APPENDIX K: Emergency Preparedness and Response and COVID-19 Addendum

Background:

This standalone appendix may be utilized by the state during emergency situations to request amendments to its approved waiver, to multiple approved waivers in the state, and/or to all approved waivers in the state. It includes actions that states can take under the existing Section 1915(c) home and community-based waiver authority in order to respond to an emergency. Other activities may require the use of various other authorities such as the Section 1115 demonstrations or the Section 1135 authorities. This appendix may be applied retroactively as needed by the state. Public notice requirements normally applicable under 1915(c) do not apply to information contained in this Appendix.

Appendix K-1: General Information

General Information:

A. State: Montana

B. Waiver Title(s):
- Montana Big Sky Home and Community Based Waiver
- Montana Home and Community Based Waiver for Individuals with Developmental Disabilities
- Montana Behavioral Health Severe Disabling Mental Illness Home and Community Based Services

C. Control Number(s):
- MT-0148.R06.12, MT-0208.R06.10, MT 0455 R03.07

D. Type of Emergency (The state may check more than one box):

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<thead>
<tr>
<th>X</th>
<th>Pandemic or Epidemic</th>
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<tr>
<td>☒</td>
<td>Natural Disaster</td>
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<tr>
<td>☒</td>
<td>National Security Emergency</td>
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<td>☒</td>
<td>Environmental</td>
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<td>Other (specify):</td>
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E. Brief Description of Emergency. In no more than one paragraph each, briefly describe the: 1) nature of emergency; 2) number of individuals affected and the state’s mechanism to identify individuals at risk; 3) roles of state, local and other entities involved in approved waiver operations; and 4) expected changes needed to service delivery methods, if applicable. The state should provide this information for each
emergency checked if those emergencies affect different geographic areas and require different changes to the waiver.

On March 13, 2020, as authorized under the Robert T. Stafford Disaster Relief and Emergency Assistance Act (the “Stafford Act”), President Donald J. Trump declared a state of emergency resulting from the ongoing Coronavirus Disease 2019 (COVID-19) pandemic. On January 31, 2020, pursuant to the Public Health Services Act, Secretary of Health and Human Services (HHS) Alex Azar declared a public health emergency. On March 12, 2020, Governor Steve Bullock issued an executive order declaring a state of emergency related to the continued spread of COVID-19 to allow the governor to direct a coordinated response to the outbreak of communicable disease. This includes mobilizing all available state resources, such as emergency funds or personnel from the National Guard. It also allows the governor to take additional steps to ease regulatory requirements, continue federal and multi-state coordination, and ensure continued access to critical services for the State’s most vulnerable.

The novel COVID-19 pandemic has already begun to place unprecedented burdens on Montana’s health care programs and systems. Per the Centers for Disease Control and Prevention (CDC), as of March 31, 2020, there are 177 reported COVID-19 cases; this number is expected to grow as more people become tested and the virus spreads to other communities in Montana, increasing the risk of exposure for the State’s residents. Montana has three approved 1915(c) waivers with 5400 participants, many of which are among the most vulnerable and susceptible to COVID-19. Health care workers caring for patients with COVID-19, individuals who have had close contact with persons with COVID-19, and travelers returning from affected international locations where community spread is occurring are all at elevated risk of exposure. Montana’s knowledge of COVID-19 is still rapidly evolving.

Montana has received approval to waive certain Medicaid and the Children's Health Insurance Program (CHIP) requirements to ensure sufficient health care items and services are available to meet the needs of individuals under 1135 of the Social Security Act. A number of requirements Montana has committed to in its Medicaid state plan and waiver applications are dependent on staff and provider ability to perform tasks. Due to the evolving nature of this crisis, we may reach a point where we must adjust service delivery methods, suspend home visits, and shift workload priorities due to staff shortages to in order to meet immediate health and safety needs.

This appendix K is additive to the previously approved appendix K and adds supplemental payments effective April 1, 2021. Acknowledging these are time-limited payments which are not anticipated to extend beyond March 2024, the State understands that its ability to make payments under the Appendix K authority will end following the conclusion of the Federal Public Health Emergency. The State will be responsible to seek other authority, such as amending the 1915(c) HCBS waivers, for the continuation of these payments beyond the termination date of the Appendix K for all three of Montana’s Home and Community Service waivers:

- Montana Big Sky Home and Community Based Waiver
- Montana Home and Community Based Waiver for Individuals with Developmental Disabilities
- Montana Behavioral Health Severe Disabling Mental Illness Home and Community Based Services
F. Proposed Effective Date: Start Date: 1/27/2020  Anticipated End Date: end of the PHE

G. Description of Transition Plan.

N/A-NO CHANGE

H. Geographic Areas Affected:

Statewide

I. Description of State Disaster Plan (if available) Reference to external documents is acceptable:

N/A-NO CHANGE

Appendix K 2: Temporary or Emergency Specific Amendment to Approved Waiver

Temporary or Emergency-Specific Amendment to Approved Waiver:

These are changes that, while directly related to the state’s response to an emergency situation, require amendment to the approved waiver document. These changes are time limited and tied specifically to individuals impacted by the emergency. Permanent or long-ranging changes will need to be incorporated into the main appendices of the waiver, via an amendment request in the waiver management system (WMS) upon advice from CMS.

a. Access and Eligibility:

i. Temporarily increase the cost limits for entry into the waiver.
   [Provide explanation of changes and specify the temporary cost limit.]
   N/A-NO CHANGE

ii. Temporarily modify additional targeting criteria.
   [Explanation of changes]
   N/A-NO CHANGE

b. Services

i. Temporarily modify service scope or coverage.
   [Complete Section A- Services to be Added/Modified During an Emergency.]
ii. ___Temporarily exceed service limitations (including limits on sets of services as described in Appendix C-4) or requirements for amount, duration, and prior authorization to address health and welfare issues presented by the emergency.

[Explanation of changes]

N/A-NO CHANGE

iii. ___Temporarily add services to the waiver to address the emergency situation (for example, emergency counseling; heightened case management to address emergency needs; emergency medical supplies and equipment; individually directed goods and services; ancillary services to establish temporary residences for dislocated waiver enrollees; necessary technology; emergency evacuation transportation outside of the scope of non-emergency transportation or transportation already provided through the waiver).

N/A-NO CHANGE

iv. ___Temporarily expand setting(s) where services may be provided (e.g. hotels, shelters, schools, churches). Note for respite services only, the state should indicate any facility-based settings and indicate whether room and board is included:

[Explanation of modification, and advisement if room and board is included in the respite rate]:

N/A-NO CHANGE

v. ___Temporarily provide services in out of state settings (if not already permitted in the state’s approved waiver). [Explanation of changes]

N/A-NO CHANGE

c. ___Temporarily permit payment for services rendered by family caregivers or legally responsible individuals if not already permitted under the waiver. Indicate the services to which this will apply and the safeguards to ensure that individuals receive necessary services as authorized in the plan of care, and the procedures that are used to ensure that payments are made for services rendered.

N/A-NO CHANGE
d. Temporarily modify provider qualifications (for example, expand provider pool, temporarily modify or suspend licensure and certification requirements).

i. Temporarily modify provider qualifications.
   [Provide explanation of changes, list each service affected, list the provider type, and the changes in provider qualifications.]
   
   N/A-NO CHANGE

ii. Temporarily modify provider types.
    [Provide explanation of changes, list each service affected, and the changes in the provider type for each service].
    
    N/A-NO CHANGE

iii. Temporarily modify licensure or other requirements for settings where waiver services are furnished.
    [Provide explanation of changes, description of facilities to be utilized and list each service provided in each facility utilized.]
    
    N/A-NO CHANGE

e. Temporarily modify processes for level of care evaluations or re-evaluations (within regulatory requirements). [Describe]
   
   N/A-NO CHANGE

f. Temporarily increase payment rates.
   [Provide an explanation for the increase. List the provider types, rates by service, and specify whether this change is based on a rate development method that is different from the current approved waiver (and if different, specify and explain the rate development method). If the rate varies by provider, list the rate by service and by provider.]
Stakeholder meetings with and communications from Montana Medicaid HCBS providers have identified financial instability as a major risk factor to a) ensuring ongoing service delivery and b) ability to recruit and retain workforce. DPHHS will issue supplemental payments to ARP defined Home and Community Based Providers for 24 months, using the schedule below. Supplemental payments will be issued for services that contains direct care activities. Direct care activities are those that include a direct care/personal assistance component. Direct care services can be delivered in person or virtual (if allowed by the waiver or a previous Appendix K). Providers receiving the supplemental payments will be expected to sustain and/or increase service delivery and invest in workforce recruitment and retention.

A quarterly supplemental payment of 15% of Medicaid allowable paid claims for dates of service between 04/1/2021 and 09/30/2021 and billed by 10/31/2021 will be issued to HCBS waiver providers. These supplemental payments are to support providers with the increased cost hazard/retention pay, higher staffing levels and personal protective equipment and other supplies. Montana will implement these temporary changes to maintain a stable workforce and preserve significantly impacted home and community-based service behavioral health provider networks.

A quarterly supplemental payment of 12% of Medicaid allowable paid claims for dates of service between 10/01/2021 and 12/31/2021 and billed by 01/31/2022 will be issued to HCBS waiver providers. These supplemental payments are to support providers with the increased cost hazard/retention pay, higher staffing levels and personal protective equipment and other supplies. Montana will implement these temporary changes to maintain a stable workforce and preserve significantly impacted home and community-based service behavioral health provider networks.

A quarterly supplemental payment of up to 12% of Medicaid allowable paid claims for dates of service between 01/01/2022 and 03/31/2022 and billed by 04/30/2022 will be issued to HCBS waiver providers. These supplemental payments will be made to providers who commit to sustaining and or increasing service delivery an investing in workforce recruitment and retention. Providers receiving the supplemental payments will be asked to demonstrate that the cost of delivering services during the applicable timeframe exceeds standard Medicaid payment rates.

A quarterly supplemental payment of up to 8% of Medicaid allowable paid claims for dates of service between 04/01/2022 and 09/30/2022 and billed by 10/31/2022 will be issued to HCBS waiver providers. These supplemental payments will be made to providers who commit to sustaining and or increasing service delivery an investing in workforce recruitment and retention. Providers receiving the supplemental payments will be asked to demonstrate that the cost of delivering services during the applicable timeframe exceeds standard Medicaid payment rates. Should this timeframe exceed the termination date of the Appendix K, the state will take action to continue payment through an amendment to the base waivers should the state choose to do so.

The following information is added for informational purposes only. The state acknowledges that CMS cannot approve action in the Appendix K which will extend beyond the termination date of the Appendix K.

A quarterly supplemental payment of up to 4% of Medicaid allowable paid claims for dates of service between 10/01/2022 and 03/31/2023 and billed by 04/31/2023 will be issued to HCBS waiver providers. These supplemental payments will be made to providers who commit to sustaining and or increasing service delivery an investing in workforce recruitment and retention. Providers receiving the supplemental payments will be asked to demonstrate that the cost of delivering services during the applicable timeframe exceeds standard Medicaid payment rates.

g. ___ Temporarily modify person-centered service plan development process and individual(s) responsible for person-centered service plan development, including qualifications.
[Describe any modifications including qualifications of individuals responsible for service plan development, and address Participant Safeguards. Also include strategies to ensure that services are received as authorized.]

N/A-NO CHANGE

h. ___ Temporarily modify incident reporting requirements, medication management or other participant safeguards to ensure individual health and welfare, and to account for emergency circumstances. [Explanation of changes]

N/A-NO CHANGE

i. ___ Temporarily allow for payment for services for the purpose of supporting waiver participants in an acute care hospital or short-term institutional stay when necessary supports (including communication and intensive personal care) are not available in that setting, or when the individual requires those services for communication and behavioral stabilization, and such services are not covered in such settings. [Specify the services.]

N/A-NO CHANGE

j. ___ Temporarily include retainer payments to address emergency related issues. [Describe the circumstances under which such payments are authorized and applicable limits on their duration. Retainer payments are available for habilitation and personal care only.]

N/A-NO CHANGE

k. ___ Temporarily institute or expand opportunities for self-direction. [Provide an overview and any expansion of self-direction opportunities including a list of services that may be self-directed and an overview of participant safeguards.]

N/A-NO CHANGE

l. ___ Increase Factor C. [Explain the reason for the increase and list the current approved Factor C as well as the proposed revised Factor C]

N/A-NO CHANGE

m. ___ Other Changes Necessary [For example, any changes to billing processes, use of}
contracted entities or any other changes needed by the State to address imminent needs of individuals in the waiver program. [Explanation of changes]

Appendix K Addendum: COVID 19 Pandemic Response

1. HCBS Regulations
   a. ☐ Not comply with the HCBS settings requirement at 42 CFR 441.301(c)(4)(vi)(D) that individuals are able to have visitors of their choosing at any time, for settings added after March 17, 2014, to minimize the spread of infection during the COVID-19 pandemic.

2. Services
   a. ☐ Add an electronic method of service delivery (e.g., telephonic) allowing services to continue to be provided remotely in the home setting for:
      i. ☐ Case management
      ii. ☐ Personal care services that only require verbal cueing
      iii. ☐ In-home habilitation
      iv. ☐ Monthly monitoring (i.e., in order to meet the reasonable indication of need for services requirement in 1915(c) waivers).
      v. ☐ Other [Describe]:

4. Conflict of Interest: The state is responding to the COVID-19 pandemic personnel crisis by authorizing case management entities to provide direct services. Therefore, the case management entity qualifies under 42 CFR 441.301(c)(1)(vi) as the only willing and qualified entity.
   a. ☐ Current safeguards authorized in the approved waiver will apply to these entities.
   b. ☐ Additional safeguards listed below will apply to these entities.
4. Provider Qualifications
   a. ☐ Allow spouses and parents of minor children to provide personal care services
   b. ☐ Allow a family member to be paid to render services to an individual.
   c. ☐ Allow other practitioners in lieu of approved providers within the waiver. [Indicate the providers and their qualifications]

4. Provider Qualifications
   d. ☐ Modify service providers for home-delivered meals to allow for additional providers, including non-traditional providers.

5. Processes
   a. ☐ Allow an extension for reassessments and reevaluations for up to one year past the due date.
   b. ☐ Allow the option to conduct evaluations, assessments, and person-centered service planning meetings virtually/remote in lieu of face-to-face meetings.
   c. ☐ Adjust prior approval/authorization elements approved in waiver.
   d. ☐ Adjust assessment requirements
   e. ☐ Add an electronic method of signing off on required documents such as the person-centered service plan.

Contact Person(s)

A. The Medicaid agency representative with whom CMS should communicate regarding the request:

   First Name: Marie
   Last Name: Matthews
   Title: State Medicaid Director
   Agency: MT Department of Public Health and Human Services
   Address 1: PO Box 4210
   Address 2: 111 N Sanders
   City: Helena
   State: Mt
   Zip Code: 59620
   Telephone: 406-444-4084
   E-mail: mmatthews@mt.gov
B. If applicable, the State operating agency representative with whom CMS should communicate regarding the waiver is:

Same as above.

8. Authorizing Signature

Signature: ____________________________ /S/ ____________________________

Date Submitted: 10/13/2021

Resubmitted Date: 10/14/2021, 10/15/2021, 10/25/2021, 10/26/2021

State Medicaid Director or Designee

First Name: Marie
Last Name: Matthews
Title: State Medicaid Director
Agency: MT Department of Public Health and Human Services
Address 1: PO Box 4210
Address 2: 111 N Sanders
City: Helena
State: Mt
Zip Code: 59620
Telephone: 406-444-4084
E-mail: mmatthews@mt.gov
Fax Number: Click or tap here to enter text.
Complete for each service added during a time of emergency. For services in the approved waiver that the state is temporarily modifying, enter the entire service definition and highlight the change. State laws, regulations and policies referenced in the specification should be readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

<table>
<thead>
<tr>
<th>Service Specification</th>
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<tr>
<td><strong>Service Title:</strong></td>
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<tr>
<td><strong>Complete this part for a renewal application or a new waiver that replaces an existing waiver. Select one:</strong></td>
</tr>
<tr>
<td><strong>Service Definition (Scope):</strong></td>
</tr>
<tr>
<td>Specify applicable (if any) limits on the amount, frequency, or duration of this service:</td>
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<th>Provider Specifications</th>
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<tbody>
<tr>
<td><strong>Provider Category(s)</strong></td>
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<td>(check one or both):</td>
</tr>
<tr>
<td>□ Individual. List types:</td>
</tr>
<tr>
<td>□ Agency. List the types of agencies:</td>
</tr>
<tr>
<td>Specify whether the service may be provided by (check each that applies):</td>
</tr>
<tr>
<td>□ Legally Responsible Person</td>
</tr>
<tr>
<td>□ Relative/Legal Guardian</td>
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| Provider Qualifications (provide the following information for each type of provider): |
| Provider Type: |
| License (specify) |
| Certificate (specify) |
| Other Standard (specify) |

| Verification of Provider Qualifications |
| Provider Type: |
| Entity Responsible for Verification: |
| Frequency of Verification: |

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<tr>
<th>Service Delivery Method</th>
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<td><strong>Service Delivery Method (check each that applies):</strong></td>
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<tr>
<td>□ Participant-directed as specified in Appendix E</td>
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<tr>
<td>□ Provider managed</td>
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Numerous changes that the state may want to make may necessitate authority outside of the scope of section 1915(c) authority. States interested in changes to administrative claiming or changes that require section 1115 or section 1135 authority should engage CMS in a discussion as soon as possible. Some examples may include: (a) changes to administrative activities, such as the establishment of a hotline; or (b) suspension of general Medicaid rules that are not addressed under section 1915(c) such as payment rules or eligibility rules or suspension of provisions of section 1902(a) to which 1915(c) is typically bound.