessments and these are individualized based on the service setting and needs of the person. All adult service provider staff serve as mandatory reporters of suspected abuse, neglect or exploitation. Back up support to persons in non-congregate settings is available via on call systems linking them to assigned agency staff person. Plan of care items related to the mitigation of risk are given a very high priority during the planning process.

DDP developed a Health Care Checklist and Risk Worksheet that is completed prior to the plan of care meeting with the waiver participant and/or their legal guardian with risks addressed at the annual planning meeting. Providers or case managers fill the assessment out with the person in a place that is comfortable for them. A waiver participant has an option to opt out of answering a question or a section of the assessment. If this happens staff will have a conversation with the person about whether they would be comfortable answering the questions with someone else and if not that is noted on the form.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (6 of 8)

- f. Informed Choice of Providers.** Describe how participants are assisted in obtaining information about and selecting from among qualified providers of the waiver services in the service plan.

Entering Services:

The responsibilities of the case manager in informing individuals of their service options and provider choices are outlined in the DD Case Manager's Handbook. This includes meeting the individual and family, reviewing the local and statewide service providers, reviewing and/or providing brochures from local providers, arranging tours or visits with local providers, and providing contact information for potentially any of the qualified providers listed in the Directory of Services For Persons With Developmental Disabilities which is updated annually and available online. The Waiver 5 form is completed upon entry into services and annually thereafter.

Ongoing Services:

Individuals in DD services can choose to port their service allocation to any other qualified provider. In that situation an individual should notify their Case Manager of a desire to port. The Case Manager must immediately notify members of the Personal Support Planning team in writing of the individual's desire to port. The regional Quality Improvement Specialist working with the provider agency the individual is porting from must be included in the notification. The Case Manager will notify the state central office and request that the individual's name be placed on the Porting List. Once the individual has been accepted by a provider to port their services the Personal Support Planning Team (which must include a representative from the new service provider) must be notified within five working days so that they may meet until such time it is agreed upon that the individual's needs will be met and the port will not pose any health and safety risks to the individual.

It is the responsibility of the TCM to ensure that persons in DD services are aware of the service options. The Waiver 5 form, completed annually by the case manager, helps ensure that individuals and persons acting on their behalf understand their options and choices. Plan of care activities of the case manager include the completion of

the Consumer Satisfaction Survey prior to the meeting.

The current adult planning process used statewide has been revised to better enable persons to choose their services and plan their futures. Details regarding the process and plan of care forms are available upon request.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (7 of 8)

- g. Process for Making Service Plan Subject to the Approval of the Medicaid Agency.** Describe the process by which the service plan is made subject to the approval of the Medicaid agency in accordance with 42 CFR §441.301(b)(1)(i):

The Personal Support Plan (PSP) is approved by the Adult Targeted Case Manager. These plans are made available to the DDP QIS, but the QIS does not review these plans as part of the approval process. Because the Adult TCM is either a state employee or an employee of agency providing case management only services to the individual, DDP believes there is no conflict in designating the case manager as the Department approval authority. The DDP QIS monitors plans of care for every individual for quality control purposes as part of the annual QA process.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (8 of 8)

- h. Service Plan Review and Update.** The service plan is subject to at least annual periodic review and update to assess the appropriateness and adequacy of the services as participant needs change. Specify the minimum schedule for the review and update of the service plan:

- Every three months or more frequently when necessary
- Every six months or more frequently when necessary
- Every twelve months or more frequently when necessary
- Other schedule

Specify the other schedule:

- i. Maintenance of Service Plan Forms.** Written copies or electronic facsimiles of service plans are maintained for a minimum period of 3 years as required by 45 CFR §92.42. Service plans are maintained by the following (*check each that applies*):

- Medicaid agency
- Operating agency
- Case manager
- Other

Specify:

Service providers maintain copies of the plans.

Appendix D: Participant-Centered Planning and Service Delivery

D-2: Service Plan Implementation and Monitoring

- a. Service Plan Implementation and Monitoring.** Specify: (a) the entity (entities) responsible for monitoring the implementation of the service plan and participant health and welfare; (b) the monitoring and follow-up method(s) that are used; and, (c) the frequency with which monitoring is performed.

The Adult Targeted Case Manager is responsible for developing, implementing and monitoring the Personal Support Plan (PSP). The DDP enables both State and contracted Adult Case Managers to authorize the plans of care as the DDP approval authority.

The service provider is responsible for generating quarterly status reports. The DDP QIS reviews a sample of plans

of care as part of the annual Quality Assurance Review, in accordance with the QA review performance measure requirements.

b. Monitoring Safeguards.*Select one:*

- Entities and/or individuals that have responsibility to monitor service plan implementation and participant health and welfare may not provide other direct waiver services to the participant.**
- Entities and/or individuals that have responsibility to monitor service plan implementation and participant health and welfare may provide other direct waiver services to the participant**

The State has established the following safeguards to ensure that monitoring is conducted in the best interests of the participant. *Specify:*

Appendix D: Participant-Centered Planning and Service Delivery

Quality Improvement: Service Plan

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Service Plan Assurance/Sub-assurances

i. Sub-Assurances:

- a. Sub-assurance: Service plans address all participants' assessed needs (including health and safety risk factors) and personal goals, either by the provision of waiver services or through other means.**

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of plans of care that address individuals' assessed needs (including health and safety factors), either by the provision of waiver services or other means. N: Number of plans of care in which all outcomes and actions are based on documented assessed needs; D: Number of plans of care reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review

<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of plans of care that address individuals' personal goals, either by the provision of waiver services or other means. N: Number of plans of care addressing personal goals. D: Number of plans of care reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data	Sampling Approach (check each that applies):
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collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

b. Sub-assurance: The State monitors service plan development in accordance with its policies and procedures.

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of annual plans of care that were developed according to the plan of care policy checklist N: number of annual plans of care that met the requirements in the checklist; D: Number of annual plans of care reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify:
	<input type="checkbox"/> Other Specify:	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- c. *Sub-assurance: Service plans are updated/revised at least annually or when warranted by changes in the waiver participant's needs.*

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of plans of care that have been reviewed and updated at least annually. N: Number of plans of care that have been updated at least annually. D: Number of plans of care reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	

		<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
		<input type="checkbox"/> Continuously and Ongoing
		<input type="checkbox"/> Other Specify: <input type="text"/>
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Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of plans of care that were reviewed and revised when warranted by changes in individual needs. N: Number of plans of care that were reviewed and revised, as needed, to address changing needs. D: Number of plans of care reviewed where needs had changed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

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Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
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Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- d. **Sub-assurance: Services are delivered in accordance with the service plan, including the type, scope, amount, duration and frequency specified in the service plan.**

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of individuals who received the services in their plan of care for a random month. N: Number of individuals who received the services identified in their plan of care including type, scope, amount duration and frequency for a random month; D: Number of individuals reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
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Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- e. *Sub-assurance: Participants are afforded choice: Between waiver services and institutional care; and between/among waiver services and providers.*

Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of Waiver-5 Freedom of Choice forms completed verifying individuals were afforded choice between waiver services and institutional care.

N: Number of individual files containing current Waiver – 5 Freedom of Choice Forms; D: Number of individual files reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review

<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of Waiver-5 Freedom of Choice forms completed verifying that individuals were afforded choice among waiver services ; N: Number of individual files containing current Freedom of Choice forms; D: Number of individual files reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

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Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:
Number and percent of Waiver-5 Freedom of Choice forms completed verifying that individuals were afforded choice among qualified providers. N: Number of individual files containing current Freedom of Choice forms; D: Number of individual files reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input type="checkbox"/>	
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The DDP Waiver Specialist, or designee, is responsible for aggregating the data generated by the DDP QIS or Regional Manager in the monitoring of the performance measures, above. Data will be maintained as a percentage of annual compliance with these measures. Performance data will be forwarded electronically by the DDP QIS to the DDP Waiver Specialist at least annually, and the data will be entered onto a spreadsheet. Annual percent compliance with the performance measures will enable reviewers to determine compliance trends. Problem areas would result in the DDP Waiver Specialist notifying the DDP management team. Follow-up would depend on the “problem area” identified to management, but may include working with Quality Assurance entities to ensure compliance with auditing concerns; clarifying expectations with providers on a monthly all provider call; initiating a policy or rule change; etc.

The identification of problems in the delivery of services is generally the result of the application of the DDP QA review process. The annual QA Review Process is applied by the DDP QIS to providers of services. The QA review process is updated as needed to include measures designed to monitor compliance with new waiver requirements, policies, rules, or contracting requirements.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State’s method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

The Department’s process for addressing deficits is outlined in the Quality Assurance and Compliance Policy, with standards applying to the providers of DD services and providers of case management services. This policy can be found on the DDP website. The Quality Assurance and Compliance Policy details the purpose, scope, authority and the processes used to manage the DDP quality assurance process. This policy details what DDP monitors and the system processes that DDP uses to notify a provider of a deficiency and the actions DDP may use when a provider is found to be noncompliant with state and federal policy. The outcomes of deficit findings and remediation efforts may be reviewed in QA Reports, the Quality Assurance Observation Sheets, and narratives in the CMS 372 Reports.

- ii. **Remediation Data Aggregation**

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party(check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually

Responsible Party (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input type="checkbox"/>	
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Service Plans that are currently non-operational.

- No**
- Yes**

Please provide a detailed strategy for assuring Service Plans, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix E: Participant Direction of Services

Applicability(from Application Section 3, Components of the Waiver Request):

- Yes. This waiver provides participant direction opportunities.** Complete the remainder of the Appendix.
- No. This waiver does not provide participant direction opportunities.** Do not complete the remainder of the Appendix.

CMS urges states to afford all waiver participants the opportunity to direct their services. Participant direction of services includes the participant exercising decision-making authority over workers who provide services, a participant-managed budget or both. CMS will confer the Independence Plus designation when the waiver evidences a strong commitment to participant direction.

Indicate whether Independence Plus designation is requested (select one):

- Yes. The State requests that this waiver be considered for Independence Plus designation.**
- No. Independence Plus designation is not requested.**

Appendix E: Participant Direction of Services

E-1: Overview (1 of 13)

- a. Description of Participant Direction.**In no more than two pages, provide an overview of the opportunities for participant direction in the waiver, including: (a) the nature of the opportunities afforded to participants; (b) how participants may take advantage of these opportunities; (c) the entities that support individuals who direct their services and the supports that they provide; and, (d) other relevant information about the waiver's approach to participant direction.

General Description of the Self-Direction Options:

Persons living in a natural home or private residence may self-direct their waiver services via an agency with choice employer authority model or common law employer authority model. Individuals who self-direct exercise increased control of their resource allocation and increased control over the schedule of service delivery and the persons who provide their direct support.

Self-Direct Agency with Choice Employer Authority:

Person's in self-directed agency with choice services participate with the agency with a DDP contract by referring staff to the agency for hiring. Staff providing direct services must be approved by the person and/or designated representative. The agency serves as the legal employer for all staff providing self-directed services in this option. The person supported also partners with the agency with a DDP contract in scheduling the staff, orienting and instructing staff in their duties, in accordance with waiver requirements, supervising the staff, evaluating staff performance, verifying time worked by staff, and discharging staff from providing services. Service agreements between the provider agency with a DDP contract and the individual are required and are designed to be flexible. DDP requires providers to develop policies, as part of the qualified provider process in providing employer authority agency with choice self-direct services, regarding choice of staff, scheduling of staff, and how training specific to the waiver participant will be ensured.

Self-Direct Common Law Employer Authority:

Individuals may choose to self-direct their services using common law employer authority. The individual in service may function as the employer, or the employer may be a personal representative or a family member. "Family member" means natural parents, adoptive parents, licensed foster parents, grandparents, step-parents, siblings, aunts, uncles, guardians and individuals who have a legally granted conservatorship or properly executed power of attorney responsibility for overseeing the disabled person's finances or general care. The employer is responsible for hiring, training, supervising, scheduling and terminating their employees.

The employer may purchase support brokerage services to assist with training, scheduling and other agreed-upon functions. The financial management service (FMS) is responsible for providing information to employers on their responsibilities, for processing employer and employee paperwork and for maintaining documentation that staff hired meets the qualified provider requirements.

The FMS reviews the List of Excluded Individuals and Entities (LEIE) and Medicare Exclusion Database (MED) background checks on employees and obtains criminal background checks on direct support staff that require background checks. The FMS processes payroll and reimburses employees according to the submitted timesheet and individual cost plan. The FMS withholds and pays all taxes and arranges for workers' compensation for all employees. The FMS also provides reports to the employer, case manager and state. In all cases, the person who functions as the employer is subject to the initial and ongoing approval of the planning team.

Services available as Agency with Choice Employer Authority:

Job Discovery/Job Preparation,
Respite,
Supported Employment – Follow Along Support,
Supports Brokerage,
Environmental Modifications/Adaptive Equipment,
Individual Goods and Services,
Meals,
Personal Emergency Response System (PERS),
Personal Supports,
Supported Employment – Co-Worker Support,
Supported Employment – Individual Employment Support,
Supported Employment – Small Group Employment Support,
Transportation,

Services Available as Common Law Employer Authority:

Job Discovery/Job Preparation,
Respite,
Supported Employment – Follow Along Support,
Supports Brokerage,
Environmental Modifications/Adaptive Equipment,
Individual Goods and Services,
Meals,
Personal Emergency Response System (PERS),
Personal Supports,

Supported Employment – Co-Worker Support,
Supported Employment – Individual Employment Support,
Transportation,

Case managers will play a critical role in the sharing of information to waiver individuals regarding self-directed service options. Case managers will review the Waiver 5 Freedom of Choice form and the supplemental addendum form with every person explaining the self-direct options available as defined in section E-1:C. This activity occurs annually. Self-direct information is also available from the DDP website, the FMS website and from DDP staff. Persons self-directing will be assisted by their service provider and/or case manager in establishing the level of individual involvement in self-directing their services.

All agencies with a DDP contract to provide direct supports are required to meet the requirements of an OHCDs, and are designated as such in their DDP contract. This enables the agency to provide third party services from other entities if requested by the person. The rate paid to the person's provider agency for third party services cannot exceed DDP's standardized rate for direct payment of these services. There is no duplication of payment in the coordination of third party services. The OHCDs function optimizes the ability of the person to choose their direct services staff and supports.

The person is not required to use their primary provider agency for the purchase of third party services. If requested by the person, the DDP will reimburse the alternative service provider directly, in accordance with the person's plan of care, individual cost plan and alternative service provider's DDP contract.

Persons may opt out of one self-direct option at any time, and receive the other option of self-directed service delivery.

Appendix E: Participant Direction of Services

E-1: Overview (2 of 13)

b. Participant Direction Opportunities. Specify the participant direction opportunities that are available in the waiver. *Select one:*

- Participant: Employer Authority.** As specified in *Appendix E-2, Item a*, the participant (or the participant's representative) has decision-making authority over workers who provide waiver services. The participant may function as the common law employer or the co-employer of workers. Supports and protections are available for participants who exercise this authority.
- Participant: Budget Authority.** As specified in *Appendix E-2, Item b*, the participant (or the participant's representative) has decision-making authority over a budget for waiver services. Supports and protections are available for participants who have authority over a budget.
- Both Authorities.** The waiver provides for both participant direction opportunities as specified in *Appendix E-2*. Supports and protections are available for participants who exercise these authorities.

c. Availability of Participant Direction by Type of Living Arrangement. *Check each that applies:*

- Participant direction opportunities are available to participants who live in their own private residence or the home of a family member.**
- Participant direction opportunities are available to individuals who reside in other living arrangements where services (regardless of funding source) are furnished to fewer than four persons unrelated to the proprietor.**
- The participant direction opportunities are available to persons in the following other living arrangements**

Specify these living arrangements:

Appendix E: Participant Direction of Services

E-1: Overview (3 of 13)

d. **Election of Participant Direction.** Election of participant direction is subject to the following policy (*select one*):

- Waiver is designed to support only individuals who want to direct their services.**
- The waiver is designed to afford every participant (or the participants representative) the opportunity to elect to direct waiver services. Alternate service delivery methods are available for participants who decide not to direct their services.**
- The waiver is designed to offer participants (or their representatives) the opportunity to direct some or all of their services, subject to the following criteria specified by the State. Alternate service delivery methods are available for participants who decide not to direct their services or do not meet the criteria.**

Specify the criteria

Appendix E: Participant Direction of Services

E-1: Overview (4 of 13)

e. **Information Furnished to Participant.** Specify: (a) the information about participant direction opportunities (e.g., the benefits of participant direction, participant responsibilities, and potential liabilities) that is provided to the participant (or the participant's representative) to inform decision-making concerning the election of participant direction; (b) the entity or entities responsible for furnishing this information; and, (c) how and when this information is provided on a timely basis.

Information Provided to All Waiver Individuals:

The self-directed service options are available to all persons currently enrolled in the waiver, subject to the criteria specified in E-1:c.

As part of the referral process for DD services the case manager would be discussing the service options with the waiver participant and discussing the Employer Handbook if the person or their legal representative was interested in learning more about self-direction. If the person was interested in pursuing self-direction this would be discussed again at entrance to the waiver as part of the Waiver 5, Freedom of Choice form, which is subsequently completed annually as part of the planning process. At any time the case manager or support broker could remind the person about the Employer Handbook. It is available on the DDP website for anyone to view.

The self-directed options are also outlined to the person as part of the planning process and is reviewed by the person, representative (if applicable) and case manager prior to the annual planning meeting. A reference to the self-directed service option is included on the Waiver 5 Freedom of Choice Form and the supplemental addendum form. This form is completed annually with the person and or their representative by the case manager. Individuals, representatives, and/or family members expressing interest in self-directing services with common law employer authority may request the FMS contact information from their case manager. The FMS paperwork is also available on their website. The handouts outline the benefits of self-direction, the responsibilities of the individual and others and the guidelines for enrollment, continued participation and dis-enrollment in self-directed services.

DDP also developed a Self-Direct Employer Handbook which provides step by step information describing self direction of waiver services. For more information the handbook can be found on the DDP website.

The self-directed enrollment requirements and options are briefly described in the W-5 freedom of choice addendum form, specific to self direction.

The person's case manager may be asked to provide assistance in any of the following activities:
- helping the person select a willing service provider.

- providing any other requested assistance related to initiating the self-directed option.

The planning document for self-directed services implementation includes a narrative section describing the projected use of the resource allocation, services to be provided, proposed schedule and timeframes, additional training required for each employee, a description of how health and safety issues will be addressed, including back up, emergency and on-call systems, the role of the Adult Targeted Case Manager and support broker if requested, and the responsibilities of the person and/or representative. The planning document must be signed off by the provider agency, case manager, the person and/or representative as applicable. The use of self-directed services with common law employer authority does not require the FMS to sign off on the plan of care. Once the decision has been made and approved to use this service option by the planning team, the FMS service is contacted for enrollment purposes.

Current providers of agency with choice services may require the person to give notice of intent to port, in accordance with the requirements of the DDP Porting Policy, if the person chooses a new service provider as a primary service delivery agency, or chooses to self-direct some or all of their services with common law employer authority.

Appendix E: Participant Direction of Services

E-1: Overview (5 of 13)

f. Participant Direction by a Representative. Specify the State's policy concerning the direction of waiver services by a representative (*select one*):

- The State does not provide for the direction of waiver services by a representative.
- The State provides for the direction of waiver services by representatives.

Specify the representatives who may direct waiver services: (*check each that applies*):

- Waiver services may be directed by a legal representative of the participant.
- Waiver services may be directed by a non-legal representative freely chosen by an adult participant.

Specify the policies that apply regarding the direction of waiver services by participant-appointed representatives, including safeguards to ensure that the representative functions in the best interest of the participant:

A person may freely choose a non-legal representative. The representative is approved by the planning team and will function as the representative as long as planning team members are in consensus that the representative continues to make decisions in the person's best interest. A representative is not paid for their services.

The personal representative has the same decision making authority as the person, as long as the personal representative continues to serve at the request of, and on behalf of, the person. The person, and/or legal guardian have the right to limit or terminate the authority of a personal representative, or appoint a new personal representative, at any time, for any reason.

The planning team has the right and the obligation to determine if the personal representative continues to function in the best interests of the person. This issue should be reviewed annually as part of the planning process. To determine this the team follows the incident management manual, in that they look at whether there are concerns of abuse, neglect, or exploitation with the personal representative. DDP also has a question in the consumer survey specifically referencing personal representatives.

Self-Directed Services with Common Law Employer Authority:

With the common law employer authority, the person or representative become the employer and are responsible for hiring, training, supervising, scheduling, and terminating their employees. In instances where the person is the employer living with a non-paid primary caregiver, the primary caregiver may function as the non-legal representative. The person functioning as the employer is subject to the initial and

continued approval of the planning team.

A Waiver Participant or their legal representative has the right to file a Fair Hearing request through the Department’s Office of Fair Hearing. All other planning team members may bring plan of care issues to the Regional Manager for Review as indicated in the Personal Support Planning Policy.

Appendix E: Participant Direction of Services

E-1: Overview (6 of 13)

g. Participant-Directed Services. Specify the participant direction opportunity (or opportunities) available for each waiver service that is specified as participant-directed in Appendix C-1/C-3.

Participant-Directed Waiver Service	Employer Authority	Budget Authority
Personal Emergency Response System (PERS)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Behavioral Support Services	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Transportation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Meals	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Environmental Modifications/Adaptive Equipment	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Individual Goods and Services	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Supported Employment - Individual Employment Support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Respite	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Personal Supports	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Supported Employment - Follow Along Support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Supported Employment - Small Group Employment Support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Supported Employment - Co-Worker Support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Supports Brokerage	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Job Discovery/Job Preparation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Appendix E: Participant Direction of Services

E-1: Overview (7 of 13)

h. Financial Management Services. Except in certain circumstances, financial management services are mandatory and integral to participant direction. A governmental entity and/or another third-party entity must perform necessary financial transactions on behalf of the waiver participant. *Select one:*

Yes. Financial Management Services are furnished through a third party entity. *(Complete item E-1-i).*

Specify whether governmental and/or private entities furnish these services. *Check each that applies:*

Governmental entities

Private entities

No. Financial Management Services are not furnished. Standard Medicaid payment mechanisms are used. *Do not complete Item E-1-i.*

Appendix E: Participant Direction of Services

E-1: Overview (8 of 13)

- i. Provision of Financial Management Services.** Financial management services (FMS) may be furnished as a waiver service or as an administrative activity. *Select one:*

- FMS are covered as the waiver service specified in Appendix C1/C3**

The waiver service entitled:

- FMS are provided as an administrative activity.**

Provide the following information

- i. Types of Entities:** Specify the types of entities that furnish FMS and the method of procuring these services:

Contract entity for services self-directed with common law employer authority.

- ii. Payment for FMS.** Specify how FMS entities are compensated for the administrative activities that they perform:

The FMS is compensated by a State pre-determined flat fee amount for each month that waiver services are utilized with the fee being the same for each participant. DDP uses the Request For Proposal process to procure the fiscal agent with a great emphasis of points awarded to the proposal with the lowest proposed fee.

- iii. Scope of FMS.** Specify the scope of the supports that FMS entities provide (*check each that applies*):

Supports furnished when the participant is the employer of direct support workers:

- Assists participant in verifying support worker citizenship status**
- Collects and processes timesheets of support workers**
- Processes payroll, withholding, filing and payment of applicable federal, state and local employment-related taxes and insurance**
- Other**

Specify:

Provide for workers' compensation insurance for all employees. Conduct background checks, verify service qualified provider standards, monitor appropriate use of Montana Code Annotated 39 -3-406(p) which states that certain employers are exempt from paying minimum wage and overtime if an employee is employed in domestic service employment to provide companionship services, as defined in 29 CFR 552.6, or respite care for individuals who, because of age or infirmity, are unable to care for themselves as provided under section 213(a)(15) of the Fair Labor Standards Act, 29 U.S.C. 213, when the person providing the service is employed directly by a family member or an individual who is a legal guardian.

Supports furnished when the participant exercises budget authority:

- Maintains a separate account for each participant's participant-directed budget**
- Tracks and reports participant funds, disbursements and the balance of participant funds**
- Processes and pays invoices for goods and services approved in the service plan**
- Provide participant with periodic reports of expenditures and the status of the participant-directed budget**
- Other services and supports**

Specify:

Maintain a secure FTP website that allows DD Program staff and case managers to track the person's budget and expenditures.

Additional functions/activities:

- Executes and holds Medicaid provider agreements as authorized under a written agreement with the Medicaid agency
- Receives and disburses funds for the payment of participant-directed services under an agreement with the Medicaid agency or operating agency
- Provides other entities specified by the State with periodic reports of expenditures and the status of the participant-directed budget
- Other

Specify:

- iv. Oversight of FMS Entities.** Specify the methods that are employed to: (a) monitor and assess the performance of FMS entities, including ensuring the integrity of the financial transactions that they perform; (b) the entity (or entities) responsible for this monitoring; and, (c) how frequently performance is assessed.

The DDP QIS will be responsible for monitoring the performance of the FMS through the QA review tool. This will occur on an annual basis.

Appendix E: Participant Direction of Services

E-1: Overview (9 of 13)

- j. Information and Assistance in Support of Participant Direction.** In addition to financial management services, participant direction is facilitated when information and assistance are available to support participants in managing their services. These supports may be furnished by one or more entities, provided that there is no duplication. Specify the payment authority (or authorities) under which these supports are furnished and, where required, provide the additional information requested (*check each that applies*):

- Case Management Activity.** Information and assistance in support of participant direction are furnished as an element of Medicaid case management services.

Specify in detail the information and assistance that are furnished through case management for each participant direction opportunity under the waiver:

Adult Targeted DD Case Management under the Montana State Plan

Case Management duties as outlined under the State Plan include:

Case management services are services furnished to assist individuals, eligible under the State Plan, in gaining access to needed medical, social, educational and other services. Case Management includes the following assistance:

- Comprehensive assessment and periodic reassessment of an individual to determine the need for any medical, educational, social or other services. These assessment activities include:
 - o Taking client history;
 - o Identifying the individual's needs and completing related documentation;
 - o Gathering information from other sources such as family members, medical providers, social workers, and educators (if necessary), to form a complete assessment of the individual.
 - o Conducting MONA (Montana resource allocation tool) assessments for evaluation of service levels in compliance with DDP rate reimbursement requirements using the Developmental Disabilities Program (DDP) web-based MONA system for all consumers in services and referred for services. The MONA will be updated every three years or whenever significant changes in needed services occur.

- Development and periodic revision of a specific care plan that:
 - o Is based on the information collected through the assessment or reassessment;
 - o Specifies the goals and actions to address the medical, social, educational, and other services needed by the individual;
 - o Includes activities such as ensuring the active participation of the eligible individual, and working with the individual (or the individual’s authorized health care decision maker) and others to develop those goals; and
 - o Identifies a course of action to respond to the assessed needs of the eligible individual.

- Referral and related activities:
 - o To help an eligible individual obtain needed services including activities that help link an individual with:
 - Medical, social, educational providers; or
 - Other programs and services capable of providing needed services, such as making referrals to providers for needed services and scheduling appointments for the individual.

- Monitoring and follow-up activities:
 - o Activities, and contact, necessary to ensure the personal supports plan is implemented and adequately addressing the individual’s needs. These activities, and contact, may be with the individual, his or her family members, providers, other entities or individuals and may be conducted as frequently as necessary; including at least one annual monitoring to assure following conditions are met:
 - Services are being furnished in accordance with the individual’s personal supports plan;
 - Services in the personal supports plan are adequate; and
 - If there are changes in the needs or status of the individual, necessary adjustments are made to the personal supports plan and to service arrangements with providers.

Case management may include:

E. Crisis Intervention:
Individuals with Developmental Disabilities Age 16 and Over.

In assisting an individual through a crisis,

1. If the individual is in a DD funded service, the case manager will convene the personal supports planning (PSP) team to discuss appropriate action which could include rights restriction, behavior intervention plan, medical review, additional staff, or other response;
2. If the individual does not have a PSP team, the case manager will refer the individual in crisis to an appropriate service provider;
3. If the incident involves suspected abuse, neglect, and/or exploitation of the individual, the case manager will immediately report the incident to the Adult Protective Services or Child and Family Services Division and to the appropriate management staff of the service provider; and DDP.

Waiver Service Coverage. Information and assistance in support of participant direction are provided through the following waiver service coverage(s) specified in Appendix C-1/C-3 (check each that applies):

Participant-Directed Waiver Service	Information and Assistance Provided through this Waiver Service Coverage
Personal Emergency Response System (PERS)	<input type="checkbox"/>
Behavioral Support Services	<input type="checkbox"/>
Transportation	<input type="checkbox"/>
Meals	<input type="checkbox"/>
Environmental Modifications/Adaptive Equipment	<input type="checkbox"/>
Individual Goods and Services	<input type="checkbox"/>
Supported Employment - Individual Employment Support	<input type="checkbox"/>

Participant-Directed Waiver Service	Information and Assistance Provided through this Waiver Service Coverage
Respite	<input type="checkbox"/>
Personal Supports	<input type="checkbox"/>
Supported Employment - Follow Along Support	<input type="checkbox"/>
Supported Employment - Small Group Employment Support	<input type="checkbox"/>
Supported Employment - Co-Worker Support	<input type="checkbox"/>
Supports Brokerage	<input checked="" type="checkbox"/>
Job Discovery/Job Preparation	<input type="checkbox"/>

Administrative Activity. Information and assistance in support of participant direction are furnished as an administrative activity.

Specify (a) the types of entities that furnish these supports; (b) how the supports are procured and compensated; (c) describe in detail the supports that are furnished for each participant direction opportunity under the waiver; (d) the methods and frequency of assessing the performance of the entities that furnish these supports; and, (e) the entity or entities responsible for assessing performance:

Appendix E: Participant Direction of Services

E-1: Overview (10 of 13)

k. Independent Advocacy (*select one*).

- No. Arrangements have not been made for independent advocacy.**
- Yes. Independent advocacy is available to participants who direct their services.**

Describe the nature of this independent advocacy and how participants may access this advocacy:

Appendix E: Participant Direction of Services

E-1: Overview (11 of 13)

l. Voluntary Termination of Participant Direction. Describe how the State accommodates a participant who voluntarily terminates participant direction in order to receive services through an alternate service delivery method, including how the State assures continuity of services and participant health and welfare during the transition from participant direction:

Dis-enrollment from self-direct with common law employment authority services for the purpose of enrollment in self-direct agency with choice employer authority services or vice versa is always an available option for persons choosing to self-direct some or all of their services. There is flexibility within this service for individuals, family members and representatives to choose the level of their involvement in the recruiting, selection and hiring of the direct support staff and/or choose a new service provider, as reviewed annually on the Waiver 5 Freedom of Choice form.

Individuals and/or their representatives, or the employers, choosing to dis-enroll from a self-directed service option would contact the case manager to schedule a planning meeting. This meeting would determine precisely what the individual wants with their resource allocation in a different model of service delivery.

Under no circumstances will ongoing waiver-funded services be reduced or terminated if an individual is seeking a new provider, or seeking a different waiver service delivery model.

If it is determined a person cannot successfully self-direct their waiver services or states they no longer want to self-direct their waiver services they will have the option to transition to the 0208 waiver or terminate from DD waiver services.

Appendix E: Participant Direction of Services

E-1: Overview (12 of 13)

- m. Involuntary Termination of Participant Direction.** Specify the circumstances when the State will involuntarily terminate the use of participant direction and require the participant to receive provide-managed services instead, including how continuity of services and participant health and welfare is assured during the transition.

The plan of care document includes a brief section requiring a check off box for persons choosing to self-direct services. The boilerplate plan of care language provides advance notice to the person or representative that participation in self-directed services may be involuntarily terminated, in the event the person or representative does not abide by the Department requirements applicable to self-directed services. The signature page of the plan of care document indicates an understanding of, and agreement with, the need to comply with the Department requirements for participation in self-directed services. The case manager will review this section annually with individuals, family members, guardians or representatives who choose to self-direct services.

It is possible that a person or his representative may not cooperate with, abide by, or utilize the services as outlined in the plan of care. In this event, a special planning meeting would be held by the case manager to discuss the issues involved with, for example, non-utilization of services. In this event a plan would be developed and implemented, serving to give the person an opportunity to remain in services for a specified time period, contingent upon the person meeting agreed upon benchmarks written into the approved plan. Boilerplate language in the plan of care serving to address this issue follows:

Failure to abide with the plan of care language in managing self-directed employer authority services may result in the involuntary termination of self-directed services. In this event, agency with choice services would be made available to the person.

In the event that health/safety issues pose undue risk to the person or others, and immediate intervention is deemed necessary by the team, the individual would be immediately enrolled in agency with choice services. Additional supports deemed necessary by the planning team to ensure the health and well-being of the person would be provided. For example, the planning team may request crisis grant funds from the DDP to increase the amount of direct care staffing provided to the person. Continued refusal by the person's family to address basic health and safety needs in waiver services could result in the need for the team to initiate referrals to other agencies for the purpose of placement in a more appropriate setting. Waiver services would continue until a more appropriate living arrangement is made available.

If it is determined a person cannot successfully self-direct their waiver services or states they no longer want to self-direct their waiver services they will have the option to transition to the 0208 waiver or terminate from DD waiver services.

A person whose basic health and safety needs cannot be adequately addressed in the opinion of the case manager and service provider may not remain in waiver services. In this event, placement in a more restrictive environment may be required.

Appendix E: Participant Direction of Services

E-1: Overview (13 of 13)

- n. Goals for Participant Direction.** In the following table, provide the State's goals for each year that the waiver is in effect for the unduplicated number of waiver participants who are expected to elect each applicable participant

direction opportunity. Annually, the State will report to CMS the number of participants who elect to direct their waiver services.

Table E-1-n

	Employer Authority Only	Budget Authority Only or Budget Authority in Combination with Employer Authority
Waiver Year	Number of Participants	Number of Participants
Year 1		30
Year 2		30
Year 3		30
Year 4		30
Year 5		30

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant Direction (1 of 6)

a. Participant - Employer Authority Complete when the waiver offers the employer authority opportunity as indicated in Item E-1-b:

i. Participant Employer Status. Specify the participant's employer status under the waiver. *Select one or both:*

- Participant/Co-Employer.** The participant (or the participant's representative) functions as the co-employer (managing employer) of workers who provide waiver services. An agency is the common law employer of participant-selected/recruited staff and performs necessary payroll and human resources functions. Supports are available to assist the participant in conducting employer-related functions.

Specify the types of agencies (a.k.a., agencies with choice) that serve as co-employers of participant-selected staff:

DDP qualified provider agencies act as the agency with choice

- Participant/Common Law Employer.** The participant (or the participant's representative) is the common law employer of workers who provide waiver services. An IRS-Approved Fiscal/Employer Agent functions as the participant's agent in performing payroll and other employer responsibilities that are required by federal and state law. Supports are available to assist the participant in conducting employer-related functions.

ii. Participant Decision Making Authority. The participant (or the participant's representative) has decision making authority over workers who provide waiver services. *Select one or more decision making authorities that participants exercise:*

- Recruit staff**
- Refer staff to agency for hiring (co-employer)**
- Select staff from worker registry**
- Hire staff common law employer**
- Verify staff qualifications**
- Obtain criminal history and/or background investigation of staff**

Specify how the costs of such investigations are compensated:

The costs of such investigations are covered by the FMS entity or the agency with choice.

- Specify additional staff qualifications based on participant needs and preferences so long as such qualifications are consistent with the qualifications specified in Appendix C-1/C-3.**
- Determine staff duties consistent with the service specifications in Appendix C-1/C-3.**

- Determine staff wages and benefits subject to State limits
- Schedule staff
- Orient and instruct staff in duties
- Supervise staff
- Evaluate staff performance
- Verify time worked by staff and approve time sheets
- Discharge staff (common law employer)
- Discharge staff from providing services (co-employer)
- Other

Specify:

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (2 of 6)

b. Participant - Budget Authority Complete when the waiver offers the budget authority opportunity as indicated in Item E-1-b:

i. Participant Decision Making Authority. When the participant has budget authority, indicate the decision-making authority that the participant may exercise over the budget. *Select one or more:*

- Reallocate funds among services included in the budget
- Determine the amount paid for services within the State's established limits
- Substitute service providers
- Schedule the provision of services
- Specify additional service provider qualifications consistent with the qualifications specified in Appendix C-1/C-3
- Specify how services are provided, consistent with the service specifications contained in Appendix C-1/C-3
- Identify service providers and refer for provider enrollment
- Authorize payment for waiver goods and services
- Review and approve provider invoices for services rendered
- Other

Specify:

The methodology used to authorize payments for services, and to review and approve reimbursements to direct workers based on the delivery of agreed upon services will vary depending on the category of service. The delivery of services is based on the Individual Cost Plan (ICP) and the planning document. All services outlined in the ICP will correspond to a need outlined in the plan of care. The budget amount reflects the services identified during the planning process and is discussed during the planning meeting before the service plan is finalized.

The waiver participant's assessed needs determine the budget amount. If the participant's needs change, a planning meeting is held to discuss those changes and the best way to meet the needs, which may include an adjustment to the budget.

For individuals choosing to self-direct in family and private settings, and currently receiving adult targeted case management under the Montana State Plan, self-direction can give the person, representative, or family members acting on the person's behalf additional authority, as desired, to more fully manage the delivery of services.

If the person was interested in purchasing services from another DDP-funded agency the waiver participant's case manager would approach the agency of interest with a service proposal and make the arrangements for a meeting between the two entities. If agreement is reached the case manager would add the service(s) to the individual plan of care. The porting policy would also be followed if it applied.

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (3 of 6)

b. Participant - Budget Authority

- ii. **Participant-Directed Budget** Describe in detail the method(s) that are used to establish the amount of the participant-directed budget for waiver goods and services over which the participant has authority, including how the method makes use of reliable cost estimating information and is applied consistently to each participant. Information about these method(s) must be made publicly available.

The historical resource allocation for the individual is used unless changing needs would necessitate an increase or decrease in the resource allocation.

Typically, an enrolled person's annualized cost plan does not change unless the person's immediate service needs change significantly. The value of the individual cost plan for a newly enrolled person is based is derived from the Montana Resource Allocation Protocol (MONA) tool. The current MONA methodology, rates and the AWACS detail design is available upon request. The primary cost drivers of the MONA are the person's age, health needs, where the person lives (such as with family or in their own apartment), and behavior challenges they possess. Each one of those domains asks questions related to how much staff support is required to meet their needs and a dollar value is generated based on the responses.

All services outlined in the ICP will correspond to a need outlined in the plan of care. The budget amount reflects the services identified during the planning process and is discussed during the planning meeting before the service plan is finalized. The waiver participant's assessed needs determine the budget amount. If the participant's needs change, a planning meeting is held to discuss those changes and the best way to meet the needs, which may include an adjustment to the budget.

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (4 of 6)

b. Participant - Budget Authority

- iii. **Informing Participant of Budget Amount.** Describe how the State informs each participant of the amount of the participant-directed budget and the procedures by which the participant may request an adjustment in the budget amount.

All individuals and persons acting on their behalf are informed of the details of the person's Individual Cost Plan (ICP). The cost plan details are based on the outcome of the planning process, which, in turn, is based on assessments and the expressed desires of the person. The ICP functions as the contractual basis between the person, the provider, and the DDP in the delivery of services.

If the quantity and type of services outlined in the cost plan are not considered adequate in meeting the needs of the person, additional funds may be requested on behalf of the person by the case manager. Requests for additional funding go to the DDP Regional Manager. Funds are available for the purpose of adjusting cost plans with either regional discretionary funds or crisis pool funds.

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (5 of 6)

b. Participant - Budget Authority

iv. Participant Exercise of Budget Flexibility.*Select one:*

- Modifications to the participant directed budget must be preceded by a change in the service plan.**
- The participant has the authority to modify the services included in the participant directed budget without prior approval.**

Specify how changes in the participant-directed budget are documented, including updating the service plan. When prior review of changes is required in certain circumstances, describe the circumstances and specify the entity that reviews the proposed change:

Individuals may opt to receive more services in one month or week and fewer services the next week. These changes can be made without prior approval in the plan of care. Quarterly reports submitted by the provider to the case manager would reflect the change in use of services. Quarterly reports become part of the plan of care and are followed up on by the case manager. This flexibility is more available because the individual has had the option to help select their staff who then would likely be working with only that person. The case manager and/or service provider is responsible for monitoring the expenditure of the person's annual ICP and if adjustments are needed in spending patterns to prevent a shortfall prior to the end of the fiscal year the case manager would facilitate necessary changes.

Generally, if the provider or case manager has concerns regarding health and safety issues stemming from the changing needs of a person, or concerns stemming from changes in spending patterns within the person's budget, a planning meeting would be called and these concerns would be addressed.

The person has the capacity to move funds between services outlined in the cost plan and to request changes in the service categories to be delivered. Both would require team agreement and final approval from the regional manager on the ICP changes.

In situations where a person has chosen to purchase some services directly from another DDP-funded agency changes in the delivery of these services would require team agreement and Regional Manager approval on the ICP change.

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (6 of 6)

b. Participant - Budget Authority

- v. Expenditure Safeguards.** Describe the safeguards that have been established for the timely prevention of the premature depletion of the participant-directed budget or to address potential service delivery problems that may be associated with budget underutilization and the entity (or entities) responsible for implementing these safeguards:

The person has the capacity to move funds between services outlined in the cost plan and to make changes in the service categories to be delivered. Both would require team agreement and final approval from the regional manager on the ICP changes.

Self-Directed Agency with Choice Services:

The service provider is responsible for monitoring the expenditure of the person's annual ICP and for advising the case manager, person or representative if adjustments are needed in spending patterns to prevent a shortfall or underutilization prior to the end of the fiscal year.

Self-Directed Services with Common Law Employer Authority:

The employer and the case manager would be responsible for monitoring the expenditure of the person's individual cost plan. The FMS makes available an expenditure report, to the employer, after each payroll that services occur to help in determining if adjustments are needed in spending patterns to prevent a shortfall or

underutilization of the cost plan. The case manager can also monitor expenditures via the ICP system.

As part of the fiscal management process in the DDP Central Office, statewide utilization is reviewed and discussed monthly for all services. Providers, Case Managers, and DD State Regional Offices all have access to reports and information which detail the budget for each service for each individual and what has been spent or utilized at a point in time. In trainings for Case Managers, DDP has indicated where this information is located so the case manager can monitor service delivery and compare anticipated utilization of services to actual service delivery/invoicing by providers. DDP has individual budget and service budget rules in the system that will not allow a person to over-utilize on an annual basis. Many services can fluctuate month-to-month, so DDP provides access to information that allow Case Managers and Providers to monitor as often as needed. If significant over or underutilization is identified on the state-wide level, it can be discussed on one or both of the monthly statewide calls with Case Managers and Providers.

Plans of care and expenditures are also reviewed by the Regional Manager on a quarterly basis. Underutilized services are noted and the Case Manager is notified and asked to review the situation. A team meeting is scheduled to discuss the issue and look for solutions. The state central office monitors utilization statewide on a monthly basis and notifies the regional offices when deemed appropriate.

Appendix F: Participant Rights

Appendix F-1: Opportunity to Request a Fair Hearing

The State provides an opportunity to request a Fair Hearing under 42 CFR Part 431, Subpart E to individuals: (a) who are not given the choice of home and community-based services as an alternative to the institutional care specified in Item 1-F of the request; (b) are denied the service(s) of their choice or the provider(s) of their choice; or, (c) whose services are denied, suspended, reduced or terminated. The State provides notice of action as required in 42 CFR §431.210.

Procedures for Offering Opportunity to Request a Fair Hearing. Describe how the individual (or his/her legal representative) is informed of the opportunity to request a fair hearing under 42 CFR Part 431, Subpart E. Specify the notice (s) that are used to offer individuals the opportunity to request a Fair Hearing. State laws, regulations, policies and notices referenced in the description are available to CMS upon request through the operating or Medicaid agency.

The W-5 Freedom of Choice and Consent form is completed annually with all people in the waiver. This form requires the Adult TCM, or the Quality Improvement Specialist to explain the right to fair hearing in the event the person or family is denied the provider or service of choice. In addition to the W-5 form, the Explanation of ICF-IID Services and Fair Hearing Rights form provides more detail regarding the fair hearing process and the process used by the Department to commit persons to the State ICF-IID. This form is also used to ensure consistency in the sharing of this information with individuals and others. ARM 37.34.918 outlines the choice of services and choice of provider protections afforded to individuals. ARM 37.34.919 outlines the Fair Hearing process used by the Department. All MCA and ARM references may be reviewed via the State of Montana home page.

A Waiver Participant may file a Fair Hearing regarding any adverse decision by the Department, including actions to deny, suspend, reduce, or terminate services. The participant is informed in the notice of adverse action that services can continue during the period while the participant's appeal is under consideration. Notices of Adverse Action would be kept in a DDP Regional Office or DDP Central Office, depending who sent the notice of adverse action.

37.34.918 MEDICAID HOME AND COMMUNITY SERVICES PROGRAM: INFORMING BENEFICIARY OF CHOICE (1) A person determined by the department to require the level of care provided in an ICF-ID must be given a choice between placement in an ICF-ID or in the medicaid home and community services program. (2) The person or legal representative must be informed of the feasible alternatives in the community, if any, available under the medicaid home and community services program. (History: Sec. 53-2-201, 53-6-113, 53-6-402 and 53-20-204, MCA; IMP, Sec. 53-2-201, 53-6-101, 53-6-402 and 53-20-205, MCA; NEW, 1992 MAR p. 1490, Eff. 7/17/92; TRANS, from SRS, 1998 MAR p. 3124.)

37.34.919 MEDICAID HOME AND COMMUNITY SERVICES PROGRAM: NOTICE AND FAIR HEARING (1) The department will provide written notice to applicants for and recipients of medicaid home and community services when determinations are made by the department concerning their status pertaining to level of care and

selection or denial for placement.

(a) The department will provide a recipient with notice 10 working days before termination of services due to a determination of ineligibility.

(2) The department will provide a recipient at least 30 calendar days notice before any termination or reduction of services due to limitations upon services or insufficient program funds, as provided in ARM 37.34.902(4).

(3) A person aggrieved by an adverse department determination for a level of care determination finding the person ineligible for services may request a fair hearing as provided in 37.5.304, 37.5.305, 37.5.307, 37.5.310, 37.5.311, 37.5.313, 37.5.316, 37.5.318, 37.5.322, 37.5.325, 37.5.328, 37.5.331, 37.5.334 and 37.5.337.

(4) A person may request a review and a fair hearing as provided in ARM 37.34.335 for a non-selection or denial of a service made by the department. A person may not appeal a termination or reduction in services undertaken by the department in accordance with ARM 37.34.902(4). (History: Sec. 53-2-201, 53-6-113, 53-6-402 and 53-20-204, MCA; IMP, Sec. 53-2-201, 53-6-101, 53-6-402 and 53-20-205, MCA; NEW, 1992 MAR p. 1490, Eff. 7/17/92; AMD, 1995 MAR p. 1136, Eff. 6/30/95; TRANS, from SRS, 1998 MAR p. 3124; AMD, 2000 MAR p. 1653, Eff. 6/30/00.)

Appendix F: Participant-Rights

Appendix F-2: Additional Dispute Resolution Process

a. Availability of Additional Dispute Resolution Process. Indicate whether the State operates another dispute resolution process that offers participants the opportunity to appeal decisions that adversely affect their services while preserving their right to a Fair Hearing. *Select one:*

- No. This Appendix does not apply**
- Yes. The State operates an additional dispute resolution process**

b. Description of Additional Dispute Resolution Process. Describe the additional dispute resolution process, including: (a) the State agency that operates the process; (b) the nature of the process (i.e., procedures and timeframes), including the types of disputes addressed through the process; and, (c) how the right to a Medicaid Fair Hearing is preserved when a participant elects to make use of the process: State laws, regulations, and policies referenced in the description are available to CMS upon request through the operating or Medicaid agency.

For persons enrolled in the waiver, the planning process is the general vehicle for settling disputes. Planning meetings may be called for any reason by any team member. Other disputes may be addressed via provider individual grievance procedures. Providers are to maintain internal dispute resolution policies in accordance with ARM 37.34.109. The types of disputes would vary from provider to provider based on their written grievance procedure. Under no circumstances would an individual forfeit the right to a fair hearing. The State of Montana uses the Personal Supports Planning (PSP) documents and process and also has a Plan of Care rule.

37.34.109 CLIENT GRIEVANCE PROCEDURE (1) A provider shall maintain a written grievance procedure by which a client may file a complaint. A current copy of such procedure must be approved by the department. (2) Upon entry into a program and at least every 6 months thereafter, a client must be advised by the provider of the right to present grievances. The provider shall assist clients, as may be necessary, in utilizing the grievance procedure. (3) If the outcome of the grievance procedure is adverse to a client, the provider shall notify the person of his or her right to appeal to the department under the department's fair hearing procedure. (History: Sec. 53-20-204, MCA; IMP, Sec. 53-20-205, MCA; NEW, 1979 MAR p. 1711, Eff. 12/28/79; TRANS, from SRS, 1998 MAR p. 3124.)

A waiver participant can bypass a provider's grievance process and go straight to a fair hearing request.

Appendix F: Participant-Rights

Appendix F-3: State Grievance/Complaint System

a. Operation of Grievance/Complaint System.*Select one:*

- No. This Appendix does not apply**
- Yes. The State operates a grievance/complaint system that affords participants the opportunity to register grievances or complaints concerning the provision of services under this waiver**

b. Operational Responsibility. Specify the State agency that is responsible for the operation of the grievance/complaint system:

c. Description of System. Describe the grievance/complaint system, including: (a) the types of grievances/complaints that participants may register; (b) the process and timelines for addressing grievances/complaints; and, (c) the mechanisms that are used to resolve grievances/complaints. State laws, regulations, and policies referenced in the description are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Appendix G: Participant Safeguards

Appendix G-1: Response to Critical Events or Incidents

a. Critical Event or Incident Reporting and Management Process. Indicate whether the State operates Critical Event or Incident Reporting and Management Process that enables the State to collect information on sentinel events occurring in the waiver program. *Select one:*

- Yes. The State operates a Critical Event or Incident Reporting and Management Process** (complete Items b through e)
- No. This Appendix does not apply** (do not complete Items b through e)
If the State does not operate a Critical Event or Incident Reporting and Management Process, describe the process that the State uses to elicit information on the health and welfare of individuals served through the program.

b. State Critical Event or Incident Reporting Requirements. Specify the types of critical events or incidents (including alleged abuse, neglect and exploitation) that the State requires to be reported for review and follow-up action by an appropriate authority, the individuals and/or entities that are required to report such events and incidents and the timelines for reporting. State laws, regulations, and policies that are referenced are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

The Incident Management Policy and the DDP Incident Management Procedures Manual, found on the DDP website, are the reference sources providing the following information. Reporting requirements are referenced in Montana Codes Annotated and the Administrative Rules of Montana. In accordance with the Developmental Disabilities Program Incident Management Procedures Manual, employees of qualified service providers, Case Managers and Quality Improvement Specialists are required to report Critical Incidents.

All incidents fall into 3 categories:

CRITICAL INCIDENTS:

A critical incident is one that has compromised the safety and well-being of a person as identified in the incident categories. A critical incident is an event that requires an immediate and appropriate response to protect the person and minimize risk, as well as immediate notification to key people. All critical incidents require an investigation.

REPORTABLE INCIDENTS:

A reportable incident is one that can compromise the safety and well-being of a person as identified in the incident categories. A reportable incident is an event that requires timely and appropriate response to protect the person and minimize risk, as well as timely notification to key people.

INTERNAL INCIDENTS:

All other unusual incidents that are not listed under Critical or Reportable notification level are internal incidents.

The discovery of incidents (incidents that occur in the absence of paid staff) can be reported in this category.

NOTIFICATIONS:

The Data Management System is web-based so for waiver participants self-directing who do not have access to the internet a process has been developed whereby a paper copy of an incident report can be submitted to the DDP Central Office for input into the web based system.

CRITICAL INCIDENTS will be reported as soon as possible and within 8 hours. Critical Incidents must be entered into the Data Management System within 48 hours or 2 working days.

REPORTABLE AND INTERNAL INCIDENTS will be entered into Data Management System within 48 hours or 2 working days.

Notifications are made to legal representatives, other team members, DDP, advocates and other service provider agencies per Appendix C (Notification Reporting Requirements) as needed or per the plan of care.

All suspected abuse, neglect and exploitation must be reported to Adult Protective Services, Child Protective Services or law enforcement, whichever is applicable.

Incident Types:

Incident TYPE ABUSE/NEGLECT/EXPLOITATION/CIVIL RIGHTS VIOLATION are treated as a cause of other events whether witnessed or discovered. Example: A person has a bruise. The event is "Injury" and then you are asked if the injury was a result of suspected abuse or neglect, select abuse/neglect and the notification becomes critical.

Incident TYPE A civil rights violation is defined as any incident that occurs when a person or another person alleges that a civil right of the person has been violated. The incident must be referred to the agency that has jurisdiction to investigate allegations of rights violations. The rights of all persons include the fundamental human, civil, constitutional and statutory rights. This is coded in the ABUSE section as a Civil Rights Violation and therefore is a critical incident. Other rights may be temporarily restricted with plan of care team approval. If a person's rights are restricted as part of a plan of care or an approved behavior support plan, then the plan of care rights restriction must be approved, signed and in place and would not be considered an event for Incident Management reporting purposes.

Incident TYPE Where the reporting staff or supervisor has reasonable cause to suspect that a person receiving DDP funded services has been subjected to abuse, sexual abuse, neglect, or exploitation as defined by the Montana Elder and Persons with Developmental Disabilities Abuse Prevention Act (52-3-801, et. Seq., MCA), and the alleged perpetrator is suspected to be another person receiving services, the incident is required to be reported to the department. These incidents are classified as "Person to Person Altercations" with the cause of abuse. THESE ARE INCIDENTS OF ABUSE and require critical investigations.

Incident TYPE Restraints Related To Behavior

Incident TYPE Death

Incident TYPE Restraint Other (Unauthorized Use Of Restricted Or Prohibited Procedures)

Incident TYPE Hospitalization

Incident TYPE Medication Error

Incident TYPE Accident - No Apparent Injury

Incident TYPE Injury (Self-Injurious Behavior, Pica and Seizure behaviors are causes of injuries and not events

and should be clearly marked under "cause" of an injury or suspected injury.)

Incident TYPE Property Damage

Incident TYPE Alcohol/Drug Abuse

Incident TYPE Altercation

Incident TYPE PRN Medication

Incident TYPE Assault

Incident TYPE AWOL/Missing Person (Unaccounted For Absence)

Incident TYPE Possible Criminal Activity/Misconduct

Incident TYPE Fire

Incident TYPE Self-Injurious Behavior (SIB)

Incident TYPE Suicide Threats or Attempt

Incident TYPE Property Damage

Incident TYPE Law Enforcement

Incident TYPE Serious Illness

Incident TYPE Potential Incident/Near Miss

Incident TYPE Theft/Larceny Attempt

- c. Participant Training and Education.** Describe how training and/or information is provided to participants (and/or families or legal representatives, as appropriate) concerning protections from abuse, neglect, and exploitation, including how participants (and/or families or legal representatives, as appropriate) can notify appropriate authorities or entities when the participant may have experienced abuse, neglect or exploitation.

Direct training to individuals regarding abuse reporting occurs for all individuals as part of the annual planning process. Any noted skill deficiencies will result in follow up by the case manager. The responsibility of providing information and training to people currently rests with service providers, case managers, and support brokers. The DDP has offered abuse prevention training to case managers via an abuse recognition video series. DDP has also offered providers abuse prevention training for several years via QISs who have been trained in the MacNamara Abuse Prevention Curriculum and certified as Abuse Prevention Specialists. These instructors offer two primary services to providers:

1. Training in recognizing the signs and symptoms of abuse, and techniques in providing emotionally responsible care giving.
2. Assessment of care giving environments, for the purpose of developing recommendations designed to reduce the potential for abuse.

Protections are also afforded via the annual PSP Interview with the Consumer Survey. Case Managers currently ask open-ended questions. The answers would lead to follow up by the case managers in the event problems are identified.

In addition to individual feedback gained during the Pre-PSP and on site DDP QA process, provider staff will be asked questions on issues of abuse, neglect and exploitation and reporting procedures.

- d. Responsibility for Review of and Response to Critical Events or Incidents.** Specify the entity (or entities) that receives reports of critical events or incidents specified in item G-1-a, the methods that are employed to evaluate such

reports, and the processes and time-frames for responding to critical events or incidents, including conducting investigations.

Provider Responsibilities:

Review incidents and take action

- Initiate and conduct a critical incident investigation when a Critical Incident has been reported.
- Promptly assign agency staff to conduct critical incident investigations. All critical incidents must be investigated by agency staff who have been trained in investigations through training approved by the Department.
- Complete the Critical Incident Investigation no later than ten (10) working days from the time the incident occurs. An extension may be granted to the initial 10-working-day period. The extension must be requested of, and approved in writing by, the Developmental Disabilities Regional Manager. Any written request and subsequent regional manager approval must be attached to the completed Final Investigation Report Form (FIRF).
- Review any IR entered in the Data Management System regardless of the reporting entity, for example, Quality Improvement Specialist (QIS) or Case Manager (CM).
- There will be circumstances arising where the Critical Incident Investigation will also be conducted by an entity external to the organization or in tandem with another provider where a person is being served jointly by two or more providers. Disability Rights Montana also may conduct an independent investigation and has access to certain records, pursuant to 42 USC Sec.15043.
- Cooperate fully with law enforcement, Adult Protective Services, DPHHS Licensure, or any other outside agency which may have statutory jurisdiction over the investigation of an incident. The agency will conduct their own internal review of the incident regardless of the outcome of any outside investigation. The agency is only to review the facts known at the time without impeding outside agency's investigations. The provider agency must make staff available for interviews within reasonable timelines for the investigation.

Follow up of review and or action taken by provider:

- Conduct reviews of all incidents and implement action plan requirements and recommendations, which may include personnel action when warranted to prevent the recurrence of similar incidents.
- Establish procedures for data collection through the Data Management System and conduct trend analysis as a means to develop appropriate support and service plans for the person(s) to prevent more serious incidents from occurring.
- Assure Incident Report and Administrative Review (AR) information are kept in the person's confidential records.
- Assure that policies and procedures were followed during the course of investigations and noted in the administrative review section of the investigation, including removing the employee who is an alleged perpetrator from contact with the person during an investigation of suspected abuse, neglect or exploitation.
- Forward, at the conclusion of the investigation, a copy of the investigation report (FIRF or Triage Review Form (TRF) to the following:
 - o Agency's Board of Directors;
 - o Other Executive Staff, as appropriate; and
 - o Quality Improvement Specialist.
- Make the investigation documentation (FIRF or TRF) available to the parties listed below:
 - o DPHHS/DDP executive staff including: director of the Developmental Disabilities Program, the community services bureau chief, regional manager of the region in which the incident occurred; and
 - o As appropriate, designated legal staff for the department, and other agencies as required by law or regulation.
- Assure that the person and/or legal representative and case manager are notified of the outcome of the investigation by providing a copy of the Administrative Review (AR) for any investigation within 5 days of its completion.

Targeted Case Management Responsibilities:

When incidents occur, the CM has the responsibility to assure that the issues/needs of the person are addressed promptly and correctly, and ultimately to reduce the risk of harm to the person. This can be accomplished through the team process. In the Incident Management System, the CM is responsible for the following.

- Submit an IR in Data Management System if an incident is observed or discovered;
- Review and sign off on Incident Reports for their caseloads and comment/follow-up if necessary;
- CM will ensure any significant incident information is documented in the social history for permanency;
- Provide information and if necessary clarification to persons and/or legal representative explaining the purpose of incident management in a manner that is easily understood;
- Receive and review Incident Management weekly minutes & monthly trend data and analyze for possible revision to the plan of care;
- When a high risk review level (as described below under "High Risk Review") has been identified, the CM will review the plan of care with the team to address the incidents and determine if a revision to the plan is necessary;

- Assess the person's level of risk and then address person's ability to manage the risk with the team;
- Attend weekly Incident Management Committee Meetings as assigned;
- Participate in Triage Review initiated by DDP staff; and
- Receive Administrative Review information from the provider following an investigation and follow-up if necessary with the team.

Quality Improvement Specialist Responsibilities:

The quality improvement specialists (QIS) of DDP have core responsibilities in the receiving, reviewing and evaluating the IR's submitted by provider agencies in the Data Management System. In addition, the QIS will investigate certain critical incidents. The QIS is responsible for the following.

- Submit IRs in Data Management System when incidents are observed or discovered.
- Receive, review, and sign off on all IRs.
- Receive and review all investigations.
- Participate, when assigned by the regional manager, in the provider agency's Incident Management Committee meetings.
- Participate in Triage Review, as assigned.
- Receive and review Incident Management weekly minutes, monthly trend data and high risk reviews.
- Assess the person's level of risk and the person's ability to manage the risk with the team.
- Assess the service provider's efforts to ensure the health and safety of the person, and make recommendations or take action as appropriate.
- Conduct critical incident investigations for incidents involving emergency/unplanned hospitalization and a person's death, or when assigned by the regional manager due to a conflict of interest or a pattern of incidents requiring further review.
- Conduct a procedural review for critical incident investigations involving abuse, neglect or exploitation when the incident is referred to the appropriate agency for their statutory investigation.
- Complete assigned investigations within ten (10) working days. In cases where the ten days cannot be met, an extension to the timeline can be granted by the regional manager. This request must be in writing. Upon completion the QIS will submit the investigation to the regional manager for review.
- Complete an Investigation Review Form (IRF) of all provider agency critical investigations submitted via the FIRF. Any investigatory procedure issues noted in the IRF will be addressed with the provider agency.
- The QIS has the authority to issue Quality Assurance Observation Sheet (QAOS) to providers as corrective action measures as needed.
- Following the completion of a full investigation, the QIS will forward the Investigation Review Form and any Quality Assurance Observation Sheets (QAOS) to Central Office for outcome tracking.
- For self-directed services, the QIS will:
 - o Triage/investigate incidents classified as critical.
 - o QIS will be available through the regional office to provide technical assistance if requested by the person or the family self-directing their services.

Regional Manager Responsibilities

The Regional Manager's (RM) responsibilities are as follows:

- Assign the QIS to complete critical incident investigations or request other Developmental Disabilities Program (DDP) staff or an additional QIS to complete an investigation due to conflicts of interest or other necessary circumstances.
- Participate in a Triage Review or assign a designee, as warranted.
- Grant extensions on investigations as requested in writing on a case by case basis.
- Request further follow-up or investigation of an incident.
- Complete the Administrative Review when the Critical Incident Investigation is conducted by the QIS. The Administrative Review Form (AR) will be made available to the bureau chief along with the supporting documents.
- Based upon this review, DDP may request further follow-up or investigation of the incident.
- Conduct monthly trend analysis meetings with the QIS's of regional reports generated from Data Management System or reports from the DDP central office and determine appropriate follow-up on trends.

DDP Central Office Responsibilities:

The DDP central office staff persons, in their various capacities, are responsible for the following activities:

- The DDP is responsible for developing, disseminating, and revising the Investigator's Training Manual to all persons who will be trained to conduct critical incident investigations.
- The central office staff will enter IR's for self-directed services in the Data Management System.

- The central office staff including but not limited to DDP director, community supports bureau chief, program support bureau chief, crisis prevention specialist, and state medical director, will meet monthly to review trending data and report back to the regional office of any concerns.
 - Central office staff will present incident management trend summaries to the Quality Council.
 - The medical director will review medication errors, injury trends and other medical related concerns as needed.
 - The medical director will review all death investigations, including the TRF or FIRF and QIS Death Investigation Review Checklist (QDIRC), and participate on the mortality review committee. Findings from the committee will be shared with the appropriate field staff.
 - Assure that all critical incidents involving deaths remain open until after the morality review committee has met and until recommended closure is received from the central office. (Note: this may require granting extension(s) to staff until all information is received and until after the Morality review committee has met or if mortality review committee requests additional information based upon their findings.)
- Responsibilities for Self-Directed Services with a Fiscal Intermediary
- All staff working for a person receiving self-directed DDP funded services is required to report critical incidents by submitting an incident report (paper copy) to central office following the timelines in this manual.

- e. Responsibility for Oversight of Critical Incidents and Events.** Identify the State agency (or agencies) responsible for overseeing the reporting of and response to critical incidents or events that affect waiver participants, how this oversight is conducted, and how frequently.

Quality Improvement Specialist Responsibilities:

The quality improvement specialists (QIS) of DDP have core responsibilities in the receiving, reviewing and evaluating the IR's submitted by provider agencies in the Data Management System. In addition, the QIS will investigate certain critical incidents. The QIS is responsible for the following.

- Submit IRs in Data Management System when incidents are observed or discovered.
- Receive, review, and sign off on all IRs.
- Receive and review all investigations.
- Participate, when assigned by the regional manager, in the provider agency's Incident Management Committee meetings.
- Participate in Triage Review, as assigned.
- Receive and review Incident Management weekly minutes, monthly trend data and high risk reviews.
- Assess the person's level of risk and the person's ability to manage the risk with the team.
- Assess the service provider's efforts to ensure the health and safety of the person, and make recommendations or take action as appropriate.
- Conduct critical incident investigations for incidents involving emergency/unplanned hospitalization and a person's death, or when assigned by the regional manager due to a conflict of interest or a pattern of incidents requiring further review.
- Conduct a procedural review for critical incident investigations involving abuse, neglect or exploitation when the incident is referred to the appropriate agency for their statutory investigation.
- Complete assigned investigations within ten (10) working days. In cases where the ten days cannot be met, an extension to the timeline can be granted by the regional manager. This request must be in writing. Upon completion the QIS will submit the investigation to the regional manager for review.
- Complete an Investigation Review Form (IRF) of all provider agency critical investigations submitted via the FIRF. Any investigatory procedure issues noted in the IRF will be addressed with the provider agency.
- The QIS has the authority to issue Quality Assurance Observation Sheet (QAOS) to providers as corrective action measures as needed.
- Following the completion of a full investigation, the QIS will forward the Investigation Review Form and any Quality Assurance Observation Sheets (QAOS) to Central Office for outcome tracking.
- For self-directed services with common law employer authority, the QIS will:
 - o Triage/investigate incidents classified as critical.
 - o QIS will be available through the regional office to provide technical assistance if requested by the person or the family self-directing their services.

Regional Manager Responsibilities:

The Regional Manager's (RM) responsibilities are as follows:

- Assign the QIS to complete critical incident investigations or request other Developmental Disabilities Program (DDP) staff or an additional QIS to complete an investigation due to conflicts of interest or other necessary circumstances.

- Participate in a Triage Review or assign a designee, as warranted.
- Grant extensions on investigations as requested in writing on a case by case basis.
- Request further follow-up or investigation of an incident.
- Complete the Administrative Review when the Critical Incident Investigation is conducted by the QIS. The Administrative Review Form (AR) will be made available to the bureau chief along with the supporting documents.
- Based upon this review, DDP may request further follow-up or investigation of the incident.
- Conduct monthly trend analysis meetings with the QIS's of regional reports generated from Data Management System or reports from the DDP central office and determine appropriate follow-up on trends.

DDP Central Office Responsibilities:

The DDP central office staff persons, in their various capacities, are responsible for the following activities:

- The DDP is responsible for developing, disseminating, and revising the Investigator's Training Manual to all persons who will be trained to conduct critical incident investigations.
- The central office staff will enter IR's for self-directed services in the Data Management System.
- The central office staff including but not limited to DDP director, community supports bureau chief, program support bureau chief, crisis prevention specialist, and state medical director, will meet monthly to review trending data and report back to the regional office of any concerns.
- Central office staff will present incident management trend summaries to the Quality Council.
- The medical director will review medication errors, injury trends and other medical related concerns as needed.
- The medical director will review all death investigations, including the TRF or FIRF and QIS Death Investigation Review Checklist (QDIRC), and participate on the mortality review committee. Findings from the committee will be shared with the appropriate field staff.
- Assure that all critical incidents involving deaths remain open until after the morality review committee has met and until recommended closure is received from the central office. (Note: this may require granting extension(s) to staff until all information is received and until after the Morality review committee has met or if mortality review committee requests additional information based upon their findings.)

Responsibilities for Self-Directed Services with a Fiscal Intermediary:

- All staff working for a person receiving self-directed DDP funded services is required to report critical incidents by submitting an incident report (paper copy) to central office following the timelines in this manual.

Appendix G: Participant Safeguards

Appendix G-2: Safeguards Concerning Restraints and Restrictive Interventions (1 of 2)

a. Use of Restraints or Seclusion.(*Select one*):

- The State does not permit or prohibits the use of restraints or seclusion**

Specify the State agency (or agencies) responsible for detecting the unauthorized use of restraints or seclusion and how this oversight is conducted and its frequency:

- The use of restraints or seclusion is permitted during the course of the delivery of waiver services.**
Complete Items G-2-a-i and G-2-a-ii.

- i. Safeguards Concerning the Use of Restraints or Seclusion.**Specify the safeguards that the State has established concerning the use of each type of restraint (i.e., personal restraints, drugs used as restraints, mechanical restraints or seclusion). State laws, regulations, and policies that are referenced are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Note- ARMs outlining conditions for the use of restrictive procedures have been applied to adult services. Restrictive procedures used by DDP providers in natural homes are based on the desires of the parent and agreed upon by the planning team. Restrictive procedures are considered procedures of last resort, in the DDP service systems.

The use of restraints and time out is governed in accordance with ARM Title 37, chapter 34,

subchapter 14, except the use of medications to control behavior is not governed under these rules.

Medications may be used in accordance with the review of the PSP team and the individual's physician or psychiatrist.

Physical and mechanical restraint, and seclusion procedures are considered interventions of last resort. Their use as either emergency procedures or as part of an ongoing behavior program is outlined in the previously referenced ARMs.

Physical restraint may only be used as an emergency procedure as described in ARM Title 37, chapter 34, subchapter 14, Positive Behavior Support and all instances of the use of physical restraint must be reported as a critical incident.

Mechanical restraint as described in ARM Title 37, chapter 34, subchapter 14 Positive Behavior Support may only be used upon written order by a licensed physician for medical reasons. It is not necessary to report the use of mechanical restraint ordered by a licensed physician for medical reasons but all other uses of mechanical restraint must be reported as a critical incident.

Restricted or Prohibited Procedures – The unauthorized use of restricted or prohibited procedures as described in ARM Title 37, chapter 34, subchapter 14 Positive Behavior Support must be reported as a critical incident.

- ii. State Oversight Responsibility.** Specify the State agency (or agencies) responsible for overseeing the use of restraints or seclusion and ensuring that State safeguards concerning their use are followed and how such oversight is conducted and its frequency:

The use of restraints or seclusion fall broadly into three categories; use in restricted procedures, emergency procedures and approved behavior support plans. The Department of Public Health and Human Services, Developmental Services Division, Developmental Disabilities Program and Department of Public Health and Human Services, Quality Assurance Division, Licensure Bureau. In addition, in compliance with the Incident Management Procedures Manual, all suspected cases of abuse, neglect and exploitation must be reported to Adult Protective Services, Child Protective Services or law enforcement, whichever is applicable.

Restricted Procedures:

The following restricted procedures may be used for up to 90 calendar days as part of a behavior support plan that is developed and approved.

- (a) physically enforced contingent observation;
 - (b) contingent access to personal possessions;
 - (c) contingent access to personal funds;
 - (d) educational fines;
 - (e) physically enforced exclusion time out;
 - (f) physically enforced overcorrection;
 - (g) physically enforced positive practice overcorrection;
 - (h) physically enforced restitutive overcorrection;
 - (i) contingent access to social activities;
 - (j) response cost; and
 - (k) physically enforced required relaxation.
- (2) A behavior support plan that includes the use of restrictive procedures must be approved by:
- (a) a board-certified behavior analyst (BCBA);
 - (b) a family support specialist with an autism endorsement (FSS-AE);
 - (c) a person with an Institute for Applied Behavior Analysis (IABA) consultant certification; or
 - (d) a person with a degree in applied behavior analysis, psychology, or special education who has provided documentation of training and experience in the use of the principles of applied behavior analysis in the habilitation of person(s) with developmental disabilities and the development of behavior support plans to the developmental disabilities program director.
- (3) A copy of the behavior support plan incorporating restricted procedures must be sent to the developmental disabilities program director within three working days after approval.
- (4) The developmental disabilities program director or their designee must provide prior written

authorization for the continued use of the restricted procedures after 90 calendar days and the department designee is responsible for reviewing and monitoring the continued implementation and effectiveness of the behavior support plan.

(5) Restricted procedures may only be used in the delivery of services to a person as authorized by these rules.

Emergency Procedures:

Emergencies are situations in which the person, other person(s), or the environment is at imminent risk of serious harm or damage due to the person's challenging behavior.

(2) If an emergency occurs the following procedures may be used if necessary to prevent the imminent risk of serious harm or damage to the person, other person(s), or the environment:

(a) physical restraint; or

(b) mechanical restraint, upon written order by a licensed physician for medical reasons.

(3) Incident reporting must meet the requirements described in ARM Title 37, chapter 34, subchapter 15.

(4) A behavior support plan must be developed for the person if physical restraint is used three times in a three-month period.

Approved Behavior Support Plans:

The behavior support plan is a formal written plan to address needs identified in a person's plan of care and must be developed for all persons engaging in challenging behavior. A behavior support plan must be developed as required by ARM 37.34.1420(4). The behavior support plan must be based on a functional behavior assessment.

(2) Behavior support plans:

(a) utilize the basic principles of human behavior and learning and the principles of applied behavior analysis;

(b) emphasize the development of the functional alternative behavior using positive approaches, positive behavior intervention, and positive reinforcement procedures;

(c) use the least intervention possible;

(d) describe how to rearrange environments, alter curricula or tasks, and adjust schedules;

(e) are practical and appropriate for the settings where they will be implemented, for the person and for those who will implement the methods described;

(f) are evaluated through timely review of specific data on the progress and effectiveness of the procedure;

(g) identify functional alternative behavior that meets the same function as the challenging behavior;

(h) provide a clear and measurable procedure used to alter the challenging behavior;

(i) include a description of any restrictions necessary to protect the health and safety of the person, describe why the restrictions are necessary, and list the criteria for removing them;

(j) include reactive strategies to ensure the safety of the person and others; and

(k) are included in the person's plan of care.

(3) A behavior support plan must not include the use of seclusion, or the use of aversive, abusive or demeaning procedures, procedures that cause pain or discomfort except as provided for in the emergency procedures allowed for in ARM 37.34.1420.

(4) Use of the person's behavior support plan requires prior written consent from the following for approval:

(a) the person;

(b) the person's parent(s) if the person is under 18 years of age; and

(c) the legal representative, if one has been appointed by the court.

(5) The person's planning team and the person's providers are responsible for the implementation of the person's behavior support plan.

(6) A behavior support plan must include appropriate measures for training and monitoring staff performance throughout the implementation of the behavior support plan.

Compliance with the Positive Behavior Supports rule is assessed as part of the QA review process.

Physical restraint may only be used as an emergency procedure as described in ARM Title 37, chapter 34, subchapter 14, Positive Behavior Support and all instances of the use of physical restraint must be reported as a critical incident.

Mechanical restraint as described in ARM Title 37, chapter 34, subchapter 14 Positive Behavior Support may only be used upon written order by a licensed physician for medical reasons. It is not necessary to report the use of mechanical restraint ordered by a licensed physician for medical reasons but all other uses of mechanical restraint must be reported as a critical incident.

Restricted or Prohibited Procedures – The unauthorized use of restricted or prohibited procedures as described in ARM Title 37, chapter 34, subchapter 14 Positive Behavior Support must be reported as a critical incident.

Appendix G: Participant Safeguards

Appendix G-2: Safeguards Concerning Restraints and Restrictive Interventions (2 of 2)

b. Use of Restrictive Interventions.*(Select one):*

- The State does not permit or prohibits the use of restrictive interventions**

Specify the State agency (or agencies) responsible for detecting the unauthorized use of restrictive interventions and how this oversight is conducted and its frequency:

- The use of restrictive interventions is permitted during the course of the delivery of waiver services**
Complete Items G-2-b-i and G-2-b-ii.

- i. Safeguards Concerning the Use of Restrictive Interventions.** Specify the safeguards that the State has in effect concerning the use of interventions that restrict participant movement, participant access to other individuals, locations or activities, restrict participant rights or employ aversive methods (not including restraints or seclusion) to modify behavior. State laws, regulations, and policies referenced in the specification are available to CMS upon request through the Medicaid agency or the operating agency.

Restricted or Prohibited Procedures – The unauthorized use of restricted or prohibited procedures as described in ARM Title 37, chapter 34, subchapter 14 Positive Behavior Support must be reported as a critical incident.

Positive Behavior Support, ARM 37.34.1401: prohibits the use of seclusion or the use of abusive or demeaning procedures, or procedures that cause pain or discomfort. ARM 37.34.1418, Positive Behavior Support: Prohibitions, states the following may not be restricted for the purposes of a Positive Behavior Support Program: education and training services; a safe environment to live, work and receive treatment; an individual plan of care; a nourishing, well-balanced diet; assistance of an advocate; opportunity for religious worship; and just compensation for work performed. ARM 37.34.1418 also states that corporal punishment and verbal and physical abuse are prohibited in the delivery of services to a person.

Restricted Procedures:

The following restricted procedures may be used for up to 90 calendar days as part of a behavior support plan that is developed and approved:

- (a) physically enforced contingent observation;
- (b) contingent access to personal possessions;
- (c) contingent access to personal funds;
- (d) educational fines;
- (e) physically enforced exclusion time out;
- (f) physically enforced overcorrection;
- (g) physically enforced positive practice overcorrection;

- (h) physically enforced restitutional overcorrection;
- (i) contingent access to social activities;
- (j) response cost; and
- (k) physically enforced required relaxation.

(a.) Positive Behavior Support ARM 37.34.1422 Restricted Procedures, specifies restricted procedures that may be used for up to Ninety calendar days as part of a Behavior Support Plan that is developed in accordance with ARM 37.34.1412 Positive Behavior Support; Behavior Support Plan which describes that the Behavior Support Plan must be based on a functional assessment as described in ARM 37.34.1411 and describes the content of the plan including positive approaches and other intervention strategies, procedures to be used, review of specific data on the progress and effectiveness of the procedure and appropriate measures for training and monitoring staff performance throughout the implementation of the Behavior Support Plan. (b.) Case Managers and Quality Improvement Specialists make unannounced on-site visits to service delivery sites and may observe or be told of the unauthorized use of restraints or seclusion by Waiver recipients, their family members, legal guardians, provider staff or other individuals. They may also learn of the unauthorized use of restraints or seclusion through their review of incident reports. In addition, Montana Law, MCA 52-3-801, the Montana Elder and Persons with Developmental Disabilities Abuse Prevention Act, identifies persons who are required to report when they know or have reasonable cause to suspect that a person with a Developmental Disability has been subjected to abuse, sexual abuse, neglect or exploitation and unauthorized use of restraints or seclusion may be detected in these reports.

(c.) The protocol for authorizing the use of restrictive interventions is described in ARM 37.34.1422, Positive Behavior Support; Restricted Procedures. In addition, Developmental Disabilities Program staff are currently working with staff from the Institute for Applied Behavior Analysis to develop an evaluation tool for Case Managers and Quality Improvement Specialists to use when reviewing Behavior Support Plans to ensure that they are appropriate and effective. (d.) ARM 37.34.1422 Positive Behavior Support: Restricted Procedures, specifies restrictive procedures that may be used as part of a Behavior Support Plan that is developed in accordance with ARM 37.34.1412.

(2) A behavior support plan that includes the use of restrictive procedures must be approved by:

- (a) a board-certified behavior analyst (BCBA);
- (b) a family support specialist with an autism endorsement (FSS-AE);
- (c) a person with an Institute for Applied Behavior Analysis (IABA) consultant certification; or
- (d) a person with a degree in applied behavior analysis, psychology, or special education who has provided documentation of training and experience in the use of the principles of applied behavior analysis in the habilitation of person(s) with developmental disabilities and the development of behavior support plans to the developmental disabilities program director.

(3) A copy of the behavior support plan incorporating restricted procedures must be sent to the developmental disabilities program director within three working days after approval.

(4) The developmental disabilities program director or their designee must provide prior written authorization for the continued use of the restricted procedures after 90 calendar days and the department designee is responsible for reviewing and monitoring the continued implementation and effectiveness of the behavior support plan.

(5) Restricted procedures may only be used in the delivery of services to a person as authorized by these rules.

Compliance with the Positive Behavior Supports rule is assessed as part of the QA review process.

- ii. **State Oversight Responsibility.** Specify the State agency (or agencies) responsible for monitoring and overseeing the use of restrictive interventions and how this oversight is conducted and its frequency:

Restricted or Prohibited Procedures – The unauthorized use of restricted or prohibited procedures as described in ARM Title 37, chapter 34, subchapter 14 Positive Behavior Support must be reported as a critical incident. The Department of Public Health and Human Services, Developmental Services Division, Developmental Disabilities Program and Department of Public Health and Human Services, Quality Assurance Division, Licensure Bureau. In addition, in compliance with the Incident Management Procedures Manual, all suspected cases of abuse, neglect and exploitation must be reported to Adult Protective Services, Child Protective Services or law enforcement, whichever is applicable.

Restricted Procedures:

The following restricted procedures may be used for up to 90 calendar days as part of a behavior support plan that is developed and approved.

- (a) physically enforced contingent observation;
 - (b) contingent access to personal possessions;
 - (c) contingent access to personal funds;
 - (d) educational fines;
 - (e) physically enforced exclusion time out;
 - (f) physically enforced overcorrection;
 - (g) physically enforced positive practice overcorrection;
 - (h) physically enforced restitutional overcorrection;
 - (i) contingent access to social activities;
 - (j) response cost; and
 - (k) physically enforced required relaxation.
- (2) A behavior support plan that includes the use of restrictive procedures must be approved by:
- (a) a board-certified behavior analyst (BCBA);
 - (b) a family support specialist with an autism endorsement (FSS-AE);
 - (c) a person with an Institute for Applied Behavior Analysis (IABA) consultant certification; or
 - (d) a person with a degree in applied behavior analysis, psychology, or special education who has provided documentation of training and experience in the use of the principles of applied behavior analysis in the habilitation of person(s) with developmental disabilities and the development of behavior support plans to the developmental disabilities program director.
- (3) A copy of the behavior support plan incorporating restricted procedures must be sent to the developmental disabilities program director within three working days after approval.
- (4) The developmental disabilities program director or their designee must provide prior written authorization for the continued use of the restricted procedures after 90 calendar days and the department designee is responsible for reviewing and monitoring the continued implementation and effectiveness of the behavior support plan.
- (5) Restricted procedures may only be used in the delivery of services to a person as authorized by these rules.

Compliance with the Positive Behavior Supports rule is assessed as part of the QA review process.

Appendix G: Participant Safeguards

Appendix G-3: Medication Management and Administration (1 of 2)

This Appendix must be completed when waiver services are furnished to participants who are served in licensed or unlicensed living arrangements where a provider has round-the-clock responsibility for the health and welfare of residents. The Appendix does not need to be completed when waiver participants are served exclusively in their own personal residences or in the home of a family member.

a. Applicability. Select one:

- No. This Appendix is not applicable** (*do not complete the remaining items*)
- Yes. This Appendix applies** (*complete the remaining items*)

b. Medication Management and Follow-Up

- i. Responsibility.** Specify the entity (or entities) that have ongoing responsibility for monitoring participant medication regimens, the methods for conducting monitoring, and the frequency of monitoring.

37.100.151 ADULT FOSTER HOMES, MEDICATION (1) All residents must take their own medications.

(2) The licensee shall, as necessary, be responsible for providing assistance to the resident in taking his medications, including, but not limited to:

37-24494 3/31/98 ADMINISTRATIVE RULES OF MONTANA
LICENSURE OF 37.100.152
COMMUNITY RESIDENCES

- (a) reminding the resident to take medications;
 - (b) assisting with the removal of a cap;
 - (c) assisting with the removal of a medication from a container for residents with a disability which prevents performance of this act; or
 - (d) observing the resident take the medication.
- (3) If the licensee must assist the resident in taking medicine in any way, the licensee shall assure that a medication record is kept noting the doses taken and not taken.
- (4) The medication record shall indicate the reason for the omission of any dose of medication.
- (5) Prescription drugs shall be purchased from a licensed pharmacy, labeled with the name, address and telephone number of the pharmacy, name of the resident, name and strength of the drug, direction for use, date filled, prescription number and name of physician and expiration date. Controlled substances shall have a warning label on the bottle.
- (6) There shall be a locked storage space provided for resident's medication.
- (7) All medication shall be left in the container in which it was provided to the resident by the pharmacist or physician.
- (8) If the resident is not able to do so, the licensee shall destroy all discontinued prescriptions. Documentation of disposition including resident's name, name of drug, quantity and prescription number shall be signed by the licensee disposing of the medication. This documentation shall be filed in the resident's record.
- (9) Over-the-counter drugs shall be locked up and made available only to the resident who purchased them. (History: Sec. 53-5-304, MCA; IMP, Sec. 53-5-303 and 53-5-304, MCA; NEW, 1989 MAR p. 2207, Eff. 12/22/89; TRANS, from DFS, 1998 MAR p. 667.)

Individual medication management and follow up is the responsibility of the physician, clinical nurse specialist, psychiatrist or other prescribing authority. These various healthcare professionals determine the frequency of monitoring and follow up based on the individual's specific circumstances in relation to the type of medication, the length of time the medication is prescribed, any other prescribed medications, height, weight, and other health conditions or issues.

The monitoring of the appropriateness of each medication and the appropriateness of multiple medications is the responsibility of the healthcare professionals who prescribe them and the pharmacist who fills the prescriptions.

DDP providers are required to maintain information about common side effects for each medication prescribed to an individual. Staff who administer medications are required to learn about side effects as part of the mandatory medication administration certification training. Staff are trained to seek medical help should side effects or other symptoms of concern be evidenced. The provider is also required to monitor medication errors as part of the incident management process of which all staff receives training. Incident management committees consist of, at a minimum, an agency incident management coordinator, Quality Improvement Specialist and Case Manager. The Incident Management Manual requires all medication errors to be reported to the Quality Improvement Specialist and case manager within 48 hours or two working days. The legal representative is required to be notified within 8 hours and incident management committees are required to meet weekly when incidents have occurred.

As part of the annual planning process the Healthcare Checklist and Risk Worksheet is completed with each waiver participant and asks questions regarding medications as a specific topic and prompts for any follow up that may be necessary. The plan of care form, which is reviewed and updated at least annually, lists all

medications, time of day taken, dosage/route, purpose of medication for the person, start date, prescribing professional and a space for any additional medication information.

In addition, the central office staff including but not limited to DDP director, community supports bureau chief, program support bureau chief, crisis prevention specialist, and state medical director, meet monthly to review trending data and report back to the regional office of any concerns. Central office staff also presents incident management trend summaries to the quality council and the medical director is available to review medication errors as needed.

- ii. Methods of State Oversight and Follow-Up.** Describe: (a) the method(s) that the State uses to ensure that participant medications are managed appropriately, including: (a) the identification of potentially harmful practices (e.g., the concurrent use of contraindicated medications); (b) the method(s) for following up on potentially harmful practices; and, (c) the State agency (or agencies) that is responsible for follow-up and oversight.

Adult foster care providers can only assist in residents' self medication. They are not able to administer medications as most are not licensed to do so. If assistance in self medication is required, adult foster care providers are required to have medication documentation. The licensing surveyor will review the med sheets when doing the licensing review. If the surveyors receive a complaint of mismanagement of medication they will follow up by contacting APS and law enforcement for investigation. The Quality Assurance Division is the only regulatory oversight adult foster care providers have.

DDP requires through the Incident Management rule that providers have an incident management system in place. The requirements for Incident Management are located in the procedural manual referenced in rule which instructs all qualified providers to hold weekly incident management meetings to review all critical, reportable and internal incidents; including medication administration and medication error. The DDP Quality Improvement Specialist and a case manager attend the weekly meeting. The DDP Quality Improvement Specialist reviews all incidents before the meeting. The state incident management procedures require a high risk review if a trend is determined at the weekly meeting of provider and state staff.

In addition, the central office staff including but not limited to DDP director, community supports bureau chief, program support bureau chief, crisis prevention specialist, and state medical director, meet monthly to review trending data and report back to the regional office of any concerns. Central office staff also presents incident management trend summaries to the quality council and the medical director is available to review medication errors as needed.

Appendix G: Participant Safeguards

Appendix G-3: Medication Management and Administration (2 of 2)

c. Medication Administration by Waiver Providers

i. Provider Administration of Medications.*Select one:*

- Not applicable.***(do not complete the remaining items)*
- Waiver providers are responsible for the administration of medications to waiver participants who cannot self-administer and/or have responsibility to oversee participant self-administration of medications.***(complete the remaining items)*

- ii. State Policy.** Summarize the State policies that apply to the administration of medications by waiver providers or waiver provider responsibilities when participants self-administer medications, including (if applicable) policies concerning medication administration by non-medical waiver provider personnel. State laws, regulations, and policies referenced in the specification are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Non- medical professionals may assist and supervise in the administration of medications under a DDP agreement with the Montana State Board of Nursing. Staff providing medication assistance to individuals must be med certified in accordance with the provisions of ARM 37.34.114. Staff are med certified on the basis of passing a written test covering topics such as the purpose and use of various medications,

administration □ do □ s and don □ ts □, requirements for record keeping and proper storage, and responsibilities related to follow up in the event of med errors. The curriculum used to impart skills to staff is Health and Medication Administration Manual for Individuals with Developmental Disabilities: A Self-Paced Instructional Manual written by Dr. William Docktor and updated in 2009 by Dr. Jean Justad. This manual and medication certification process was approved by the Montana Board of Nursing. Staff must demonstrate proficiency in the curriculum by taking and achieving a passing score on the med test every two years. DDP or State of Montana Job Service staff administer the medication tests.

The med rule requires the implementation of a training objective(s) if a person is not independent in the self-administration of meds, and the conditions under which this requirement can be waived.

The med rule applies to all staff in DDP waiver funded services, including those staff providing services to adults and children living with their natural families, and in foster care. There have been numerous requests for interpretations of med rules and DDP policy statements over the years. The answers to these requests for clarification are shared statewide with all providers and copies of these documents are available on the DDP website.

iii. Medication Error Reporting. *Select one of the following:*

Providers that are responsible for medication administration are required to both record and report medication errors to a State agency (or agencies).

Complete the following three items:

(a) Specify State agency (or agencies) to which errors are reported:

Medication Errors:

Incident report is written in Data Management System within 48 hours or 2 working days.

Reported to DDP and Case Manager w/in 48 hours of witnessed incident, IR written in Data Management System within 48 hours or 2 working days.

Must be reported to the local DPHHS Licensing Office within twenty-four (24) hours of the incident's occurrence.

Medication Error will be critical if due to abuse/neglect/exploitation and reporting to DDP and case manager is no later than 8 hours after incident and entered into Data Management System w/in 48 hours or 2 working days

(b) Specify the types of medication errors that providers are required to *record*:

MEDICATION ERROR –

Per the National Coordination Council for Medication Error Reporting and Prevention: “A medication error is any preventable event that may cause or lead to inappropriate medication use or patient harm while the medication is in the control of the health care professional, patient, or person.” Internal medication errors are physician or pharmacy errors that are discovered but not administered to the person. All other medication errors are considered reportable unless the error causes the outcome of the incident to elevate the incident to a critical notification level. Critical level incidents in this category include: hospitalization, death, or incidents that are caused by suspected abuse or neglect.

Although the Data Management System includes a field for coding medication severity levels, the DDP will not be using that field.

- Charting Error - Medication charted prior to the person taking the medication; medications given to persons and not charted; failure to chart refusals; charting for a co-worker; and/or the use of ditto marks, erasing entries on the Medication Administration Record (MAR), using “white out” on the MAR.
- Omission - Medication not given to person; not obtaining refills on time and/or; sufficient quantities not available. A refusal of medication is also an omission.
- Order Expired - Medication given beyond the “stop order” and/or medication given past an expiration date.
- Transcription errors
 - o Wrong dose or the dose on the MAR does not match the dose on the prescription and/or pharmacy label;

- o Wrong person or the name on the MAR does not match the name on the prescription and/or pharmacy label;
- o Wrong medication or the name of the medication on the MAR does not match the medication listed on the prescription and/or pharmacy label;
- o Omission or new medication that was prescribed was not written on the MAR;
- o MAR entry shows the wrong route or the route for giving the medication does not match the doctor's order written on the prescription and/or pharmacy label. Ex.: oral route vs. rectal route;
- o Wrong time or the time(s) for medication administration is not the same as indicated on the prescription and/or pharmacy label. Examples: Prescription/label states "at bedtime" and MAR indicates 8 am -or- Prescription/label states "twice daily" and MAR indicates only once daily.
 - Wrong dose
- o Person given the wrong dose of medication. Example: MAR indicates two tablets, person given only one tablet.
 - Wrong person
 - o A medication was given to the wrong person.
 - Wrong medication
 - o The wrong medication was given to the person or a medication was prescribed or given to a person with an allergy to that medication.
 - Wrong route
 - o A medication was given by the incorrect route. Examples: Eye drops were placed in the ear or a medication that was to be given orally was given rectally.
 - Wrong time
 - o The medication was actually given at a time that is different than that written on the MAR or outside of the predefined time interval from its scheduled administration time. Examples: An evening medication was given in the morning or a medication that was to be given at 8 am was given at 10 am (outside the window for administration).
 - Other
 - o Physician or pharmacy errors. Examples: A medication was prescribed that was contraindicated in the person due to harmful interactions with other medications or an incorrect dose, dosage form, route, concentration, or quantity was written for or dispensed or the prescription or pharmacy label was illegible.
 - o Medium/texture/consistency or medication not given in proper form. Examples: Tablets were to be crushed and weren't, or were to be mixed with applesauce, pudding, etc, and weren't.
 - o Position: Medication specifically prescribed to be given to person when sitting upright in wheelchair not when sitting in recliner
 - o Storage issues: Administration of a drug that has been stored incorrectly or for which the physical or chemical dose (integrity of the drug) has been compromised.

Regardless of whether a person has experienced adverse side effects and/or their health/welfare is in jeopardy, some types and/or patterns of medication errors emerging from regular trend analysis of all medication errors may raise the incidents to a Critical Incident classification. As a result, service providers should respond as such and initiate investigations into those circumstances (e.g. has possible negligence occurred?).

(c) Specify the types of medication errors that providers must *report* to the State:

All medication errors must be reported to the person's case manager and to the DDP.

Internal medication errors are physician or pharmacy errors that are discovered but not administered to the person. All other medication errors are considered reportable unless the error causes the outcome of the incident to elevate the incident to a critical notification level. Critical level incidents in this category include: hospitalization, death, or incidents that are caused by suspected abuse or neglect.

- **Providers responsible for medication administration are required to record medication errors but make information about medication errors available only when requested by the State.**

Specify the types of medication errors that providers are required to record:

- iv. **State Oversight Responsibility.** Specify the State agency (or agencies) responsible for monitoring the performance of waiver providers in the administration of medications to waiver participants and how monitoring is performed and its frequency.

In addition to involvement in the investigations involving critical medication errors, the DDP QIS is also involved in monitoring medications as part of the DDP quality assurance process. This includes reviewing medication storage, medication documentation in the med logs, reviewing the qualifications of staff assisting with medications (medication certification must be current). In addition, a sample of direct care staff must demonstrate competence in correctly answering oral interview questions regarding medications and procedures. QIS onsite visits also occur for all adult services residential sites once per year and the adult and children's congregate living and adult congregate work/day sites are visited once per quarter.

Appendix G: Participant Safeguards

Quality Improvement: Health and Welfare

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Health and Welfare

The State, on an ongoing basis, identifies, addresses and seeks to prevent the occurrence of abuse, neglect and exploitation.

i. Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of critical incidents that were reported within required timelines.

N: Number of critical incidents reported within required timelines; D: Number of critical incidents reported.

Data Source (Select one):

Critical events and incident reports

If 'Other' is selected, specify:

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =

<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of critical incident investigations that adhered to DDP policies and procedures for completion of corrective actions. N: Number and percent of critical incident investigations that adhered to DDP policies and procedures for completion of corrective actions; D: Number of critical incident investigations reviewed.

Data Source (Select one):

Critical events and incident reports

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review

<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify:
	<input type="checkbox"/> Other Specify:	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify:

Performance Measure:

Number and percent of providers who followed DDP medication administration requirements; N: Number of providers who followed the DDP medication administration requirements. D: Number of providers reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

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Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify:
	<input type="checkbox"/> Other Specify:	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify:

Performance Measure:

Number and percent of providers who were familiar with the signs and symptoms of abuse, neglect, and exploitation and knew how to report suspected abuse. N: Number of

providers who were familiar with signs and symptoms of abuse, neglect and exploitation and knew how to report suspected abuse; D: Number of providers reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify:
	<input type="checkbox"/> Other Specify:	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The QA Review Process is the primary mechanism designed to ensure compliance with the performance measures previously outlined. In addition, the review of incident reports, and the review of reports generated by provider incident management committees result in followup activities by the provider and the assigned DDP QIS to improve services and to reduce the potential for future incidents. The DDP management team also meet monthly to review all incidents reported statewide for trending and followup.

DDP has Crisis and Transition Specialists providing crisis response services including on-site assessments, intervention, and training related to individuals (adults and children) experiencing one or more of these crisis risk factors:

- Life threatening safety skills deficits or life threatening issues resulting from behavioral or mental health conditions;
- Loss of family/caregiver support; or
- The individual is not receiving the necessary supports to address their behavioral and/or mental health needs.

The primary goals of crisis services are hospital/institution diversion, in-home stabilization, personal and community safety, and other tasks related to this goal. The provision of crisis prevention and response services allows individuals with developmental disabilities, challenging behavior, and/or mental health disorders to remain in their homes.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State’s method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

The outcomes of the incident management committee meetings are documented in meeting minutes. These minutes are forwarded to the DDP regional offices. The purpose of these meetings is to enable providers to meet with representatives from case management and the DDP to develop solutions serving to reduce or ameliorate the health/safety risks within each agency.

DDP has Crisis and Transition Specialists providing crisis response services including on-site assessments, intervention, and training related to individuals (adults and children) experiencing one or more of these crisis risk factors:

- Life threatening safety skills deficits or life threatening issues resulting from behavioural or mental health conditions;
- Loss of family/caregiver support; or
- The individual is not receiving the necessary supports to address their behavioural and/or mental health needs.

The primary goals of crisis services are hospital/institution diversion, in-home stabilization, personal and community safety, and other tasks related to this goal. The provision of crisis prevention and response services allows individuals with developmental disabilities, challenging behaviour, and/or mental health disorders to remain in their homes.

- ii. Remediation Data Aggregation

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party(check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly

Responsible Party <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Health and Welfare that are currently non-operational.

- No
- Yes

Please provide a detailed strategy for assuring Health and Welfare, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix H: Quality Improvement Strategy (1 of 2)

Under §1915(c) of the Social Security Act and 42 CFR §441.302, the approval of an HCBS waiver requires that CMS determine that the State has made satisfactory assurances concerning the protection of participant health and welfare, financial accountability and other elements of waiver operations. Renewal of an existing waiver is contingent upon review by CMS and a finding by CMS that the assurances have been met. By completing the HCBS waiver application, the State specifies how it has designed the waiver’s critical processes, structures and operational features in order to meet these assurances.

- Quality Improvement is a critical operational feature that an organization employs to continually determine whether it operates in accordance with the approved design of its program, meets statutory and regulatory assurances and requirements, achieves desired outcomes, and identifies opportunities for improvement.

CMS recognizes that a state’s waiver Quality Improvement Strategy may vary depending on the nature of the waiver target population, the services offered, and the waiver’s relationship to other public programs, and will extend beyond regulatory requirements. However, for the purpose of this application, the State is expected to have, at the minimum, systems in place to measure and improve its own performance in meeting six specific waiver assurances and requirements.

It may be more efficient and effective for a Quality Improvement Strategy to span multiple waivers and other long-term care services. CMS recognizes the value of this approach and will ask the state to identify other waiver programs and long-term care services that are addressed in the Quality Improvement Strategy.

Quality Improvement Strategy: Minimum Components

The Quality Improvement Strategy that will be in effect during the period of the approved waiver is described throughout the waiver in the appendices corresponding to the statutory assurances and sub-assurances. Other documents cited must be available to CMS upon request through the Medicaid agency or the operating agency (if appropriate).

In the QMS discovery and remediation sections throughout the application (located in Appendices A, B, C, D, G, and I), a state spells out:

- The evidence based discovery activities that will be conducted for each of the six major waiver assurances;
- The *remediation* activities followed to correct individual problems identified in the implementation of each of the assurances;

In Appendix H of the application, a State describes (1) the *system improvement* activities followed in response to aggregated, analyzed discovery and remediation information collected on each of the assurances; (2) the correspondent *roles/responsibilities* of those conducting assessing and prioritizing improving system corrections and improvements; and (3) the processes the state will follow to continuously *assess the effectiveness of the QMS* and revise it as necessary and appropriate.

If the State’s Quality Improvement Strategy is not fully developed at the time the waiver application is submitted, the state may provide a work plan to fully develop its Quality Improvement Strategy, including the specific tasks the State plans to undertake during the period the waiver is in effect, the major milestones associated with these tasks, and the entity (or entities) responsible for the completion of these tasks.

When the Quality Improvement Strategy spans more than one waiver and/or other types of long-term care services under the Medicaid State plan, specify the control numbers for the other waiver programs and/or identify the other long-term services that are addressed in the Quality Improvement Strategy. In instances when the QMS spans more than one waiver, the State must be able to stratify information that is related to each approved waiver program.

Appendix H: Quality Improvement Strategy (2 of 2)

H-1: Systems Improvement

a. System Improvements

- i. Describe the process(es) for trending, prioritizing, and implementing system improvements (i.e., design changes) prompted as a result of an analysis of discovery and remediation information.

With the assistance of CMS technical assistance provided by HSRI, the DDP is using a QA process based on the performance measures outlined in the Quality Improvement sections of the various Appendices. The DDP updates the QA Review process annually as Department policies and procedures are added or refined.

ii. System Improvement Activities

Responsible Party(<i>check each that applies</i>):	Frequency of Monitoring and Analysis(<i>check each that applies</i>):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Quality Improvement Committee	<input checked="" type="checkbox"/> Annually
<input type="checkbox"/> Other Specify: <input type="text"/>	<input type="checkbox"/> Other Specify: <input type="text"/>

b. System Design Changes

- i. Describe the process for monitoring and analyzing the effectiveness of system design changes. Include a description of the various roles and responsibilities involved in the processes for monitoring & assessing system design changes. If applicable, include the State’s targeted standards for systems improvement.

The DDP has the review elements in place today to ensure the performance measures are adequately monitored. The Department has developed a method for aggregating this information in a statistical format.

Staff to be involved in this activity will include waiver staff, representative regional staff, and DDP management staff in QA for children and adult services.

- ii. Describe the process to periodically evaluate, as appropriate, the Quality Improvement Strategy.

The QA review process is updated as needed to include measures designed to monitor compliance with new waiver requirements, policies, rules, or contracting requirements.

Appendix I: Financial Accountability

I-1: Financial Integrity and Accountability

Financial Integrity. Describe the methods that are employed to ensure the integrity of payments that have been made for waiver services, including: (a) requirements concerning the independent audit of provider agencies; (b) the financial audit program that the state conducts to ensure the integrity of provider billings for Medicaid payment of waiver services, including the methods, scope and frequency of audits; and, (c) the agency (or agencies) responsible for conducting the financial audit program. State laws, regulations, and policies referenced in the description are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Contract Audit Requirements:

DDP providers are subject to same auditing requirements as all other Medicaid providers.

The following language from the FY 13 contracting template applies to contractors of DDP waiver funded services:

SECTION 12: ACCOUNTING, COST PRINCIPLES AND AUDIT

A. Accounting Standards

The Contractor must maintain a system of accounting procedures and practices sufficient for the Department to determine to its satisfaction that the system (1) permits timely development of all necessary cost data in the form contemplated by the contract type, (2) is adequate to allocate costs in accordance with Generally Accepted Accounting Principles (GAAP); and (3) complies with any other accounting requirements the Department specifies.

B. Internal Controls

The Contractor must maintain and document an adequate system of internal controls that address: 1) the control environment, 2) the risk environment, 3) the risk assessment, 4) the control activities, 5) information, communications, and monitoring.

C. Separate Accounting of Funding

The Contractor must separately account for and report the source, the receipt, and the expenditure of the different types of program funding received from the Department under this Contract. Except as may be expressly allowed for under this Contract, each different fund must be accounted for separately and may not be diverted or commingled.

D. Audits and Other Investigations

The Department and any other legally authorized federal and state entities and their agents may conduct administrative activities and investigations, including audits, to assure the appropriate administration and performance of the Contract; and the proper expenditure of monies, delivery of goods, and provision of services pursuant to the Contract. The Contractor will provide the Department and any other authorized governmental entity and their agents access to and the right to record or copy any and all of the Contractor's records, materials and information necessary for the conduct of

any administrative activity, investigation or audit. Administrative activities and investigations may be undertaken and access shall be afforded under this section from the time the parties enter the Contract until the expiration of eight (8) years from the completion date of the Contract. M.C.A. 18-1-118.

E. Corrective Action

If directed by the Department, the Contractor must take corrective action to resolve audit findings. The Contractor must prepare a corrective action plan detailing actions the Contractor proposes to undertake to resolve those audit findings. The Department may direct the Contractor to modify the corrective action plan.

F. Reimbursement for Sums Owing

The Contractor must reimburse or compensate the Department in any other manner as the Department may direct for any sums of monies determined by an audit or other administrative activity or investigation to be owing to the Department.

G. Federal Financial Requirements

1) The Contractor must maintain appropriate financial, accounting and programmatic records necessary to substantiate conformance with federal requirements governing fund expenditures, even if this Contract is not cost / budget based.

2) The Contractor must comply with the audit requirements of Federal Office of Management and Budget (OMB) Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" and the cost and accounting principles set forth in the provisions of the applicable OMB Circular concerning the use of the funds provided under this Contract, that is, OMB Circular "A-122, Cost Principles for Non-Profit Institutions" concerning the use of federal funds provided on a cost-reimbursement basis under this Contract.

3) If the Contractor is a for-profit commercial contractor receiving federal funds from any and all federal funding sources, it must comply with the audit requirements in 45 CFR 74.26(d) and the cost and accounting principles and procedures for commercial organizations in 48 CFR 31 concerning the use of the funds provided under this Contract in the version in effect on the date both parties sign this Contract. As a "for-profit" organization, the Contractor may either have an audit that meets the requirements contained in the Federal Office of Management and Budget (OMB) Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" or the Government Auditing Standards. 45 CFR 74.26(d).

H. Expenditures Of Monies To Be In Conformance With Authorities

The monies provided through this Contract must be expended in accordance with the federal and state authorities governing: 1) the delivery of the contracted for services, 2) the receipt and expenditure of the particular types of monies provided through this Contract, and 3) the conduct of the Contractor as a contractor for the State.

I. Expenditures under \$100, may be paid by petty cash. A full accounting, including all receipts, of petty cash expenditures must be available.

J. Accrual accounting is required for year-end financial reports. The Contractor may use the cash method for interim reports if the Contractor accrues the last month of each fiscal year's transactions during the term of the Contract.

For non-profit corporations receiving \$500,000 or more in federal funds from any and all funding sources, or for-profit corporations, the contractor is responsible to have yearly audits conducted in accordance contract provisions (above). The DPHHS Quality Assurance Division conducts annual desk reviews of these audits to identify substantial

risk in integrity and to establish the effectiveness of the corporations internal controls.

For non-profit corporations receiving less than \$500,000 in federal funds from any and all federal funding sources, the Quality Assurance Division is responsible to conduct limited scope audits of agreed upon procedures.

Appendix I: Financial Accountability

Quality Improvement: Financial Accountability

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Financial Accountability

State financial oversight exists to assure that claims are coded and paid for in accordance with the reimbursement methodology specified in the approved waiver.

i. Performance Measures

For each performance measure/indicator the State will use to assess compliance with the statutory assurance complete the following. Where possible, include numerator/denominator. Each performance measure must be specific to this waiver (i.e., data presented must be waiver specific).

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of individuals whose invoices reviewed for a random month had documentation supporting the delivery of services N: Number of individuals for whom adequate documentation exists to support the delivery of services for a random month; D: Number of individuals (receiving services excluding case management) reviewed.

Data Source (Select one):

Financial records (including expenditures)

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
		<input type="checkbox"/> Other

	<input type="checkbox"/> Continuously and Ongoing	Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of individuals under self direction with common law employer authority with provider timesheets paid by the FMS that match the wage rate agreed upon in the timesheet for a random month N: Number of individuals with provider timesheets that match the wage rate agreed upon in the timesheet for a random month. D: Number of individuals reviewed.

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>

<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

Individuals have Individual Cost Plans (ICPs) loaded into the Agency Wide Accounting Client System (AWACS). AWACS functions as the client tracking and payment system. Units of service can only be billed when they have been prior authorized in AWACS. Providers may request a Quality Assurance Division (QAD) SURS review for the purpose of helping ensure their documentation efforts are adequate and meet QAD requirements. Montana ARM Title 37, chapter 34, subchapter 30 outlines the invoicing, rates, and documentation requirements for reimbursement.

The DDP has the quality assurance review elements in place to ensure the annual QA review of a monthly sample of services and supports reimbursed with waiver funds for individuals served in the waiver. In addition to SURS reviews and the DDP annual review process, DDP staff may be contacted by individuals or caregivers, case managers, advocacy groups representing individuals or other persons acting on behalf of the individual if scheduled services are not delivered in accordance with the plan of care, or financial fraud or misuse of funds is suspected.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State's method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.
Isolated auditing issues may be documented and resolved via the Quality Assurance Observation Sheet process. More systematic auditing problems generally result in a State level audit. QAD generates reports with recommendations on how to correct weaknesses. QAD staff meet with DDP management to discuss the report. If poor business practices are evident, the DDDP may require the development of a corrective action plan and compliance with agreed upon timeframes for resolution of the problems. Fraud, or more egregious problems could result in the return of funds to the State and/or termination of the Department contract. These issues are reported in the QA Review Reports for the agency, and summarized by agency in the CMS 372 reports.

The audits conducted by DDP QIS staff are limited to the verification of the delivery of waiver services. More systemic auditing problems that are brought to the DDP central office staff may result in a request for a full program audit conducted by SURS of the Quality Assurance Division or the Medicaid Fraud Unit at the Department of Justice. QAOS forms may be generated in response to findings from SURS audits or Medicaid Fraud Unit investigations.

ii. **Remediation Data Aggregation**

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. **Timelines**

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Financial Accountability that are currently non-operational.

- No**
- Yes**

Please provide a detailed strategy for assuring Financial Accountability, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix I: Financial Accountability

I-2: Rates, Billing and Claims (1 of 3)

- a. **Rate Determination Methods.** In two pages or less, describe the methods that are employed to establish provider payment rates for waiver services and the entity or entities that are responsible for rate determination. Indicate any opportunity for public comment in the process. If different methods are employed for various types of services, the

description may group services for which the same method is employed. State laws, regulations, and policies referenced in the description are available upon request to CMS through the Medicaid agency or the operating agency (if applicable).

Montana ARM Title 37, chapter 34 subchapter 30 outlines the invoicing, rates, and documentation requirements for reimbursement.

The Montana Developmental Disabilities Program has fully converted its provider reimbursement approach from a negotiated rate system to a standardized fee-for-service system for its Medicaid Home and Community-Based Services (HCBS) waiver program which became effective 7/1/08. This conversion has been initiated in response to direction from the Montana State legislature and guidance from the federal Centers for Medicare and Medicaid. There are three major components to the DDP rate initiative:

STATEMENT OF POLICY: The HCBS Waiver Reimbursement policy defines the amount of financial reimbursement for each HCBS service and consists of the following:

1. Direct Care Staff Time is the Billable Unit for most HCBS services. Most provider reimbursement is based upon the amount of direct care staff time delivered to or on behalf of the HCBS individual by the provider. In order to meet the conditions for payment, the HCBS individual must be Medicaid eligible, enrolled, attend, and receive a HCBS Waiver Service; and the direct care staff must be actively employed and present to provide the HCBS Waiver Service. In addition, the service provided must be consistent with the individual's plan of care.

2. Direct care staff is defined to be those individuals whose primary responsibility is the day to day, hands-on, direct support of people with disabilities, training and instruction, and assistance with and management of activities of daily living.

3. Billable units for most HCBS services are defined as either 15 minutes, hourly, daily, or monthly.

- The term "15 minutes" refers to fifteen minutes of staff time spent with or on behalf of an HCBS individual.
- The term "Hours" refers to one hour of direct care staff time spent with or on behalf of an HCBS individual or one hour of individual participation.
- The term "Half Day" refers to a range of hours of individual participation in a service between 1.5 and 3 hours.
- The term "Daily" refers to services provided in that day or individual attendance.
- The term "Month" refers to a single month billing unit. For services using this billable unit, reimbursement is made at a fixed monthly amount.

2. Standardized Cost Centers: All provider reimbursement rates consist of four cost centers. These cost centers are:

- Direct Care Staff Compensation
- Employee-Related Expenses
- Program Supervision and Indirect Expenses
- General & Administrative Expenses

In addition to the standardized cost centers, geographical factors are applied for residential habilitation and day habilitation services; economy-of-scale and holiday factors are applied to residential habilitation. These factors are as follow:

- Geographical factor: Geographical cost adjustment factors consider the cost of living, employment compensation, cost of housing, and labor market trends.
- Economy-of-Scale factor: Economy-of-scale factors are used to adjust provider reimbursement for general & administrative (G&A) and program-related (PR) costs for agencies of different sizes.

HB2 of the 2005 Legislative Session supported the gradual implementation of published rates.health and human services prior to taking action to change the implementation schedule.

On January 1, 2005, DDP initiated Phase I of the rates pilot program that lasted through June 30, 2005. Due to the findings during this pilot, several adjustments were made to the rates and assessment tool to better accommodate the needs of providers and consumers.

Because Supported Employment Co-Worker Support is a new service for DDP there is no historical data so the reimbursement methodology makes some assumptions. DDP is assuming that the person receiving Co-Worker Support will work an average of 4 hours per day and the Co-Worker providing support is making an average of \$10.00 an hour and will provide 15 minutes of support per hour. \$2.50 per hour for 4 hours equals the \$10.00 daily rate for this service. As DDP collects data the rate will be altered as necessary.

Services where the staff time methodology does not apply are the cost based services including Environmental Modifications/Adaptive Equipment, Individual Goods and Services, Meals, Personal Emergency Response System, and Transportation other where reimbursement is for the cost of the item.

Coinciding with provider rates is the development of a resource allocation tool, otherwise known as the MONA. The MONA is a tool to allocate funding to individuals in services.

- b. Flow of Billings.** Describe the flow of billings for waiver services, specifying whether provider billings flow directly from providers to the State's claims payment system or whether billings are routed through other intermediary entities. If billings flow through other intermediary entities, specify the entities:

Flow of Billings

All DDP contractor billings flow directly from the contractor to the Department, and are entered into AWACS.

Individuals must be Medicaid eligible and enrolled in CHIMES under the waiver specific deprivation code. CHIMES is the the electronic link to the MMIS. CHIMES maintains electronic public benefits information, Medicaid enrollment and DD Waiver enrollment status. The DPHHS-DD/MA-55 Form is used by DDP regional staff and the county Office of Public Assistance (OPA) Eligibility Technician to open the individual on the applicable CHIMES screens.

The start date on the MA-55 form corresponds to the date of enrollment in the DD waiver. Service authorizations are approved on the individual cost plan. Those service authorizations then generate the approved services that a provider can bill for through the invoice. These invoices are completed on a monthly basis by providers, and then forwarded to the Regional Offices, where they are verified for accuracy, approved for payment and the electronic information sent to fiscal for payment via the statewide accounting and payments system (SABHRS). The AWACS invoicing system is tied to the public benefits information database via a link serving to notify the provider and regional DDP office of individuals either not currently enrolled in the waiver and/or currently eligible for Medicaid.

Individual paid claims histories are maintained in the AWACS database indefinitely.

The DDP billing and payment system does not enable payment to providers to exceed the maximum number of pre-authorized reimbursement units. Reimbursement of services cannot exceed the dollar amount loaded on the Individual Cost Plan. The DDP ongoing quality assurance review effort is designed to hold providers accountable for ensuring that services were delivered in accordance with the plan of care and the Individual Cost Plan.

Linkage to ensure that individuals are not eligible to receive duplicated educational services under IDEA or duplicated services available from Vocational Rehabilitation (VR) is the responsibility of the developmental disabilities case manager and the provider. The vast majority of individuals in this waiver have aged out of eligibility for school services. Given that the Waiver is payer of last resort and that funds are limited, planning team members have demonstrated due diligence in exploring all potential funding sources for needed services prior to committing waiver cost plan dollars.

Appendix I: Financial Accountability

I-2: Rates, Billing and Claims (2 of 3)

- c. Certifying Public Expenditures***(select one)*:

- No. State or local government agencies do not certify expenditures for waiver services.**
- Yes. State or local government agencies directly expend funds for part or all of the cost of waiver services and certify their State government expenditures (CPE) in lieu of billing that amount to Medicaid.**

Select at least one:

- Certified Public Expenditures (CPE) of State Public Agencies.**

Specify: (a) the State government agency or agencies that certify public expenditures for waiver services; (b) how it is assured that the CPE is based on the total computable costs for waiver services; and, (c) how the State verifies that the certified public expenditures are eligible for Federal financial participation in accordance with 42 CFR §433.51(b). *(Indicate source of revenue for CPEs in Item I-4-a.)*

- Certified Public Expenditures (CPE) of Local Government Agencies.**

Specify: (a) the local government agencies that incur certified public expenditures for waiver services; (b) how it is assured that the CPE is based on total computable costs for waiver services; and, (c) how the State verifies that the certified public expenditures are eligible for Federal financial participation in accordance with 42 CFR §433.51(b). *(Indicate source of revenue for CPEs in Item I-4-b.)*

Appendix I: Financial Accountability

I-2: Rates, Billing and Claims (3 of 3)

- d. Billing Validation Process.** Describe the process for validating provider billings to produce the claim for federal financial participation, including the mechanism(s) to assure that all claims for payment are made only: (a) when the individual was eligible for Medicaid waiver payment on the date of service; (b) when the service was included in the participant's approved service plan; and, (c) the services were provided:

Payments are made to reimburse providers for services to persons enrolled and eligible for Medicaid at the time services were rendered. This is accomplished by the electronic link between AWACS and CHIMES. See Section C, above. If a person is not Medicaid eligible at the time the invoice is submitted and/or payment is approved by the DDP regional office, the name of the ineligible person is highlighted. Payments are reviewed and approved by DDP Regional offices monthly.

The individual's authorized services are loaded onto derived invoices based on the most recent Individual Service Record (ISR) information generated from ICP's. At the time that services are approved for payment, there is no third party review of the accuracy or validity of the provider's claim for reimbursement, but the individual is verified in terms of being enrolled in the waiver, and currently eligible for Medicaid. Failure to deliver services specified in the plan of care may not be caught during the monthly billing process, but audit exceptions and QA discoveries can and have resulted in provider back payments.

The SURS process conducted by the Quality Assurance Division will help ensure the financial integrity of provider billing practices.

- e. Billing and Claims Record Maintenance Requirement.** Records documenting the audit trail of adjudicated claims (including supporting documentation) are maintained by the Medicaid agency, the operating agency (if applicable), and providers of waiver services for a minimum period of 3 years as required in 45 CFR §92.42.

Appendix I: Financial Accountability

I-3: Payment (1 of 7)

a. Method of payments -- MMIS (*select one*):

- Payments for all waiver services are made through an approved Medicaid Management Information System (MMIS).**
- Payments for some, but not all, waiver services are made through an approved MMIS.**

Specify: (a) the waiver services that are not paid through an approved MMIS; (b) the process for making such payments and the entity that processes payments; (c) and how an audit trail is maintained for all state and federal funds expended outside the MMIS; and, (d) the basis for the draw of federal funds and claiming of these expenditures on the CMS-64:

- Payments for waiver services are not made through an approved MMIS.**

Specify: (a) the process by which payments are made and the entity that processes payments; (b) how and through which system(s) the payments are processed; (c) how an audit trail is maintained for all state and federal funds expended outside the MMIS; and, (d) the basis for the draw of federal funds and claiming of these expenditures on the CMS-64:

Flow of Billings

All DDP contractor billings flow directly from the contractor to the Department, and are entered into AWACS.

Individuals must be Medicaid eligible and enrolled in CHIMES under the waiver specific deprivation code. CHIMES is the the electronic link to the MMIS. CHIMES maintains electronic public benefits information, Medicaid enrollment and DD Waiver enrollment status. The DPHHS-DD/MA-55 Form is used by DDP regional staff and the county Office of Public Assistance (OPA) Eligibility Technician to open the individual on the applicable CHIMES screens.

The start date on the MA-55 form corresponds to the date of enrollment in the DD waiver. Service authorizations are approved on the individual cost plan. Those service authorizations then generate the approved services that a provider can bill for through the invoice. These invoices are completed on a monthly basis by providers, and then forwarded to the Regional Offices, where they are verified for accuracy, approved for payment and the electronic information sent to fiscal for payment via the statewide accounting and payments system (SABHRS). The AWACS invoicing system is tied to the public benefits information database via a link serving to notify the provider and regional DDP office of individuals either not currently enrolled in the waiver and/or currently eligible for Medicaid.

Individual paid claims histories are maintained in the AWACS database indefinitely.

The DDP billing and payment system does not enable payment to providers to exceed the maximum number of pre-authorized reimbursement units. Reimbursement of services cannot exceed the dollar amount loaded on the Individual Cost Plan. The DDP ongoing quality assurance review effort is designed to hold providers accountable for ensuring that services were delivered in accordance with the plan of care and the Individual Cost Plan.

Linkage to ensure that individuals are not eligible to receive duplicated educational services under IDEA or duplicated services available from Vocational Rehabilitation (VR) is the responsibility of the developmental disabilities case manager and the provider. The vast majority of individuals in this waiver have aged out of eligibility for school services. Given that the Waiver is payer of last resort and that funds are limited, planning team members have demonstrated due diligence in exploring all potential funding sources for needed services prior to committing waiver cost plan dollars.

(d) The basis for the draw of federal funds and the claiming of expenditures on the CMS-64 follows:

When the expenditures identified above post to the Statewide Accounting Budgeting Human Resource System (SABHRS), federal funds are drawn down from the Smartlink system, via the Internet. Medicaid is a Cash Management Improvement Act (CMIA) grant; therefore, electronic fund transfers are drawn for immediately, and warrants are drawn on a six day clearance pattern. These expenditures are claimed on the appropriate waiver form on the CMS-64, which is then reconciled quarterly to the SABHRS system.

- Payments for waiver services are made by a managed care entity or entities. The managed care entity is paid a monthly capitated payment per eligible enrollee through an approved MMIS.**

Describe how payments are made to the managed care entity or entities:

Appendix I: Financial Accountability

I-3: Payment (2 of 7)

- b. Direct payment.** In addition to providing that the Medicaid agency makes payments directly to providers of waiver services, payments for waiver services are made utilizing one or more of the following arrangements (*select at least one*):

- The Medicaid agency makes payments directly and does not use a fiscal agent (comprehensive or limited) or a managed care entity or entities.**
- The Medicaid agency pays providers through the same fiscal agent used for the rest of the Medicaid program.**
- The Medicaid agency pays providers of some or all waiver services through the use of a limited fiscal agent.**

Specify the limited fiscal agent, the waiver services for which the limited fiscal agent makes payment, the functions that the limited fiscal agent performs in paying waiver claims, and the methods by which the Medicaid agency oversees the operations of the limited fiscal agent:

- Providers are paid by a managed care entity or entities for services that are included in the State's contract with the entity.**

Specify how providers are paid for the services (if any) not included in the State's contract with managed care entities.

Appendix I: Financial Accountability

I-3: Payment (3 of 7)

- c. Supplemental or Enhanced Payments.** Section 1902(a)(30) requires that payments for services be consistent with efficiency, economy, and quality of care. Section 1903(a)(1) provides for Federal financial participation to States for expenditures for services under an approved State plan/waiver. Specify whether supplemental or enhanced payments are made. *Select one:*

- No. The State does not make supplemental or enhanced payments for waiver services.**
- Yes. The State makes supplemental or enhanced payments for waiver services.**

Describe: (a) the nature of the supplemental or enhanced payments that are made and the waiver services for which these payments are made; (b) the types of providers to which such payments are made; (c) the source of

the non-Federal share of the supplemental or enhanced payment; and, (d) whether providers eligible to receive the supplemental or enhanced payment retain 100% of the total computable expenditure claimed by the State to CMS. Upon request, the State will furnish CMS with detailed information about the total amount of supplemental or enhanced payments to each provider type in the waiver.

Appendix I: Financial Accountability

I-3: Payment (4 of 7)

d. Payments to State or Local Government Providers. *Specify whether State or local government providers receive payment for the provision of waiver services.*

- No. State or local government providers do not receive payment for waiver services.** Do not complete Item I-3-e.
- Yes. State or local government providers receive payment for waiver services.** Complete Item I-3-e.

Specify the types of State or local government providers that receive payment for waiver services and the services that the State or local government providers furnish: *Complete item I-3-e.*

The only public providers receiving payment from the DDP for waiver services are the public transportation providers.

Appendix I: Financial Accountability

I-3: Payment (5 of 7)

e. Amount of Payment to State or Local Government Providers.

Specify whether any State or local government provider receives payments (including regular and any supplemental payments) that in the aggregate exceed its reasonable costs of providing waiver services and, if so, whether and how the State recoups the excess and returns the Federal share of the excess to CMS on the quarterly expenditure report. *Select one:*

- The amount paid to State or local government providers is the same as the amount paid to private providers of the same service.**
- The amount paid to State or local government providers differs from the amount paid to private providers of the same service. No public provider receives payments that in the aggregate exceed its reasonable costs of providing waiver services.**
- The amount paid to State or local government providers differs from the amount paid to private providers of the same service. When a State or local government provider receives payments (including regular and any supplemental payments) that in the aggregate exceed the cost of waiver services, the State recoups the excess and returns the federal share of the excess to CMS on the quarterly expenditure report.**

Describe the recoupment process:

Appendix I: Financial Accountability

I-3: Payment (6 of 7)

f. Provider Retention of Payments. Section 1903(a)(1) provides that Federal matching funds are only available for expenditures made by states for services under the approved waiver. *Select one:*

- Providers receive and retain 100 percent of the amount claimed to CMS for waiver services.**
- Providers are paid by a managed care entity (or entities) that is paid a monthly capitated payment.**

Specify whether the monthly capitated payment to managed care entities is reduced or returned in part to the State.

Appendix I: Financial Accountability

I-3: Payment (7 of 7)

g. Additional Payment Arrangements

i. Voluntary Reassignment of Payments to a Governmental Agency.*Select one:*

- No. The State does not provide that providers may voluntarily reassign their right to direct payments to a governmental agency.**
- Yes. Providers may voluntarily reassign their right to direct payments to a governmental agency as provided in 42 CFR §447.10(e).**

Specify the governmental agency (or agencies) to which reassignment may be made.

ii. Organized Health Care Delivery System.*Select one:*

- No. The State does not employ Organized Health Care Delivery System (OHCDS) arrangements under the provisions of 42 CFR §447.10.**
- Yes. The waiver provides for the use of Organized Health Care Delivery System arrangements under the provisions of 42 CFR §447.10.**

Specify the following: (a) the entities that are designated as an OHCDS and how these entities qualify for designation as an OHCDS; (b) the procedures for direct provider enrollment when a provider does not voluntarily agree to contract with a designated OHCDS; (c) the method(s) for assuring that participants have free choice of qualified providers when an OHCDS arrangement is employed, including the selection of providers not affiliated with the OHCDS; (d) the method(s) for assuring that providers that furnish services under contract with an OHCDS meet applicable provider qualifications under the waiver; (e) how it is assured that OHCDS contracts with providers meet applicable requirements; and, (f) how financial accountability is assured when an OHCDS arrangement is used:

(a) Entities are designated as OHCDS in the provider contract. Providers are designated as OHCDS in cases where the provider with the DD Contract subcontracts with other entities (persons or agencies) for the provision of services not provided by staff employed by the agency contracting with the DDP. Any person or agency providing services under a subcontract with an agency with a DDP contract must meet the DDP qualified provider standards for the provision of the service. It is the responsibility of the agency with the DDP contract to ensure the QP standards for the subcontracted service are met and documentation is maintained by the agency with the OHCDS designation to support this requirement.

(b) Providers of waiver services may choose to contract directly with the DDP. The potential service provider would complete a qualified provider application and submit it to the Regional Manager. After the required application and documentation has been reviewed and approved by the DDP Regional

Manager and subject to a successful onsite review of the physical site (if applicable) by the DDP, the applicant would achieve qualified provider status. The provider would then become enrolled as a Montana Medicaid Provider, although payment would flow through AWACS (Agency Wide Accounting and Client information System) and not through the MMIS.

(c) Individuals are free to request the services of any qualified provider, as outlined in previous sections. Case managers are responsible for providing information to individuals and families regarding available service providers as part of the planning and pre-planning meeting process. Providers currently subcontract with various providers of professional and therapy services, in response to the expressed desires of the individual and/or family.

(d) All expenses associated with subcontractor payments are reported on the monthly invoices. Invoices break out service categories which allow the reporting of the delivery of all waiver services by waiver service category in the Annual Expenditure Reports (AERs). This information is a critical piece of the paid claims history and audit trail, and is subject to review by independent, state and federal auditors. (e) The provider agency designated as an Organized Health Care Delivery System (OHCDS) is accountable for maintaining documentation verifying the credentials of subcontracted staff. The QA review process reviews the qualified provider documentation for staff providing the services outlined in the plan of care and the ICP. The DDP QIS may choose to verify the professional licensure or certification status at the Montana Department of Labor website, in addition to reviewing the certification or licensure records of subcontracted staff maintained by the provider agency designated as an OHCDS. (f) Financial accountability is maintained as follows: Providers of services may subcontract for the delivery of waiver services if the provider has been designated as an Organized Health Care Delivery System in their DDP Contract. In this case, the provider with a DDP contract has the option of reimbursing another waiver service provider, at a rate equal to or less than the approved Medicaid rate. There can be no payment made to the provider with the DDP contract for processing claims, maintenance of documentation, and verification of credentials of the subcontracting entity, when the subcontracted entity bills at the Medicaid rate. The provider with a DDP contract is responsible for ensuring the subcontracted service is delivered in accordance with the plan of care, the individual cost plan, and the applicable qualified provider standards for the service. The provider with the DDP contract is responsible for maintenance of a "funding and service delivery paper trail", enabling auditors and DDP reviewers to verify the delivery of services in accordance with the aforementioned requirements. The DDP QA financial review occurs annually. The additional assurance of individual/unpaid caregiver survey questions linked to the delivery of services outlined in the plan of care, the individual cost plan and the sampled monthly invoice reduces the potential for fraudulent billing and the misuse of Medicaid funds.

iii. **Contracts with MCOs, PIHPs or PAHPs.***Select one:*

- The State does not contract with MCOs, PIHPs or PAHPs for the provision of waiver services.**
- The State contracts with a Managed Care Organization(s) (MCOs) and/or prepaid inpatient health plan(s) (PIHP) or prepaid ambulatory health plan(s) (PAHP) under the provisions of §1915(a)(1) of the Act for the delivery of waiver and other services. Participants may voluntarily elect to receive waiver and other services through such MCOs or prepaid health plans. Contracts with these health plans are on file at the State Medicaid agency.**

Describe: (a) the MCOs and/or health plans that furnish services under the provisions of §1915(a)(1); (b) the geographic areas served by these plans; (c) the waiver and other services furnished by these plans; and, (d) how payments are made to the health plans.

- This waiver is a part of a concurrent §1915(b)/§1915(c) waiver. Participants are required to obtain waiver and other services through a MCO and/or prepaid inpatient health plan (PIHP) or a prepaid ambulatory health plan (PAHP). The §1915(b) waiver specifies the types of health plans that are used and how payments to these plans are made.**

Appendix I: Financial Accountability

I-4: Non-Federal Matching Funds (1 of 3)

- a. **State Level Source(s) of the Non-Federal Share of Computable Waiver Costs.** Specify the State source or sources of the non-federal share of computable waiver costs. *Select at least one:*

- Appropriation of State Tax Revenues to the State Medicaid agency**
 Appropriation of State Tax Revenues to a State Agency other than the Medicaid Agency.

If the source of the non-federal share is appropriations to another state agency (or agencies), specify: (a) the State entity or agency receiving appropriated funds and (b) the mechanism that is used to transfer the funds to the Medicaid Agency or Fiscal Agent, such as an Intergovernmental Transfer (IGT), including any matching arrangement, and/or, indicate if the funds are directly expended by State agencies as CPEs, as indicated in Item I-2-c:

- Other State Level Source(s) of Funds.**

Specify: (a) the source and nature of funds; (b) the entity or agency that receives the funds; and, (c) the mechanism that is used to transfer the funds to the Medicaid Agency or Fiscal Agent, such as an Intergovernmental Transfer (IGT), including any matching arrangement, and/or, indicate if funds are directly expended by State agencies as CPEs, as indicated in Item I-2- c:

Appendix I: Financial Accountability

I-4: Non-Federal Matching Funds (2 of 3)

- b. **Local Government or Other Source(s) of the Non-Federal Share of Computable Waiver Costs.** Specify the source or sources of the non-federal share of computable waiver costs that are not from state sources. *Select One:*

- Not Applicable.** There are no local government level sources of funds utilized as the non-federal share.
 Applicable

Check each that applies:

- Appropriation of Local Government Revenues.**

Specify: (a) the local government entity or entities that have the authority to levy taxes or other revenues; (b) the source(s) of revenue; and, (c) the mechanism that is used to transfer the funds to the Medicaid Agency or Fiscal Agent, such as an Intergovernmental Transfer (IGT), including any matching arrangement (indicate any intervening entities in the transfer process), and/or, indicate if funds are directly expended by local government agencies as CPEs, as specified in Item I-2-c:

- Other Local Government Level Source(s) of Funds.**

Specify: (a) the source of funds; (b) the local government entity or agency receiving funds; and, (c) the mechanism that is used to transfer the funds to the State Medicaid Agency or Fiscal Agent, such as an Intergovernmental Transfer (IGT), including any matching arrangement, and /or, indicate if funds are directly expended by local government agencies as CPEs, as specified in Item I-2- c:

Appendix I: Financial Accountability

I-4: Non-Federal Matching Funds (3 of 3)

c. Information Concerning Certain Sources of Funds. Indicate whether any of the funds listed in Items I-4-a or I-4-b that make up the non-federal share of computable waiver costs come from the following sources: (a) health care-related taxes or fees; (b) provider-related donations; and/or, (c) federal funds. *Select one:*

- None of the specified sources of funds contribute to the non-federal share of computable waiver costs**
- The following source(s) are used**
Check each that applies:
 - Health care-related taxes or fees**
 - Provider-related donations**
 - Federal funds**

For each source of funds indicated above, describe the source of the funds in detail:

Appendix I: Financial Accountability

I-5: Exclusion of Medicaid Payment for Room and Board

a. Services Furnished in Residential Settings.*Select one:*

- No services under this waiver are furnished in residential settings other than the private residence of the individual.**
- As specified in Appendix C, the State furnishes waiver services in residential settings other than the personal home of the individual.**

b. Method for Excluding the Cost of Room and Board Furnished in Residential Settings.The following describes the methodology that the State uses to exclude Medicaid payment for room and board in residential settings:

The cost of room and board is not reimbursable as a waiver expense, in accordance with the waiver service definitions. The amount charged to a person for room and board in a group home setting may leave the individual with insufficient personal funds. State General Fund supplemental payments enable a provider to cover costs associated with room and board expenses above and beyond a person's ability to pay with personal benefits income. In turn, the provider is responsible for ensuring individuals have personal needs money.

Currently, providers are reimbursed for the provision of waiver services under the terms of the provider contract for group home or supported living individuals based on service option codes and the number of individuals to be served. The providers are accountable for the expenditures of waiver funds as outlined in the associated rules, codes, contract and waiver language. Auditing requirements assist in ensuring that funds expended are in accordance with generally accepted accounting principles.

Appendix I: Financial Accountability

I-6: Payment for Rent and Food Expenses of an Unrelated Live-In Caregiver

Reimbursement for the Rent and Food Expenses of an Unrelated Live-In Personal Caregiver.*Select one:*

- No. The State does not reimburse for the rent and food expenses of an unrelated live-in personal caregiver who resides in the same household as the participant.**

- Yes. Per 42 CFR §441.310(a)(2)(ii), the State will claim FFP for the additional costs of rent and food that can be reasonably attributed to an unrelated live-in personal caregiver who resides in the same household as the waiver participant. The State describes its coverage of live-in caregiver in Appendix C -3 and the costs attributable to rent and food for the live-in caregiver are reflected separately in the computation of factor D (cost of waiver services) in Appendix J. FFP for rent and food for a live-in caregiver will not be claimed when the participant lives in the caregiver's home or in a residence that is owned or leased by the provider of Medicaid services.**

The following is an explanation of: (a) the method used to apportion the additional costs of rent and food attributable to the unrelated live-in personal caregiver that are incurred by the individual served on the waiver and (b) the method used to reimburse these costs:

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (1 of 5)

a. Co-Payment Requirements. Specify whether the State imposes a co-payment or similar charge upon waiver participants for waiver services. These charges are calculated per service and have the effect of reducing the total computable claim for federal financial participation. *Select one:*

- No. The State does not impose a co-payment or similar charge upon participants for waiver services.**
- Yes. The State imposes a co-payment or similar charge upon participants for one or more waiver services.**

i. Co-Pay Arrangement.

Specify the types of co-pay arrangements that are imposed on waiver participants (*check each that applies*):

Charges Associated with the Provision of Waiver Services (if any are checked, complete Items I-7-a-ii through I-7-a-iv):

- Nominal deductible**
- Coinsurance**
- Co-Payment**
- Other charge**

Specify:

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (2 of 5)

a. Co-Payment Requirements.

ii. Participants Subject to Co-pay Charges for Waiver Services.

Answers provided in Appendix I-7-a indicate that you do not need to complete this section.

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (3 of 5)

a. Co-Payment Requirements.

iii. Amount of Co-Pay Charges for Waiver Services.

Answers provided in Appendix I-7-a indicate that you do not need to complete this section.

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (4 of 5)

a. Co-Payment Requirements.

iv. Cumulative Maximum Charges.

Answers provided in Appendix I-7-a indicate that you do not need to complete this section.

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (5 of 5)

b. Other State Requirement for Cost Sharing. Specify whether the State imposes a premium, enrollment fee or similar cost sharing on waiver participants. *Select one:*

- No. The State does not impose a premium, enrollment fee, or similar cost-sharing arrangement on waiver participants.**
- Yes. The State imposes a premium, enrollment fee or similar cost-sharing arrangement.**

Describe in detail the cost sharing arrangement, including: (a) the type of cost sharing (e.g., premium, enrollment fee); (b) the amount of charge and how the amount of the charge is related to total gross family income; (c) the groups of participants subject to cost-sharing and the groups who are excluded; and, (d) the mechanisms for the collection of cost-sharing and reporting the amount collected on the CMS 64:

Appendix J: Cost Neutrality Demonstration

J-1: Composite Overview and Demonstration of Cost-Neutrality Formula

Composite Overview. Complete the fields in Cols. 3, 5 and 6 in the following table for each waiver year. The fields in Cols. 4, 7 and 8 are auto-calculated based on entries in Cols 3, 5, and 6. The fields in Col. 2 are auto-calculated using the Factor D data from the J-2d Estimate of Factor D tables. Col. 2 fields will be populated ONLY when the Estimate of Factor D tables in J-2d have been completed.

Level(s) of Care: ICF/MR

Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8
Year	Factor D	Factor D'	Total: D+D'	Factor G	Factor G'	Total: G+G'	Difference (Col 7 less Column4)
1	13509.51	8881.00	22390.51	189509.00	7820.00	197329.00	174938.49
2	15439.40	9218.00	24657.40	193299.00	8117.00	201416.00	176758.60
3	17406.39	9569.00	26975.39	197165.00	8426.00	205591.00	178615.61

Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8
Year	Factor D	Factor D'	Total: D+D'	Factor G	Factor G'	Total: G+G'	Difference (Col 7 less Column4)
4	17731.86	9933.00	27664.86	201108.00	8746.00	209854.00	182189.14
5	18032.81	10310.00	28342.81	205130.00	9078.00	214208.00	185865.19

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (1 of 9)

- a. **Number Of Unduplicated Participants Served.** Enter the total number of unduplicated participants from Item B-3-a who will be served each year that the waiver is in operation. When the waiver serves individuals under more than one level of care, specify the number of unduplicated participants for each level of care:

Table: J-2-a: Unduplicated Participants

Waiver Year	Total Number Unduplicated Number of Participants (from Item B-3-a)	Distribution of Unduplicated Participants by Level of Care (if applicable)	
		Level of Care:	
		ICF/MR	
Year 1	30		30
Year 2	30		30
Year 3	30		30
Year 4	30		30
Year 5	30		30

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (2 of 9)

- b. **Average Length of Stay.** Describe the basis of the estimate of the average length of stay on the waiver by participants in item J-2-a.

It is difficult to predict the average enrollment span for the adults served in this waiver. DDP has funded services to adults with developmental disabilities, but the Supports for Community Working and Living Waiver is different in several key respects from services reimbursed under the DD 0208 comprehensive services waiver and Community Supports waiver. These differences are summarized as follows:

1. This is an entirely participant directed waiver, with available options being the agency with choice employer authority or common law employer authority. Services available in this waiver will be fewer than offered in the 0208 Waiver for Individuals with Developmental Disabilities .
2. The involvement of being in the employer role is more labor intensive than in traditional agency based waiver services. The responsibility to manage employees, which includes the hiring and firing process as well as training employees, requires significant time and effort on behalf of the employer.

The average enrollment span is initially projected to be 226 days for year one and 345 days for years 2 through 5, based on the above considerations. There is no time limit of enrollment in the Waiver. Rather, enrollment of new individuals will be based on attrition. DDP projects that 4% of those enrolled may elect to voluntarily terminate services, based on reasons outlined above. This waiver enrollment span projection is consistent with waiver enrollment span projections for Montana's 0208 Waiver for Individuals with Developmental Disabilities.

Utilization and waiver span projections for year one are based on all adults being enrolled on 10/1/13. This projection, if approved by CMS, will ensure that DDP has the CMS authority needed to fully serve 30 participants in Year 1.

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (3 of 9)

c. Derivation of Estimates for Each Factor. Provide a narrative description for the derivation of the estimates of the following factors.

i. Factor D Derivation. The estimates of Factor D for each waiver year are located in Item J-2-d. The basis for these estimates is as follows:

The estimates of Factor D for each waiver year are located in item J-2-d. The basis for these estimates is as follows:

Factor D unit of service projections are based on the FY11 service utilization of self-directed services offered under the DD comprehensive services waiver as well as funding available.

All values approved for the 5 year period were increased by 2% annually. These projections are reasonable based on anticipated increases in reimbursements to providers prior to the 2015 Legislative Session.

ii. Factor D' Derivation. The estimates of Factor D' for each waiver year are included in Item J-1. The basis of these estimates is as follows:

The estimates of Factor D' for each waiver year are included in Item J-1. The basis of these estimates is as follows:

Factor D' costs were based on lag report for State Plan services for DDP-funded Medicaid individuals, based on ACS data extracted from MMIS for FY 10 and FY 11, and then increased by 3.8% annually. This percentage corresponds to the four year average increase from the national Health Care Consumer Price Index (HCI).

iii. Factor G Derivation. The estimates of Factor G for each waiver year are included in Item J-1. The basis of these estimates is as follows:

The estimates of Factor G for each waiver year are included in Item J-1. The basis of these estimates is as follows:

Factor G is based on ACS data, extracted from the MMIS for FY11. All Factor G values were increased by 2% per year after waiver year 1.

iv. Factor G' Derivation. The estimates of Factor G' for each waiver year are included in Item J-1. The basis of these estimates is as follows:

Factor G' Derivation. The estimates of Factor G' for each waiver year are included in Item J-1. The basis of these estimates is as follows:

Factor G' is based on the average State Plan cost, based on ACS data extracted from the MMIS for FY10 and FY 11. This value was increased by 3.8% for wavier years 1-5.

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (4 of 9)

Component management for waiver services. If the service(s) below includes two or more discrete services that are reimbursed separately, or is a bundled service, each component of the service must be listed. Select “*manage components*” to add these components.

Waiver Services	
Job Discovery/Job Preparation	
Respite	
Supported Employment - Follow Along Support	
Supports Brokerage	
Behavioral Support Services	

Waiver Services	
Environmental Modifications/Adaptive Equipment	
Individual Goods and Services	
Meals	
Personal Emergency Response System (PERS)	
Personal Supports	
Supported Employment - Co-Worker Support	
Supported Employment - Individual Employment Support	
Supported Employment - Small Group Employment Support	
Transportation	

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (5 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 1

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Job Discovery/Job Preparation Total:						84486.40
Job Discovery	hour	8	40.00	33.62	10758.40	
Job Preparation	hour	15	240.00	20.48	73728.00	
Respite Total:						13923.84
Respite	hour	7	128.00	15.54	13923.84	
Supported Employment - Follow Along Support Total:						63541.80
Supported Employment - Follow Along Support	hour	15	126.00	33.62	63541.80	
Supports Brokerage Total:						26056.80
Supports Brokerage	hour	21	48.00	25.85	26056.80	
Behavioral Support Services Total:						10434.00
Behavioral Support Services	hour	5	40.00	52.17	10434.00	
GRAND TOTAL:						405285.18
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						13509.51
Average Length of Stay on the Waiver:						226

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Environmental Modifications/Adaptive Equipment Total:						4000.00
Environmental Modifications/Adaptive Equipment	1 mod or item	2	1.00	2000.00	4000.00	
Individual Goods and Services Total:						9000.00
Individual Goods and Services	year	15	1.00	600.00	9000.00	
Meals Total:						3038.50
Meals	meal	2	295.00	5.15	3038.50	
Personal Emergency Response System (PERS) Total:						11400.00
Personal Emergency Response System (PERS)	month	19	12.00	50.00	11400.00	
Personal Supports Total:						128880.00
Personal Supports	hour	20	360.00	17.90	128880.00	
Supported Employment - Co-Worker Support Total:						1200.00
Supported Employment - Co-Worker Support	day	1	120.00	10.00	1200.00	
Supported Employment - Individual Employment Support Total:						403.44
Supported Employment - Individual Employment Support	hour	1	12.00	33.62	403.44	
Supported Employment - Small Group Employment Support Total:						9830.40
Supported Employment - Small Group Employment Support	hour	4	120.00	20.48	9830.40	
Transportation Total:						39090.00
Transportation	per mile	20	3650.00	0.33	24090.00	
Transportation Other	month	5	3.00	1000.00	15000.00	
GRAND TOTAL:						405285.18
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						13509.51
Average Length of Stay on the Waiver:						226

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (6 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 2

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Job Discovery/Job Preparation Total:						97575.60
Job Discovery	hour	9	40.00	34.29	12344.40	
Job Preparation	hour	17	240.00	20.89	85231.20	
Respite Total:						16230.40
Respite	hour	8	128.00	15.85	16230.40	
Supported Employment - Follow Along Support Total:						73449.18
Supported Employment - Follow Along Support	hour	17	126.00	34.29	73449.18	
Supports Brokerage Total:						29112.48
Supports Brokerage	hour	23	48.00	26.37	29112.48	
Behavioral Support Services Total:						10642.00
Behavioral Support Services	hour	5	40.00	53.21	10642.00	
Environmental Modifications/Adaptive Equipment Total:						6000.00
Environmental Modifications/Adaptive Equipment	item	3	1.00	2000.00	6000.00	
Individual Goods and Services Total:						10200.00
Individual Goods and Services	item	17	1.00	600.00	10200.00	
Meals Total:						4646.25
Meals	meal	3	295.00	5.25	4646.25	
Personal Emergency Response System (PERS) Total:						12600.00
Personal Emergency Response System (PERS)	month	21	12.00	50.00	12600.00	
Personal Supports Total:						144619.20
Personal Supports					144619.20	
GRAND TOTAL:						463182.07
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						15439.40
Average Length of Stay on the Waiver:						345

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
	hour	22	360.00	18.26		
Supported Employment - Co-Worker Support Total:						2448.00
Supported Employment - Co-Worker Support	day	2	120.00	10.20	2448.00	
Supported Employment - Individual Employment Support Total:						822.96
Supported Employment - Individual Employment Support	hour	2	12.00	34.29	822.96	
Supported Employment - Small Group Employment Support Total:						12534.00
Supported Employment - Small Group Employment Support	hour	5	120.00	20.89	12534.00	
Transportation Total:						42302.00
Transportation	per mile	22	3650.00	0.34	27302.00	
Transportation Other	month	5	3.00	1000.00	15000.00	
GRAND TOTAL:						463182.07
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						15439.40
Average Length of Stay on the Waiver:						345

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (7 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 3

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Job Discovery/Job Preparation Total:						111165.60
Job Discovery	hour	10	40.00	34.98	13992.00	
Job Preparation	hour	19	240.00	21.31	97173.60	
Respite Total:						18627.84
Respite					18627.84	
GRAND TOTAL:						522191.64
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						17406.39
Average Length of Stay on the Waiver:						345

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
	hour	9	128.00	16.17		
Supported Employment - Follow Along Support Total:						83742.12
Supported Employment - Follow Along Support	hour	19	126.00	34.98	83742.12	
Supports Brokerage Total:						32268.00
Supports Brokerage	hour	25	48.00	26.89	32268.00	
Behavioral Support Services Total:						10856.00
Behavioral Support Services	hour	5	40.00	54.28	10856.00	
Environmental Modifications/Adaptive Equipment Total:						8000.00
Environmental Modifications/Adaptive Equipment	item	4	1.00	2000.00	8000.00	
Individual Goods and Services Total:						11400.00
Individual Goods and Services	item	19	1.00	600.00	11400.00	
Meals Total:						6324.80
Meals	meal	4	295.00	5.36	6324.80	
Personal Emergency Response System (PERS) Total:						13800.00
Personal Emergency Response System (PERS)	month	23	12.00	50.00	13800.00	
Personal Supports Total:						160876.80
Personal Supports	hour	24	360.00	18.62	160876.80	
Supported Employment - Co-Worker Support Total:						3744.00
Supported Employment - Co-Worker Support	day	3	120.00	10.40	3744.00	
Supported Employment - Individual Employment Support Total:						1259.28
Supported Employment - Individual Employment Support	hour	3	12.00	34.98	1259.28	
Supported Employment - Small Group Employment Support Total:						15343.20
Supported Employment - Small Group Employment Support	hour	6	120.00	21.31	15343.20	
GRAND TOTAL:						522191.64
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						17406.39
Average Length of Stay on the Waiver:						345

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Transportation Total:						44784.00
Transportation	per mile	24	3650.00	0.34	29784.00	
Transportation Other	month	5	3.00	1000.00	15000.00	
GRAND TOTAL:						522191.64
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						17406.39
Average Length of Stay on the Waiver:						345

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (8 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 4

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Job Discovery/Job Preparation Total:						113406.40
Job Discovery	hour	10	40.00	35.68	14272.00	
Job Preparation	hour	19	240.00	21.74	99134.40	
Respite Total:						18996.48
Respite	hour	9	128.00	16.49	18996.48	
Supported Employment - Follow Along Support Total:						85417.92
Supported Employment - Follow Along Support	hour	19	126.00	35.68	85417.92	
Supports Brokerage Total:						32916.00
Supports Brokerage	hour	25	48.00	27.43	32916.00	
Behavioral Support Services Total:						11074.00
Behavioral Support Services	hour	5	40.00	55.37	11074.00	
						8000.00
GRAND TOTAL:						531955.88
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						17731.86
Average Length of Stay on the Waiver:						345

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Environmental Modifications/Adaptive Equipment Total:						
Environmental Modifications/Adaptive Equipment	1 mod or item	4	1.00	2000.00	8000.00	
Individual Goods and Services Total:						11400.00
Individual Goods and Services	year	19	1.00	600.00	11400.00	
Meals Total:						6454.60
Meals	meal	4	295.00	5.47	6454.60	
Personal Emergency Response System (PERS) Total:						13800.00
Personal Emergency Response System (PERS)	month	23	12.00	50.00	13800.00	
Personal Supports Total:						164073.60
Personal Supports	hour	24	360.00	18.99	164073.60	
Supported Employment - Co-Worker Support Total:						3819.60
Supported Employment - Co-Worker Support	day	3	120.00	10.61	3819.60	
Supported Employment - Individual Employment Support Total:						1284.48
Supported Employment - Individual Employment Support	hour	3	12.00	35.68	1284.48	
Supported Employment - Small Group Employment Support Total:						15652.80
Supported Employment - Small Group Employment Support	hour	6	120.00	21.74	15652.80	
Transportation Total:						45660.00
Transportation	per mile	24	3650.00	0.35	30660.00	
Transportation Other	month	5	3.00	1000.00	15000.00	
GRAND TOTAL:						531955.88
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						17731.86
Average Length of Stay on the Waiver:						345

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (9 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 5

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Job Discovery/Job Preparation Total:						115651.20
Job Discovery	hour	10	40.00	36.39	14556.00	
Job Preparation	hour	19	240.00	22.17	101095.20	
Respite Total:						19376.64
Respite	hour	9	128.00	16.82	19376.64	
Supported Employment - Follow Along Support Total:						87117.66
Supported Employment - Follow Along Support	hour	19	126.00	36.39	87117.66	
Supports Brokerage Total:						33576.00
Supports Brokerage	hour	25	48.00	27.98	33576.00	
Behavioral Support Services Total:						11294.00
Behavioral Support Services	hour	5	40.00	56.47	11294.00	
Environmental Modifications/Adaptive Equipment Total:						8000.00
Environmental Modifications/Adaptive Equipment	1 mod or item	4	1.00	2000.00	8000.00	
Individual Goods and Services Total:						11400.00
Individual Goods and Services	year	19	1.00	600.00	11400.00	
Meals Total:						6584.40
Meals	meal	4	295.00	5.58	6584.40	
Personal Emergency Response System (PERS) Total:						13800.00
Personal Emergency Response System (PERS)	month	23	12.00	50.00	13800.00	
Personal Supports Total:						167356.80
Personal Supports					167356.80	
GRAND TOTAL:						540984.34
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						18032.81
Average Length of Stay on the Waiver:						345

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
	hour	24	360.00	19.37		
Supported Employment - Co-Worker Support Total:						3895.20
Supported Employment - Co-Worker Support	day	3	120.00	10.82	3895.20	
Supported Employment - Individual Employment Support Total:						1310.04
Supported Employment - Individual Employment Support	hour	3	12.00	36.39	1310.04	
Supported Employment - Small Group Employment Support Total:						15962.40
Supported Employment - Small Group Employment Support	hour	6	120.00	22.17	15962.40	
Transportation Total:						45660.00
Transportation	per mile	24	3650.00	0.35	30660.00	
Transportation Other	month	5	3.00	1000.00	15000.00	
GRAND TOTAL:						540984.34
Total Estimated Unduplicated Participants:						30
Factor D (Divide total by number of participants):						18032.81
Average Length of Stay on the Waiver:						345